



Gwinnett

**Annual Action Plan
FFY 2022**

Prepared for
Submission to the U.S.
Department of Housing
and Urban Development

Prepared By:



**GWINNETT COUNTY
GEORGIA**

BOC APPROVAL:
2021-1121
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EXECUTIVE SUMMARY

ES-05 EXECUTIVE SUMMARY - 24 CFR 91.200(C), 91.220(B)

Introduction

Gwinnett County, Georgia, is located approximately 30 miles in the northeast region of the Atlanta, Georgia, metropolitan area. It comprises 437 square miles of suburban and rural communities and is home to sixteen municipalities. Having grown from approximately 957,062 in 2020 to approximately 983,656 in 2022 (9%), the County continued to show steady population growth each year.

As an entitlement community, Gwinnett County has received direct assistance under the U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Program since 1986. Gwinnett County is also a participating jurisdiction under the HOME Investment Partnerships Program (HOME) and a formula grantee under the Emergency Solutions Grant Program (ESG). These grant-funded programs must be expended within the County for citizens who meet applicable eligibility criteria and for eligible activities as identified in the program regulations and guidelines.

Purpose of the Consolidated Plan and Annual Action Plan:

The Consolidated Plan and Action Plan serve as the application for funding for the following federal entitlement programs that serve low-income individuals and families. HUD requires Gwinnett County to produce a Consolidated Plan every five years and an Annual Action Plan every year as a recipient of the following federal grant funds:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Emergency Solutions Grant (ESG)

The FFY 2022 Annual Action Plan represents year three of the FFY 2020-2024 Consolidated Plan approved by the Gwinnett County Board of Commissioners on Tuesday, November 16, 2021. This plan is the official application for HUD entitlement grants and proposes activities to be funded during FFY 2022 (January 1 – December 31, 2022).

Summary of the objectives and outcomes identified in the Plan Needs Assessment:

A summary of identified needs was established through a collaborative process with citizens, public interest groups, and other stakeholders in Gwinnett County. The proposed activities will address specific significant housing and community development needs for low- and moderate-income residents and homeless individuals. This document includes narrative responses to specific questions that grantees must answer to comply with the Consolidated Planning Regulations at 24 CFR part 91.

The following outlines the strategic priorities identified in the 2020-2024 Consolidated Plan.

1. Access to Affordable Housing

- Extend the useful life of existing affordable housing through weatherization, repair, rehabilitation programs, and homeowner education on home maintenance.
- Provide down-payment assistance (principal reduction and closing cost reduction) to eligible low- and moderate-income homebuyers.
- Seek opportunities to create rental units through the adaptive reuse of existing sites and structures and by emphasizing leveraging resources.
- Provide rental subsidies (TBRA) to low-income households to make existing units affordable.
- Encourage private and nonprofit developers by funding acquisition, development, and rehabilitation activities.
- Increase the supply of affordable housing units.
- Increase the supply of housing units for low-income, disabled, and elderly persons.

2. Homelessness Reduction

- Provide funding for emergency shelter, rapid re-housing, and homelessness prevention programs.
- Provide funding to increase permanent supportive housing opportunities and work to create a more robust network of providers of supportive and mainstream services to individual clients.
- Encourage the efficient use of HMIS technology and support its expansion beyond homeless service providers to link the services provided by Gwinnett County nonprofits and agencies and standardize performance measures.
- Support nonprofit, private, and public service providers that provide housing opportunities for the homeless, those at risk of becoming homeless, and targeted populations.

3. Non-Housing Community Development

- Maintain high-quality infrastructure and community amenities: clean water, sewers, storm water and drainage, power distribution, roads, sidewalks, parks, libraries, and other civic mechanisms.
- Provide funding to support public service needs as defined in CDBG regulations
- Support initiatives that increase walkability and improve the health of residents in low-income areas.

- Improve existing deteriorated public facilities and infrastructure in low- and moderate-income areas.
- Equipment and operating public services support for agencies serving Targeted Populations.
- Construct, acquire, and renovate public facilities and infrastructure to meet the needs of targeted populations.
- Conduct Economic Development Activities

4. Affirmatively Further Fair Housing Choice

- Increase fair housing education and build capacity for testing and enforcing fair housing laws.
- Support improved access to community resources.
- Continue to comply with expanded protected class definitions found in federal regulations.
- Refer housing discrimination complaints to HUD FHEO for investigation and potential action.

Evaluation of past performance

Gwinnett County reports its progress in meeting the five-year strategic and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER) each year. Listed below are some of the accomplishments from the County's 2021 CAPER.

Last year, the Gwinnett Community Development Program managed 87 projects principally benefitting 21,247 low-and moderate-income persons. It dispersed \$6,957,072.37 in CDBG, HOME, and ESG funding to further its strategic priorities as outlined in the 2020-2024 Consolidated Plan and supporting Annual Action Plan.

The County made progress with CDBG, CDBG-CV, ESG, ESG-CV, and HOME funds by investing in activities providing a wide range of services and programs such as affordable housing, facility and infrastructure improvements, operational support for nonprofits, and emergency housing and supportive services for the homeless. The highlights and data below outline affordable housing outcomes, homelessness, special needs activities, and other actions in the County's efforts to meet its strategic priorities of the County's Consolidated and Annual Action Plans.

Affordable Housing and Supporting Services Activities

Home Ownership Initiatives

Gwinnett County implemented its Affordable Housing Initiatives by acquiring, rehabilitating, and selling single-family homes, rehabilitating transitional homes, and providing tenant-based rental assistance and down-payment assistance for future renters

and homeowners in Gwinnett County.

The County expended \$1,232,721.48 in HOME program funding to provide homeownership opportunities for 28 households, transitional housing for two families, and rental assistance for two households. Housing affordability was addressed through the acquisition, rehabilitation, and disposition of single-family housing, rental housing, and down-payment assistance by three (3) subrecipients.

The Gwinnett County Homestretch Down-Payment Assistance Program (DPA) continues to be one of the county's most popular programs for first-time homebuyers. This program aimed to increase Low-Moderate-Income (LMI) residents' access to affordable housing by offering \$7,500, five-year, 0% deferred payment loans to income-eligible homebuyers. In 2021, 32 families were assisted with HOME-funded activities such as Down Payment Assistance (11), Transitional Housing (2), and Homeownership (16).

Tenant-Based Rental Assistance

Gwinnett County also awarded funds for the Tenant-Based Rental Assistance (TBRA) program to further increase affordable housing options. TBRA provides financial assistance to Gwinnett residents with outstanding rental arrears who need medium-term rental assistance to prevent an eviction and remain stably housed. In 2021, two (2) families were assisted with TBRA Assistance.

Reduce Substandard Housing

Housing Rehabilitation remains one of the most popular programs. The program allows valued citizens to "age in place" and preserve affordable housing stock in the County. Gwinnett County offers five-year deferred payment loans to income-eligible homeowners to repair their homes. In 2021, the County assisted 20 homeowners with roof replacement, HVAC replacement, and electrical and plumbing repairs.

Increase Housing and Supportive Services for Targeted Populations

The County expended \$206,326.31 in ESG funds to provide permanent housing for 39 homeless people and prevent 61 people from becoming homeless. Households comprised children, youth aging out of foster care, domestic violence survivors, single adults, and veterans.

Gwinnett County will utilize CDBG, ESG & HOME funding to increase housing and supportive services for persons who are identified as elderly, severely disabled, or in a youth-headed household where the head of household is between the ages of 18-24 years. The funding was used to assist individuals at risk of becoming or who are literally homeless persons to either retain or gain stable housing.

Homelessness Reduction Activities

Gwinnett County addressed homelessness and housing instability by awarding funds for emergency shelter, homeless prevention, and rapid re-housing activities. In 2021, the County spent \$526,623.53 with more than 90 percent on direct client service benefits.

Additionally, the County expended \$276,595.98 in ESG funding to assist 565 people with overnight shelter and other essential care needs, such as food and clothing. Program participants received job training, case management, transportation assistance, financial counseling, childcare assistance, and practical life-skills coaching to help achieve self-sufficiency.

Public Improvements and Infrastructure

The County allocated funding in FFY 2021 and prior year CDBG funding to carry out public facilities and infrastructure improvements. These projects included repairing water and sewer lines, construction of sidewalks to connect people to transit centers and schools, and playground construction and renovations.

Public Service Activities

The County and its subrecipients have spent \$3,264,007.85 for public service activities, including purchasing PPE supplies, mental health services, healthcare services, childcare services, and job training programs. The County also used \$216,049.33 to purchase food delivery vehicles, passenger vans, and food storage facilities. Through these programs, a total of 13,470 residents have benefited from these programs.

Local Economic Development Activities

Economic Development was recently added as a strategic priority. Goodwill of North Georgia Inc. continued the operation of its GoodBiz program, which provided training to 30 entrepreneurs leading microenterprise businesses. The County's Office of Economic Development is also working diligently to construct a small business resource center for microenterprises and small business start-up companies.

Affirmatively Furthering Fair Housing Choice

Community Development Program staff hosted workshops to educate the community on fair housing rights and responsibilities for citizens and stakeholders. These workshops focused on identifying patterns of integration and segregation, racially and ethnically concentrated areas of poverty, disproportionate housing needs, and disparities in access to opportunity. This training allows the County to respond to unintentional, systemic, and incidental barriers in the County policy administration based on county policy. Additionally, the County promoted the communication and coordination of local governments and affordable housing developers through affordable housing grants. Funding nonprofit developers and partnerships with for-profit developers to construct new affordable housing and renovate rental housing is a top priority for Gwinnett County.

Coronavirus Aid, Relief, and Economic Security Act (CARES Act) Activities

In response to the COVID pandemic, Gwinnett County received funds through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) to prevent, prepare for, and respond to Coronavirus. In 2021, Gwinnett County received a total of \$7,301,343.00 in CDBG-CV and \$4,938,622.00 in ESG-CV funds.

In 2021, Gwinnett County and its subrecipients spent \$3,799,064.18 (52.03%) in CDBG-CV funds, with \$3,264,007.85 used for public service activities, including purchasing PPE supplies, mental health services, healthcare services, childcare services, and job training programs and \$216,049.33 used to purchase food delivery vehicles, passenger vans, and food storage facilities. Through this program, a total of 13,470 residents have benefited from these services.

In 2021, Gwinnett County and its subrecipients spent \$3,001,761.88 (60.78%) in ESG-CV funds, with \$1,726,574.55 being used to prevent families from becoming homeless through Homelessness Prevention efforts and \$524,978.94 to assist homeless families with regaining permanent housing and \$357,802.10 was used for emergency hotel/motel vouchers. Due to rising housing costs and limited emergency housing options, there has been an uptick in unsheltered homeless persons needing services.

The County used \$238,738.39 in Street Outreach funds to provide onsite services and referrals to unsheltered homeless persons. Through this program, 1,306 residents have benefitted from the services they received.

Summary of citizen participation process and consultation process

Gwinnett County conducted significant consultation with the public, nonprofit leaders, elected officials, County Staff, homeless service providers, fair housing advocates, and leaders representing minority groups in the preparation of this plan. The Community Development Program office hosted a needs assessment meeting prior to the development of the plan and a public hearing to review the draft priorities and proposed projects. The meetings are summarized in the Citizen Participation section of this plan.

During the development of the plan, Gwinnett County met minimal citizen participation requirements by describing the County's methodology for involving citizens in the local program planning, project/activity implementation process, and providing a platform for citizens to provide input.

The Gwinnett County Community Development Program prepares a Citizen Participation Plan every five years. The process for involving citizens may change from time to time, as described in the Citizen Participation Plan approved by the Gwinnett County Board of Commissioners, and as required by HUD, for consistency with changes in the citizen participation requirements of 24

CFR Part 91. The complete Citizen Participation Plan can be found in the Appendix of this document.

To solicit citizen input in the development of the Annual Action Plan 2022, the Gwinnett County Community Development Program Office compiled a citizen/stakeholder mailing and email list, which was used to notify the public of proposed meetings, and to inform the public of changes that may take place throughout the Consolidated Plan preparation.

Gwinnett County held a virtual public hearing on October 26, 2021 to solicit public input on the proposed 2022 Annual Action Plan documents. The meeting was held virtually. There was a total of 28 attendees who attended the meeting to provide feedback. In compliance with its Citizen Participation Plan, the Annual Action Plan 2022 was available for public comment from Sunday, October 10, 2021, to Tuesday, November 9, 2021.

Summary of public comments

All public comments received can support the strategic priorities identified. To review all public comments, please refer to the Appendix.

- A. A non-profit organization expressed the potential health and safety impact that COVID 19 and its variants would have on victims of domestic violence and its staff. Due to potential adjustments in their services, a request for flexibility in expenditure and eligibility requirements in addressing those needs and expressed appreciation for continued support from Gwinnett County.
- B. A non-profit organization stated Gwinnett County should do more to support the development of local newly formed nonprofit CHDO organizations lacking the financial history and/or financial activity by removing the barrier that requires costs associated with financial auditing. This applicant did not apply for funding in this application cycle.
- C. A non-profit organization provided an overview of their organization and programs and expressed appreciation for Gwinnett County supporting their efforts.
- D. A non-profit organization Inquired about the reduction of funding of its original funding requests, the omittance of its request for funding for operational and acquisitional costs from the recommendations, and if additional funding may be available for these programs. The constituent was counseled on the funding information quoted in both the 2022 Needs Assessment and Annual Action Plan public notices and that additional funding may be available for those applicants who were listed under supplemental funding once the approval process regarding the funding recommendations is concluded.
- E. A Municipality inquired about the process of how applicants were scored and if there was an appeals process was available. The constituent was informed that based on the many applications received and the available projected funding, the determination was made based on a very competitive process regarding how applicants were scored. It was

suggested that a comment form could be submitted and presented to the Board of Commissioners for consideration during the approval process but an actual appeals process was not available. The constituent was then advised to request a personal meeting with the office Director to discuss additional concerns about this process.

- F. A non-profit organization presented an overview of its organization, the programs and services provided, the accolades of receiving other grant funding, and recognition for its financial management. It was stated the organization had to decline a HUD grant award from CDBG (CV funds) due to not being able to meet the requirements of securing a partnership with an emergency shelter provider. It was also expressed that specific requirements were unclear in the application and award communication. They felt that financial allocations and assistance requirements were burdensome for the families they serve. This applicant did not apply for funding in this application cycle.

Summary of comments or views not accepted and the reasons for not accepting them

All public comments were accepted.

Summary

The Proposed Consolidated Plan 2020-2024 established strategic priorities as a product of extensive consultation with community stakeholders, combined with data from the U.S. Census and other sources, which indicate specific housing and community development needs in Gwinnett County. Combined with a needs assessment survey, under the Citizen Participation Plan, Gwinnett County identified the following strategic priorities to address utilizing CDBG, HOME, and ESG funds in conjunction with leveraging other public and private investments:

1. Access to Affordable Housing
2. Homelessness Reduction
3. Non-Housing Community Development
4. Affirmatively Furthering Fair Housing Choice

THE PROCESS

PR-05 LEAD & RESPONSIBLE AGENCIES 24 CFR 91.200(B)

1. **Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	Gwinnett County	Department of Financial Services – Community Development Program
CDBG Administrator	Gwinnett County	Department of Financial Services – Community Development Program
HOME Administrator	Gwinnett County	Department of Financial Services – Community Development Program
ESG Administrator	Gwinnett County	Department of Financial Services – Community Development Program

Table 1 – Responsible Agencies

Narrative

Under the direction of the Department of Financial Services, the Gwinnett County Community Development Program Office manages the County’s HUD portfolio and develops the Annual Action Plan and five-year Consolidated Plan. Since 1986, Gwinnett County’s Community Development Program has been fully staffed and managed by W. Frank Newton, Inc. (WFN), a program management firm specializing in HUD grant programs.

The Community Development Program Office works to ensure that Gwinnett County, an entitlement community, maximizes the use of its HUD funding to provide decent, safe, and affordable housing, a suitable living environment, and expanded economic opportunities for its citizens. The Gwinnett County Board of Commissioners awards funding to qualified subrecipient agencies and County departments through an annual competitive application process.

Consolidated Plan Public Contact Information

Public concerns, issues, or comments regarding the 2020-2024 Consolidated Plan are to be directed to:

Ms. Eryca Fambro, Director
Gwinnett County Community Development Program
[Administered by W. Frank Newton, Inc.]
446 West Crogan Street, Suite 420
Lawrenceville, GA 30046-2439
(678) 518-6008
(678) 518-6071 *fax*
eryca.fambro@gwinnettcounty.com

Or

Kenneth Morris, Grants Manager
75 Langley Drive
Lawrenceville, GA 30046
Phone: 770.822.7891
kenneth.morris@gwinnettcounty.com

1. Introduction

Activities aimed at enhancing the coordination between local housing and service providers begin with the coordination of significant consultation with members of the public, nonprofit leaders, elected officials, County staff, homeless service providers, fair housing advocates, and community leaders representing minority groups. This process is vital to preparing the Consolidated Plan and Annual Action Plan. The Community Development Program Office hosted a virtual Needs Assessment meeting before the development of the plan and a virtual public meeting to review the draft priorities. The meeting is summarized in the Citizen Participation section of this plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies (91.215(I)).

The activities that enhance the coordination between public and assisted housing providers and private and governmental health, mental health, and service agencies depend on service providers' efficiency and concerted efforts. The Gwinnett Coalition for Health and Human Services ("the Coalition") is responsible for planning services for Gwinnett's children and families in crisis by connecting them with the appropriate local resources to improve their circumstances.

The Community Development Program works closely with the Coalition to identify needs, set priorities, plan resources, and mobilize solutions to the County's most pressing needs. Moreover, the Community Development Program requires ESG subrecipients and housing-related agencies to actively participate in monthly meetings of the Coalition's Emergency Assistance Action Team and Housing Collaborative. Agency staff can address common goals, share information and resources, discuss challenges and successes, collaborate on special projects, and coordinate services to maximize efficient use of funding.

Additionally, the 2009 HEARTH Act requires ESG grantees and subrecipients to utilize Homeless Management Information System (HMIS). Specific benefits to homeless persons include streamlined referrals, coordinated intake and assessment, and coordinated case management. Furthermore, case managers benefit from HMIS' case planning and management tools, eligibility determination assistance, and simplified reporting. The HMIS data allows providers to track client outcomes, review the coordination of services, simplify reporting for agency stakeholders, and analyze program data.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

Gwinnett County is a member of the Georgia Balance of State Continuum of Care (CoC) administered by the Georgia Department of Community Affairs. All ESG activities funded by Gwinnett County must address the needs identified in the Balance of State CoC [these needs are also reflected in the Gwinnett County Consolidated Plan] and must pursue the Homeless Goal(s) and one or more of the priority objectives to address the needs of the homeless. In the sections detailed below, Gwinnett County describes how it consults with the Georgia Balance of State Continuum of Care on (1) determining how to allocate ESG funds for eligible activities; (2) developing the performance standards for activities funded under ESG; and (3) developing funding, policies, and procedures for the operation and administration of the Homeless Management Information System [HMIS].

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

Allocating ESG Funds for Eligible Activities

As a member of the Georgia Balance of State Continuum of Care (the State), Gwinnett County regularly consults with the State to coordinate solutions to end homelessness in Gwinnett County. In consultation to develop this plan and all other plans, the County and the State allocate resources based on a collective set of priorities to ensure that funding is allocated to the highest needs within the County.

Additionally, ESG projects chosen for funding by the State must address the needs identified by the County's Consolidated Plan. Agencies must certify that their project is consistent with the County's Consolidated Plan including its strategic priorities and long-term objectives.

Developing the Performance Standards and Outcomes for Activities Funded Under ESG

Performance standards provide a measure for ESG grantees to evaluate the effectiveness of each ESG service provider in the areas of (a) targeting those who need assistance most; (b) reducing the number of people who are homeless or in emergency shelters; (c) reducing the time people spend homeless, and (d) reducing clients' housing barriers or housing stability risks.

Gwinnett County performance standards for ESG-funded activities are reflective of needs identified by the CoC while meeting entitlement area priorities. These performance standards are reviewed annually and consultations with DCA will be held prior to the implementation of any changes.

Developing Funding Policies and Procedures for the Administration of HMIS

ClientTrak is the assigned HMIS provider to the Southeast region. Consultation with the Continuum of Care determined that the Balance of State would be a resource, but ultimately, Gwinnett County would be responsible for HMIS Administration for its entitlement community.

To that end, Gwinnett is utilizing the Continuums' policies and procedures for operating and administering HMIS as a framework to ensure consistency. Gwinnett County will continue to work with the Continuum to establish joint expectations, requirements, and agreements for user participation. Gwinnett County will ensure that data on all persons served, and all activities assisted under ESG are entered into Pathways by HUD's standards on participation, data collection, and reporting for HMIS. Victim service providers must use a comparable database (Alice) to meet HMIS requirements. When necessary and available, ESG funds will be used to cover the costs of HMIS.

Gwinnett County is currently engaged with ClientTrak staff and is actively participating in User Group meetings. The Pathways User Group meetings allow users to share successes and challenges in implementing HMIS, as well as address any unmet needs.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

When developing the Consolidated Plan, the County launched a collaborative effort to consult with elected officials, County departments, city departments, community stakeholders, and beneficiaries of entitlement programs to inform and develop the priorities and strategies contained within the five-year plan. The County's outreach and consultation strategies included the formation of community outreach partnerships with housing, service, and mental health providers, workforce developers, community advocates, and others.

Stakeholder meetings were conducted to solicit input from the community at large. Results of the community forums and surveys were reported in the Consolidated Plan. Each segment of the community outreach and planning process was transparent to ensure the public knew their input was being collected, reviewed, and considered.

As part of the effort to implement the policies, programs, and projects identified in the Consolidated Plan, the County works collaboratively with staff from the housing, social services agencies, and other entities to inform and develop the housing and homeless priorities and strategies contained in this Action Plan. The following table is of organizations that were consulted.

Agency/Group/ Organization	Agency/Group/ Organization Type	Section of Plan Addressed by Consultation	How Consulted
Atlanta Legal Aid	Legal Services - Fair Housing	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy	The strategy in Gwinnett County's mission to increase learning to help each individual move toward the goal of self-sufficiency.
Catholic Charities of the Archdiocese Atlanta	Services- Housing	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Council for Youth Anti-Drug	Services-Community Food Program	Anti-poverty Strategy	The strategy in Gwinnett County's mission to reduce poverty by providing support to help alleviate cost-burdened households
Darul Huda Muslim Community	Services-Education and Social Services for the Muslims Community	Not sure	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Goodwill of North Georgia	Services-Entrepreneurship	Anti-poverty Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Gwinnett Housing Corporation	Services-Housing	Affordable Housing Supply Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Overcomers House, Inc.	Services-Emergency housing	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Partnership Against Domestic Violence	Services- Emergency Shelter	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Salvation Army	Services-Emergency Shelter	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Table 2 – Agencies, groups, and organizations who participated.

Identify any Agency Types not consulted and provide rationale for not consulting

The County did not exclude any agency type during this process in preparing this Consolidated Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
2020-2024 Consolidated Plan	Georgia Department of Community Affairs	1) CDBG, ESG, and HOME funds are identified as resources for addressing gaps in the accessibility of affordable housing, preserving the existing housing stock, and supporting organizations that provide services to the homeless.
Continuum of Care	Gwinnett Coalition for Health & Human Services	1) Increasing access to affordable housing is listed as a goal in both plans. 2) The Coalition identifies increasing access to emergency and transitional housing as a strategy; the County has prioritized support of emergency housing and supportive services, as well as providing funding to increase permanent supportive housing.
Gwinnett County 2040 Unified Plan	Gwinnett County	1) A Central Theme of the Unified Plan is to provide more housing choices. The 2020-2024 Consolidated Plan addresses this by prioritizing increasing access to affordable housing, increasing housing options for the homeless and at risk of homelessness, and reducing substandard housing. 2) The Unified Plan specifically outlines a policy to expand maintenance and rehabilitation assistance to homeowners; this aligns with the 2020-2024 Consolidated Plan’s goal to reduce substandard housing with homeowner housing rehabilitation and homeowner education. 3) The Unified Plan discusses options for redevelopment and infrastructure expansion. The 2020-2024 Consolidated Plan supports using HUD funding to construct new and improve existing public facilities and infrastructure. 4) The Unified Plan placed a focus on maintaining economic development and fiscal health.
Plan 2040	Atlanta Regional Commission	1) All six goals listed in Gwinnett County’s 2020-2024 Consolidated Plan align with Plan 2040’s objective to promote places to live with easy access to jobs and services.

Table 3 – Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))

Gwinnett County will continue to partner with local government agencies and groups to ensure full and complete implementation of the Consolidated Plan. These will specifically include collaborating with Gwinnett County Planning and Development as they begin recalibrating and updating the Unified Plan. This update will allow the Community Development Program the ability to provide input on future land use and development initiatives.

Narrative (optional):

PR-15 CITIZEN PARTICIPATION

1. Summary of citizen participation process/Efforts made to broaden citizen participation.

The Gwinnett County Community Development Program prepares a Citizen Participation Plan every five years. The process for involving citizens may change from time to time, as described in the Citizen Participation Plan approved by the Gwinnett County Board of Commissioners, and as required by HUD, for consistency with changes in the citizen participation requirements of 24 CFR Part 91. The complete Citizen Participation Plan can be found in the Appendix.

Gwinnett County conducted significant consultation with members of the public, nonprofit leaders, elected officials, staff from other County departments, providers of services to the homeless, fair housing advocates, and leaders representing minority groups in the preparation of this plan. The Community Development Program office hosted a needs assessment meeting prior to the development of the plan and a public hearing to review the draft priorities and proposed projects. Gwinnett County exceeded minimal citizen participation requirements during the development of this plan by involving citizens in the local program planning and project/activity implementation process and providing a platform for citizens to provide input.

To solicit citizen input in the development of Action Plan FFY 2022, the Gwinnett County Community Development Program office compiled a citizen/stakeholder mailing and email list, which was used to notify the public of proposed meetings, and to keep the public informed of changes that may take place throughout the Consolidated Plan preparation.

Citizen participation was received through several methods during the consolidated planning process. Local organizations and members of the public provided input on proposed recommendations:

STAKEHOLDER ENGAGEMENT

Stakeholders are an important part of the community planning process, and the Gwinnett County Community Development Program utilized various methods to identify and engage community representatives who have an active interest in housing and community development in the County. These stakeholders may include but is not limited to the public, residents, business and industry leaders, civic leaders, developers, media representatives, professionals, County staff, and elected officials. A list of stakeholders was identified and encouraged to provide thoughts on housing and community needs, as well as opportunities and challenges facing the County.

Stakeholder Interviews

Stakeholder representatives were interviewed to identify issues, opportunities, and perceptions regarding the County's needs for planning and program decisions to meet the requirements of the community. These included business and civic leaders, local officials, property owners, service providers, and others that represent key institutions and organizations doing business every day in Gwinnett County.

Public Hearings

Public hearings provide opportunities to educate the public and other stakeholders about the scope, goals, and schedule of the Consolidated Plan. Public hearing attendees can also get involved in the planning process and to help the County develop goals and strategies to impact the County for years to come.

Gwinnett County held a virtual public hearing meeting on October 26, 2021 to solicit public input on the proposed 2022 Action Plan projects. There was a total of 28 attendees who attended the needs assessment meeting to provide feedback.

In compliance with its Citizen Participation Plan, the Annual Action Plan 2022 was available for public comment from Sunday, October 10, 2021, to Tuesday, November 9, 2021.

Application Workshops

A public notice announcing the FFY 2022 HUD Grant Application (NOFA) Workshops was published in the Gwinnett Daily Post newspaper on Thursday, April 1, 2021. The County held one HUD Grant Application (NOFA) Workshops on Thursday, April 1, 2021. The workshops were held to provide interested applicant organizations application requirements submission procedures. Workshop dates and application submission instructions were also made available on the Gwinnett County Website.

PUBLIC ENGAGEMENT

Direct Mailing/Email

The Gwinnett County Community Development Program office compiled a citizen/stakeholders mailing and email list that was used to notify the public of proposed meetings and keep the public informed of changes that may take place throughout the Consolidated Plan preparation.

On Friday, March 26, 2021, a Notice of Funding Availability (NOFA) Public Notice was posted to solicit applications for the FFY 2022 program year. All application submissions were due by May 27, 2021.

County Website

The Gwinnett County website (www.gwinnettcountry.com) offers an easy way for the public to receive current information from the Community Development Program. Additionally, the ads are posted in the Gwinnett Daily Post, which is the legal organ for the dissemination of County information. This source also provides editorial and feature coverage of government activities. All public meetings and public hearings are advertised in the Gwinnett Daily Post and on the Gwinnett County website.

Actions to Improve Participation

The County will engage in the following actions to increase public participation:

- Conduct public meetings in various formats throughout the County to ensure that meetings are held at a convenient time and location for residents of the County to attend;
- Conduct virtual or in-person workshops via WebEx or at multiple venues throughout the County; ensure ADA accessibility for all persons with disabilities, and provide interpretation for limited English proficiency clientele when requested;
- Use of electronic, digital, and print media to solicit public participation through various media outlets to County and Municipal employees, nonprofit organizations, and local businesses;
- Review and respond to all citizen comments and incorporate such comments in the Action Plan, as applicable;
- Analyze the impact of Action Plan program activities on neighborhood residents, particularly low and moderate-income persons;
- Inform neighborhood groups about the County's priorities, project eligibility, the program planning process, project selection and funding, and the project implementation process.
- Routinely update and manage contact distribution list

Summarize the citizen participation process and how it impacted goal setting.

Input from the community is used to develop priorities and goals to ensure that projects annual projects and activities are selected to meet community needs.

Citizen Participation Outreach

#	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Comments not accepted	URL (If applicable)
1	Newspaper Ad	Community Stakeholders, Nonprofits, County Departments, CIDS, cities, low-and moderate-income county residents	Notices to advertise public hearings, surveys, workshops, and stakeholder interviews were sent to target outreach groups. Attendance is noted for each mode of outreach.	Action Plan 2022 priority needs were established from comments received through all modes of outreach advertised.	All comments were accepted	N/A
2	Public Hearings/ Public Meetings	Community Stakeholders, Nonprofits, County Departments, CIDS, cities, low-and moderate-income county residents	A public hearing was held to receive citizen input from residents on community development, housing, and homeless needs in the County. The meeting included 28 individuals, representing 14 organizations.	The Gwinnett Community Development Program conducted a Public Hearing to provide the community with an opportunity to provide feedback on recommended projects. Action Plan 2022 priority needs were established in part from comments received at the public hearings.	All comments were accepted	N/A
3	Application Workshops	Nonprofits, County Departments, cities	64 persons attended the application workshop.	N/A	All comments were accepted	N/A

Table 4 – Citizen Participation Outreach

EXPECTED RESOURCES

AP-15 EXPECTED RESOURCES – 91.220(C) (1, 2) INTRODUCTION

The anticipated budget for FFY 2022 is as follows: CDBG (\$5,240,928.00), ESG (\$468,560.00), and HOME (\$2,352,323.00). Gwinnett County anticipated the receipt of approximately \$25,000.00 in program income for the CDBG program and \$50,00.00 for the HOME program).

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1 in Dollars (\$)				Expected Amount Available Remainder of ConPlan	Narrative Description
			Annual Allocation:	Program Income:	Prior Year Resources:	Total:		
CDBG	Public-Federal	<ul style="list-style-type: none"> - Administration & Planning - Economic Development - Facility Acquisitions - Facility Renovations - Homeowner Housing Rehabilitation - Housing Service Delivery - Infrastructure Improvements - Public Service Activities 	\$5,240,928.00	\$25,000.00	N/A	\$5,275,928.00	\$11,238,489.00	CDBG Funds used throughout the County will leverage other federal, local, and private funds.
HOME	Public-Federal	<ul style="list-style-type: none"> - Administration - CHDO Activities - Homebuyer Assistance - Acquisition - Rehabilitation - New Construction - Tenant-Based Rental Assistance 	\$2,352,323.00	\$50,000	N/A	\$2,352,323.00	\$3,393,175.00	HOME funds will leverage other federal, local, and private funds. Subrecipient or developers supply a 25% match of HOME funds
ESG	Public-Federal	<ul style="list-style-type: none"> - Administration - Emergency Shelter - Homelessness Prevention - Rapid Re-Housing - HMIS Administration 	\$468,560.00	\$0	N/A	\$468,560.00	\$941,455.00	ESG match requirements will be met by requiring organizations to meet a 100% match of all funds received.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state, and local funds), including a description of how matching requirements will be satisfied

Gwinnett County will use a combination of public and private funding to carry out activities identified in this plan. During this Consolidated Plan period, the County will research opportunities to apply for additional funding streams consistent with the Consolidated Plan's goals. Currently, the County uses its Emergency Solutions Grant (ESG) program funds and HOME Investment Partnership (HOME) program funds to offset funding reductions through its HUD CPD program funding. Gwinnett County will continue to investigate other sources of funding that are consistent with the goals of the 2020-2024 Consolidated Plan by working with community partners and non-profit organizations to encourage leveraging of available funding sources and strengthen the capacity building.

The HOME program requires a 25% match of the total amount of funds drawn down during the federal fiscal year. Gwinnett County HOME subrecipients must submit a match log that identifies the sources of match funds for each fiscal year. Match funds can be derived from various sources, including the value of sponsorships from local businesses; waived County fees; donated land or improvements; volunteer hours; donated materials; or other eligible methods as provided in the HOME regulations. The County's anticipated match obligation anticipation for FFY 2022 is \$588,080.75. Historically, match amounts for HOME subrecipients have far exceeded the 25% annual contribution requirements stipulated by HOME program regulations, leaving an excess match amount.

The ESG program requires a 100% match for the total amount of funds drawn down during the federal fiscal year. Gwinnett County requires all ESG subrecipients to provide a dollar-for-dollar match by calculating the value of volunteer hours, private donations, and the salary not covered by ESG, other grant funding, in-kind donations, or by other eligible methods as provided in the ESG regulations. The County's anticipated match obligation for FFY 2022 is \$468,560.00.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan.

Gwinnett County has not identified any publicly owned land or property for use to address the needs identified in the plan; however, the County will continue to focus its efforts on improving areas of greatest need throughout the community. The Community Development Program office will further investigate options to acquire, rehabilitate, and redevelop vacant land and properties throughout the County for affordable housing or other community development projects that will benefit LMI residents.

Discussion

N/A

ANNUAL GOALS AND OBJECTIVES

AP-20 ANNUAL GOALS AND OBJECTIVES

Goals Summary Information

Goals Summary Information						
Goal Name	Start/End Year	Priority Needs to be Addressed	Allocation	Goal Outcome Indicator	Annual Goal	Unit of Measurement
Administrative & Planning	2022	Provide Overall Program Administration	\$667,867.00 (CDBG)	Administrative Structure for the Planning, Implementation, and Management of the CDBG, HOME, & ESG grant programs	NA	NA
			\$100,000.00 CDBG Housing Service Delivery Costs		385	Household Housing Unit
			\$147,312.00 (HOME)		NA	NA
			\$30,000.00 (ESG)		NA	NA
Homeowner Housing Rehabilitated & Rehab Administration	2022	Access to Affordable Housing	\$350,000.00 (CDBG)	Rehabilitation of Existing Housing	18	Household Housing Unit
			\$126,972.00 (CDBG Rehab Admin)			
Economic Development	2022	Non-Housing Community Development	\$45,000.00 (CDBG)	Workforce Development	900	Persons Assisted
			\$42,070.00 (CDBG)	Microenterprise: GoodBiz Entrepreneurship Education	30	

County Projects	2022	Non-Housing Community Development	\$902,332.00 (CDBG)	Public Facility and Infrastructure Activities	45,762	Persons Assisted
Public Facilities Infrastructure Improvements	2022	Non-Housing Community Development	\$1,366,187.00 (CDBG)	Public Facility and Infrastructure Activities	3,336	Persons Assisted
Public Facilities Acquisition/Renovation	2022	Non-Housing Community Development	\$855,000.00 (CDBG)	Public Facilities and Acquisition/Renovation Activities	1,993	Persons Assisted
Public Services-Equipment	2022	Non-Housing Community Development	\$105,500.00 (CDBG)	Public Service Activities: Agency Equipment Purchases	2,105	Persons Assisted
Public Services-Operation Cost	2022	Non-Housing Community Development	\$680,000.00 (CDBG)	Public Service Activities: Agency Operating Cost	8,443	Persons Assisted
Community Housing Development Organizations (CHDO)	2022	Increase Access to Affordable Housing; Non-Housing Community Development; Affirmatively Further Fair Housing Choice	\$440,011.00 (HOME)	Homeowner Housing Added	2	Household Housing Units
Acquisition/Rehabilitation/Disposition of Affordable Housing Units and Land	2022	Increase Access to Affordable Housing; Non-Housing Community Development; Affirmatively Further Fair Housing Choice	\$1,600,000.00 (HOME)	Homeowner Housing Added	39	Household Housing Units
Down-Payment Assistance	2022	Increase Access to Affordable Housing	\$90,000.00 (HOME)	Direct financial assistance to homebuyers	12	Households Assisted
Tenant-Based Rental Assistance	2022	Increase Access to Affordable Housing; Increase Housing Options for At-Risk of Homelessness	\$75,000.00 (HOME)	Tenant-Based Rental Assistance	19	Households Assisted
ESG Emergency Shelter and Supportive Services for the Homeless	2022	Homelessness Reduction	\$260,000.00 (ESG)	Emergency Shelter Activities Homeless Person Overnight Shelter	172	Persons Assisted

ESG Homelessness Prevention	2022	Homelessness Reduction	\$50,560.00 (ESG)	Homelessness Prevention	11	Persons Assisted
ESG Rapid Re-Housing	2022	Homelessness Reduction	\$115,000.00 (ESG)	Rapid Rehousing	18	Persons Assisted
Homeless Management Information Systems (HMIS)	2022	Homelessness Reduction	\$8,000.00 (ESG)	HMIS Coordination Activities	TBD	N/A

Table 6 – Goals Summary

Goal Descriptions

PROJECTS

AP-35 PROJECTS – 91.220(D)

Introduction

In 2022, Gwinnett County will allocate CDBG funding to 40 projects. While most of these projects will directly benefit LMI persons, 4 will provide low-mod area (LMA) benefit to identified low-income Census Tracts located within municipalities that participate in Gwinnett’s Urban County program.

Per HUD regulations, no more than 20% of the total CDBG award can be allocated to Planning and Administration. In 2022, Gwinnett County will allocate \$667,867.00 (12.74% of the total CDBG award) for administration and planning.

HUD allows no more than 15% (\$786,139.20) of the CDBG award to be used for Public Services projects. In 2022, Gwinnett County will allocate \$680,000.00 (12.98%) to Public Services projects.

HUD’s HOME regulations allow no more than 10% of the total HOME award to be used for administrative costs. In 2022, Gwinnett County will allocate \$147,312.00 (6.26% of the total HOME award) to fund planning and administration costs. HOME regulations also require that at least 15% (\$352,848.45) of the total HOME award is allocated to a Community Housing Development Corporation (CHDO). Gwinnett County will allocate \$440,011.00 to Atlanta Neighborhood Development Partnership for CHDO activities.

No more than 7.5% of the total ESG award per HUD regulations can be used for Planning and Administration. In 2022, Gwinnett County will allocate \$30,000.00 (6.40%) of the total award to administration and planning.

A detailed listing of the FFY 2022 projects is provided in Table 7.

Project Information		
Project#	HUD Grant Program	Funding Award
	Funding Category	
Community Development Block Grant (CDBG)		
CDBG Grant Program Administration & Planning		
1	Gwinnett County*	\$35,000.00
	WFN – CDBG Program Management	\$516,267.00
	WFN – DPA Program Management	\$81,600.00
	WFN – Reimbursable	\$35,000.00
Housing Rehabilitation		
2	Gwinnett County: Homeowner Housing Rehabilitation Program - Owner-Occupied Housing Rehab-Single-Family	\$350,000.00
	WFN - Rehab Program Administration	\$126,972.00
Housing Service Delivery		
3	Gwinnett County: Housing Service Delivery (CDBG, HOME, NSP) - Cancellation/ Title Search Fees	\$10,000.00
	Gwinnett County: Housing Service Delivery (CDBG Rehab) - Inspections and Related Fees	\$50,000.00
	Gwinnett County: Housing Service Delivery (HOMEstretch) - Inspections and Related Fees	\$40,000.00
County Projects		
4	Gwinnett County Department of Community Services: Singleton Playground	\$380,000.00
	Gwinnett County Department of Water Resources: Sanitary Sewer Connection Accessibility Program	\$250,000.00
	Gwinnett County Office of Economic Development: Gwinnett Entrepreneur Center	\$272,332.00
Economic Development		
5	Community Foundation of Northeast Georgia, Inc.: Workforce Development	\$45,000.00
	Goodwill of North Georgia: Microenterprise: GoodBiz Entrepreneurship Education	\$42,070.00
Public Facilities-Acquisition & Rehabilitation		
6	Annandale at Suwanee, Inc.: Annandale Village-Haas Renovation	\$50,000.00
	Canaan Land Church International, Inc. DBA Impact Church: Impact Church PF Project	\$365,000.00
	Hi-Hope Service Center, Inc.: Hi-Hope Campus Group Home Project	\$365,000.00
	Lawrenceville Housing Authority: LHA Rehab/Preservation	\$75,000.00
Public Facilities-Infrastructure Improvements		
7	City of Buford: Bona Road Pedestrian Improvements Ph II	\$425,000.00
	City of Dacula: Brookton Station S/D - Sidewalk Replacement Improvements	\$674,060.00
	City of Snellville: Briscoe Park Lake Retaining Walls and Sidewalk Reconstruction	\$267,127.00
Public Service-Equipment		
8	Georgia Community Support & Solutions dba InCommunity: Increased Accessibility for Adults with Autism	\$20,000.00
	King David Community Center of Atlanta Inc.: Transportation Recovery	\$40,500.00
	Overcomers House Incorporated: Community Food Program	\$45,000.00
Public Services-Operating Costs		
9	Africa's Children's Fund: Project EXCEL	\$20,000.00
	Asian American Resource Foundation, Inc.: Homeless Prevention and Rapid Re-Housing	\$20,000.00
	Atlanta Legal Aid Society, Inc.: Legal Services to Prevent Homelessness	\$30,000.00
	Berean Christian Church: Y.E.S. (Youth Empowerment Service)	\$20,000.00
	Boys and Girls Clubs of Metro Atlanta: Youth Development Programming	\$35,000.00
	Boys and Girls Clubs of Metro Atlanta: Youth Development Programming	\$20,000.00
	Catholic Charities Atlanta of the Archdiocese: Bilingual Housing Counseling Services	\$35,000.00
	Center for Pan Asian Community Services, Inc.: Homeownership Education and Loss Prevention (HELP)	\$20,000.00

	Families First, Inc: Behavioral Health Services	\$30,000.00
	Families First, Inc.: ESL-CHISPA	\$40,000.00
	Family Support Circle, Inc.: Youth Excellence Enrichment Program	\$20,000.00
	Gwinnett Council for the Arts: Support for the Expansion of Education & Outreach	\$30,000.00
	Hi-Hope Service Center, Inc.: Community Access Day Services Operating	\$30,000.00
	Hi-Hope Service Center, Inc.: Hi-Hope Community Employment Program	\$30,000.00
	Home of Hope- Gwinnett Children Shelter: Home of Hope Housing Services	\$35,000.00
	Hope Clinic: Chronic Care Management Program	\$30,000.00
	Hope Clinic: Speciality Care for the Uninsured	\$20,000.00
	Latin American Association: Latino Homelessness Prevention Program (LHPP)	\$35,000.00
	Neighborhood Cooperative Ministries, Inc.: Emergency Assistance Program – Financial Support Case Management	\$30,000.00
	Partnership Against Domestic Violence: Gwinnett Safehouse	\$30,000.00
	Ser Familia, Inc.: Services Assistance to Latino Families in Gwinnett County	\$30,000.00
	Sheltering Arms: Buford and Norcross Centers	\$30,000.00
	Sugarloaf Korean Baptist Church: Compassion for Georgia-Senior Services	\$20,000.00
	The Generation Infocus Foundation: COVID-19 Learning Loss and Job Creation Program	\$20,000.00
	Zion Keepers, Inc.:Zion Keepers PS	\$20,000.00
TOTAL CDBG AWARD		\$5,240,928.00
Emergency Solutions Grant (ESG)		
ESG Grant Program Administration & Planning		
10	WFN, Inc.: ESG Grant Administration and Planning	\$30,000.00
Emergency Shelter		
11	Another Chance of Atlanta, Inc.: ACA Homeless Housing Assistance Program	\$30,000.00
	Center for Pan Asian Community Services: Hanna's House	\$20,000.00
	Christ the Restorer Ministry, Inc.: Transforming Love Shelter Program	\$20,000.00
	Council of Youth Anti-Drug: COYAD Care	\$30,000.00
	Home of Hope: Gwinnett Children's Shelter	\$30,000.00
	Neighborhood Cooperative Ministries, Inc.: Emergency Shelter for the Homeless	\$30,000.00
	Partnership Against Domestic Violence: Gwinnett Safehouse	\$30,000.00
	Rainbow Village: Rainbow Village Transitional Housing Services	\$30,000.00
	The Salvation Army: Emergency Shelter Program	\$20,000.00
View Point Health: FFY22 VPH Hotel/Motel Voucher	\$20,000.00	
Homeless Management Information System (HMIS)		
12	Pathways Community Network: HMIS	\$8,000.00
Homelessness Prevention		
13	Africa's Children Fund:	\$20,000.00
	Asian American Resource Center	\$20,000.00
	Buckhead Christian Ministry	\$15,560.00
Rapid-Rehousing		
14	Africa's Children Fund	\$25,000.00
	Asian American Resource Center	\$25,000.00
	Home of Hope-Gwinnett Children's Shelter	\$25,000.00
	Overcomers House Incorporated	\$15,000.00
	The Salvation Army	\$25,000.00
TOTAL ESG AWARD		\$468,560.00
HOME Investment Program Grant		
HOME Grant Program Administration & Planning		
15	WFN, Inc.: HOME Grant Administration & Planning	\$147,312.00
HOME Affordable Housing		
16	Gwinnett County Habitat for Humanity, Inc.: Land Acquisition	\$900,000.00
	Gwinnett County*: HOMEstretch Down-Payment Assistance	\$90,000.00

	Gwinnett Housing Corporation: GHC Pathway HOME	\$700,000.00
Community Housing Development Organization (CHDO)		
17	Atlanta Neighborhood Development Partnership: CHDO Reserve – Single Family Acquisition	\$440,011.00
Tenant-Based Rental Assistance (TBRA)		
18	Zion Keepers	\$75,000.00
TOTAL HOME AWARD		\$2,352,323.00
GRAND TOTAL		\$8,061,811.00

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The projects were selected to meet identified needs in the community with the resources provided. Limited resources to finance programs and projects are the greatest obstacle to meeting the municipality's underserved needs. Gwinnett County will continue to base allocations for this Action Plan period on the priorities identified in the FFY2020-2024 Consolidated Plan, community input, and qualified applications for funding under the Gwinnett County Board of Commissioners' direction.

Gwinnett County recognizes the various needs of low and moderate-income persons residing in the County that are met through CDBG, HOME, and ESG funds. These needs include access to affordable housing for low and moderate-income persons, housing options for homeless and at-risk populations, increased capacity for public services, addressing community development needs, and access to economic development activities.

Gwinnett County prioritizes its allocations by ensuring that all proposed projects align with at least one of its strategic priorities and principally benefit low to moderate-income clientele within the County's borders. This can be accomplished in the following ways:

- **Area Benefit:** Projects can target a Census Tract identified as defined by HUD's Income Limit Guidelines based on the Atlanta-Sandy Springs-Marietta Metro Statistical Area (MSA); Five of the projects allocated funding in FFY2022 will provide an Area Benefit; or,
- **Direct Benefit:** At least 51% of project beneficiaries must meet the FFY2022 income limits or belong to a presumed benefit group. Subrecipients must document the income and/or presumed benefit status of every reported beneficiary.

AP-38 PROJECT SUMMARY

Project Summary Information

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

Project Summary Information	
Project #1: CDBG Grant Program Administration & Planning	
Activity	Gwinnett County: Program Administration
Description	CDBG program administration funds project oversight, reporting, monitoring, and fair housing activities as required by HUD.
Funding Requested	N/A
2022 Funding Allocation	\$35,000.00
Goal Name	Administrative Structure for the Planning, Implementation, and Management of the CDBG program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Activity	WFN: CDBG Program Management
Description	Overall Management of the CDBG Program.
Funding Requested	N/A
2022 Funding Allocation	\$516,267.00
Goal Name	Administrative Structure for the Planning, Implementation, and Management of the CDBG program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Activity	WFN: DPA Program Management
Description	Overall Management of the CDBG Program.
Funding Requested	N/A
2022 Funding Allocation	\$81,600.00
Goal Name	Administrative Structure for the Planning, Implementation, and Management of the HOME program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Activity	WFN: Reimbursables
Description	N/A
Funding Requested	N/A
2022 Funding Allocation	\$35,000.00
Goal Name	Administrative Structure for the Planning, Implementation, and Management of the HOME program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A

Project #2: Housing Rehabilitation	
Activity	Gwinnett County: Homeowner Housing Rehabilitation Program
Description	Additional funding for the Homeowner Housing Rehabilitation Program is necessary to meet the program's pending obligations and to address the community demand for additional program enrollment.
Funding Requested	N/A
2022 Funding Allocation	\$350,000.00
Goal Name	Rehabilitation of Existing Housing
Target Areas	Gwinnett County
Priority Needs Addressed	Access to Affordable Housing
Annual Goal	18 Household Units
Activity	WFN: CDBG Rehab Program Management
Description	Overall Management of the CDBG Homeowner Housing Rehabilitation Program.
Funding Requested	N/A
2022 Funding Allocation	\$126,972.00
Goal Name	Rehabilitation of Existing Housing
Target Areas	Gwinnett County
Priority Needs Addressed	Access to Affordable Housing
Annual Goal	N/A
Project #3: Housing Services Delivery	
Activity	Gwinnett County Housing Service Delivery (CDBG, HOME, NSP)
Description	This project covers service delivery costs and fees incurred when administering the CDBG, HOME, and NSP programs.
Funding Requested	N/A
2022 Funding Allocation	\$10,000.00
Goal Name	Provide Down payment Assistance
Target Areas	Gwinnett County
Priority Needs Addressed	Access to Affordable Housing
Annual Goal	263 Households
Activity	Gwinnett County Housing Service Delivery (CDBG Rehab)
Description	This project covers service delivery costs and fees incurred when administering the Homeowner Housing Rehabilitation program.
Funding Requested	N/A
2022 Funding Allocation	\$50,000.00
Goal Name	Rehabilitation of Existing Housing
Target Areas	Gwinnett County
Priority Needs Addressed	Access to Affordable Housing
Annual Goal	22 Households
Activity	Gwinnett County Housing Service Delivery (HOMEstretch)
Description	This project covers service delivery costs and fees incurred when administering the Homestretch Down Payment Assistance program.
Funding Requested	N/A

2022 Funding Allocation	\$40,000.00
Goal Name	Acquisition/Rehabilitation/Disposition of Affordable Housing Units and Land
Target Areas	Gwinnett County
Priority Needs Addressed	Access to Affordable Housing
Annual Goal	100 Households
Project #4: County Projects	
Activity	Gwinnett County Department of Community Services
Description	Construction of New Facility: Department of Community Services will construct a new neighborhood park and playground area to make recreational activities available and accessible to the community.
Funding Requested	\$380,000.00
2022 Funding Allocation	\$380,000.00
Goal Name	Construction of New Facility
Target Areas	Gwinnett County
Priority Needs Addressed	Non-Housing Community Development: Construct, acquire, and/or renovate public facilities and infrastructure to meet the needs of targeted populations.
Annual Goal	45,300 Persons Served/Area Benefit
Activity	Gwinnett County Department of Water Resources
Description	Construction of New Facility: Department of Water Resources will construct new sanitary sewers to convert septic tanks to public sewer service.
Funding Requested	\$2,000,000.00
2022 Funding Allocation	\$250,000.00
Goal Name	Construction of New Facility
Target Areas	Gwinnett County
Priority Needs Addressed	Non-Housing Community Development: Construct, acquire, and/or renovate public facilities and infrastructure to meet the needs of targeted populations.
Annual Goal	8 Persons Assisted
Activity	Gwinnett County Office of Economic Development
Description	Gwinnett Entrepreneur Center
Funding Requested	\$3000,000.00
2022 Funding Allocation	\$272,332.00
Goal Name	Microenterprise Development—Small Business Incubator
Target Areas	Gwinnett County
Priority Needs Addressed	Microenterprise Development—Small Business Incubator
Annual Goal	454 Persons Assisted
Project #5: Economic Development	
Activity	Community Foundation for Northeast Georgia, Inc
Description	Workforce Development
Funding Requested	\$100,000.00
2022 Funding Allocation	\$45,000.00

Goal Name	Microenterprise Development—Small Business Incubator
Target Areas	Gwinnett County
Priority Needs Addressed	Microenterprise Development—Small Business Incubator
Annual Goal	900 Persons Assisted
Activity	The Goodwill of North Georgia: Microenterprise: GoodBiz Entrepreneurship Education
Description	Microenterprise: GoodBiz Entrepreneurship Education
Funding Requested	\$42,070.00
2022 Funding Allocation	\$42,070.00
Goal Name	Microenterprise: GoodBiz Entrepreneurship Education
Target Areas	Gwinnett County
Priority Needs Addressed	Microenterprise: GoodBiz Entrepreneurship Education
Annual Goal	30 Persons Assisted
Project #6: Public Facilities – Acquisition & Rehabilitation	
Activity	Annandale at Suwanee, Inc.: Annandale Village-Haas Renovation
Description	Facility Renovations: Annandale will provide generators to serve individuals with developmental and intellectual disabilities
Funding Requested	\$50,000.00
2022 Funding Allocation	\$50,000.00
Goal Name	Renovations of an Existing Facility
Target Areas	Gwinnett County
Priority Needs Addressed	Non-Housing Community Development: Construct, acquire, and/or renovate public facilities and infrastructure to meet the needs of targeted populations.
Annual Goal	14 Persons Assisted
Activity	Canaan Land Church International, Inc., dba Impact Church: Impact Church PF Project
Description	Facility Renovations: Impact Church will conduct renovation projects to the exterior of its campus
Funding Requested	\$635,275.00
2022 Funding Allocation	\$365,000.00
Goal Name	Renovations of an Existing Facility
Target Areas	Gwinnett County
Priority Needs Addressed	Non-Housing Community Development: Construct, acquire, and/or renovate public facilities and infrastructure to meet the needs of targeted populations.
Annual Goal	1,436 Persons Assisted
Activity	Hi-Hope Service Center, Inc.: Group Home Project
Description	Facility Renovations: H-Hope will make exterior renovations on its campus.
Funding Requested	\$748,159.00
2022 Funding Allocation	\$365,000.00
Goal Name	Renovation of an Existing Facility
Target Areas	Gwinnett County

Priority Needs Addressed	Non-Housing Community Development: Construct, acquire, and/or renovate public facilities and infrastructure to meet the needs of targeted populations.
Annual Goal	61 Persons Assisted
Activity	Lawrenceville Housing Authority: LHA Rehab/Preservation OM NM
Description	Facility Renovations: LHA will repave its parking lot and that of Memorial Court and include wheelchair ramps and handicap parking spaces. LHA will also add exterior amenities for an outdoor gathering space.
Funding Requested	\$75,000.00
2022 Funding Allocation	\$75,000.00
Goal Name	Renovations of an Existing Facility
Target Areas	Gwinnett County
Priority Needs Addressed	Non-Housing Community Development: Improve existing deteriorated public facilities and infrastructure in low- and moderate-income areas.
Annual Goal	482 Persons Assisted
Project #7: Public Facilities – Infrastructure Improvements	
Activity	City of Buford: Bona Road Pedestrian Improvements Ph II
Description	The City of Buford will construct concrete sidewalks, crosswalks, and an adequate drainage pipe system.
Funding Requested	\$425,000.00
2022 Funding Allocation	\$425,000.00
Goal Name	Construction of New Facility
Target Areas	City of Buford
Priority Needs Addressed	Public Facilities and Infrastructure: Maintain high-quality infrastructure and community amenities: clean water, sewers, storm water and drainage, power distribution, roads, sidewalks, parks, libraries, and other civic mechanisms.
Annual Goal	54 Persons Assisted
Activity	City of Dacula: Brookton Station S/D – Asphalt Milling, Repaving, & Sidewalk Replacement Improvements
Description	The City of Dacula will provide road improvements to city streets.
Funding Requested	\$674,060.77
2022 Funding Allocation	\$674,060.00
Goal Name	Renovation of an Existing Facility
Target Areas	City of Lawrenceville
Priority Needs Addressed	Public Facilities and Infrastructure: Maintain high-quality infrastructure and community amenities: clean water, sewers, storm water and drainage, power distribution, roads, sidewalks, parks, libraries, and other civic mechanisms
Annual Goal	312 Persons Assisted
Activity	City of Snellville: Briscoe Park Lake Retaining Walls and Sidewalk Reconstruction
Description	The City of Snellville will reconstruct the sidewalk and retaining walls surrounding the lake in Briscoe Park.
Funding Requested	\$267,127.25

2022 Funding Allocation	\$267,127.00
Goal Name	Non-Housing Community Development
Target Areas	City of Snellville
Priority Needs Addressed	Public Facilities and Infrastructure: Maintain high-quality infrastructure and community amenities: clean water, sewers, storm water and drainage, power distribution, roads, sidewalks, parks, libraries, and other civic mechanisms.
Annual Goal	2,970 Persons Assisted/Area Benefit
Project #8: Public Services Equipment	
Activity	Georgia Community Support & Solutions dba InCommunity: Making Services Accessible for Adults with Autism
Description	InCommunity will purchase a vehicle to provide transportation for adult individuals with autism to their programs.
Funding Requested	\$36,998.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Equipment
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	19 Persons Assisted
Activity	King David Community Center of Atlanta Inc.: Transportation Recovery
Description	King David will replace two vehicles to support the Adult Day Care services.
Funding Requested	\$40,500.00
2022 Funding Allocation	\$40,500.00
Goal Name	Public Services-Equipment
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	398 Persons Assisted
Activity	Overcomers House Incorporated: Community Food Program
Description	Overcomers House, Inc. will expand its food program projects and operations with the purchase of a refrigerated truck, delivery van, and additional storage equipment.
Funding Requested	\$200,00.00
2022 Funding Allocation	\$45,000.00
Goal Name	Public Services -Equipment
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	1,688 Persons Assisted

Project #9: Public Services – Operating Cost	
Activity	Africa Childrens' Fund
Description	ACF Project EXCEL
Funding Requested	\$77,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	31 Persons Assisted
Activity	Asian American Resource Foundation
Description	Homeless Prevention & Rapid Re-Housing
Funding Requested	\$30,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	73 Persons Assisted
Activity	Atlanta Legal Aid Society, Inc.
Description	Legal aid services to prevent homelessness
Funding Requested	\$35,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	407 Persons Assisted
Activity	Berean Christian Church
Description	Y.E.S. (Youth Empowerment Service)
Funding Requested	\$111,500.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	18 Persons Assisted
Activity	Boys and Girls Clubs of Metro Atlanta
Description	Youth Development Programming
Funding Requested	\$50,000.00

2022 Funding Allocation	\$35,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	285 Persons Assisted
Activity	Boys and Girls Clubs of Metro Atlanta
Description	Youth Development Programming
Funding Requested	\$50,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	175 Persons Assisted
Activity	Catholic Charities Atlanta of the Archdiocese
Description	Bilingual Housing Counseling Services
Funding Requested	\$70,000.00
2022 Funding Allocation	\$35,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations
Annual Goal	200 Persons Assisted
Activity	Center for Pan Asian Community Services, Inc
Description	Homeownership Education and Loss Prevention (HELP)
Funding Requested	\$25,200.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	114 Persons Assisted
Activity	Families First, Inc
Description	Behavioral Health Services
Funding Requested	\$60,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.

Annual Goal	25 Persons Assisted
Activity	Families First, Inc
Description	ESL-CHISPA
Funding Requested	\$50,000.00
2022 Funding Allocation	\$40,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	80 Persons Assisted
Activity	Family Support Circle, Inc
Description	Youth Excellence Enrichment Program
Funding Requested	\$45,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	67 Persons Assisted
Activity	Gwinnett Council for the Arts
Description	Support for the Expansion of Education & Outreach
Funding Requested	\$87,730.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	5,129 Persons Assisted
Activity	Hi-Hope Service Center
Description	Community Access Day Services
Funding Requested	\$233,493.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	2 Persons Assisted
Activity	Hi-Hope Service Center
Description	Community Employment Program
Funding Requested	\$56,645.00

2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	11 Persons Assisted
Activity	Home of Hope
Description	Gwinnett Children Shelter
Funding Requested	\$400,000.00
2022 Funding Allocation	\$35,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	21 Persons Assisted
Activity	Hope Clinic
Description	Chronic Care Management Program
Funding Requested	\$125,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	1,344 Persons Assisted
Activity	Hope Clinic
Description	Specialty Care for the Uninsured
Funding Requested	\$50,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	33 Persons Assisted
Activity	Latin American Association
Description	Latino Homelessness Prevention Program (LHPP)
Funding Requested	\$65,000.00
2022 Funding Allocation	\$35,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.

Annual Goal	129 Persons Assisted
Activity	Neighborhood Cooperative Ministries, Inc
Description	Financial Support Case Management for ESG
Funding Requested	\$50,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	27 Persons Assisted
Activity	Partnership Against Domestic Violence
Description	Gwinnett Safehouse
Funding Requested	\$50,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	120 Persons Assisted
Activity	Ser Familia, Inc
Description	Services Assistance to Latino Families in Gwinnett County
Funding Requested	\$144,00.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	52 Persons Assisted
Activity	Sheltering Arms
Description	Buford and Norcross Centers
Funding Requested	\$175,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	18 Persons Assisted
Activity	Sugarloaf Korean Baptist Church
Description	Compassion for Georgia
Funding Requested	\$50,000.00
2022 Funding Allocation	\$20,000.00

Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	60 Persons Assisted
Activity	The Generation Infocus Foundation
Description	COVID-19 Learning Loss and Job Creation Program
Funding Requested	\$999,430.68
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services-Operating Cost
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	11 Persons Assisted
Activity	Zion Keepers, Inc
Description	Zion Keepers
Funding Requested	\$175,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Public Services
Target Areas	Gwinnett County
Priority Needs Addressed	Provide funding to support public service needs as defined in CDBG regulations.
Annual Goal	11 Persons Assisted

EMERGENCY SOLUTIONS GRANT (ESG)

Project Summary Information	
Project #10: ESG Grant Program Administration & Planning	
Activity	WFN- ESG Program Administration
Description	ESG program administration funds project oversight, reporting, and monitoring as required by HUD.
Funding Requested	N/A
2022 Funding Allocation	\$30,000.00
Goal Name	Provide the Administrative Structure for the Planning, Implementation, and Management of the ESG program.
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	N/A

Project #11: Emergency Shelter	
Activity	Another Chance of Atlanta
Description	ACA Homeless Housing Assistance Program
Funding Requested	\$175,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Emergency Shelter
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	20 Persons Assisted
Activity	Center for Pan Asian: Emergency Shelter
Description	Hanna's House
Funding Requested	\$70,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Emergency Shelter
Annual Goal	13 Persons Assisted
Activity	Christ The Restorer Ministry Inc
Description	Transforming Love Shelter Program
Funding Requested	\$30,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Emergency Shelter
Annual Goal	13 Persons Assisted
Activity	Council of Youth Anti-Drug
Description	COYAD Care
Funding Requested	\$1,000,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County

Priority Needs Addressed	Emergency Shelter
Annual Goal	20 Persons Assisted
Activity	Home of Hope
Description	Gwinnett Children Shelter
Funding Requested	\$400,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Emergency Shelter
Annual Goal	20 Persons Assisted
Activity	Neighborhood Cooperative Ministries, Inc.
Description	Emergency Shelter for the Homeless
Funding Requested	\$150,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	20 Persons Assisted
Activity	Partnership Against Domestic Violence
Description	Gwinnett Safehouse
Funding Requested	\$50,000.00
2022 Funding Allocation	\$30,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	20 Persons Assisted
Activity	Rainbow Village
Description	Rainbow Village Transitional Housing Services
Funding Requested	\$45,000.00
2022 Funding Allocation	\$30,000.00

Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	20 Persons Assisted
Activity	The Salvation Army
Description	The Salvation Army Emergency Shelter Program
Funding Requested	\$26000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	13 Persons Assisted
Activity	View Point Health
Description	Hotel/Motel Vouchers
Funding Requested	\$25,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	13 Persons Assisted
Project #12: Homeless Management Information System (HMIS)	
Activity	Pathways Community Network
Description	HMIS
Funding Requested	NA
2022 Funding Allocation	\$8,000.00
Goal Name	Encourage the efficient use of HMIS technology and support its expansion beyond homeless service providers to link the various services provided by Gwinnett County nonprofits and agencies and standardize performance measures.
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	TBD

Project #13: Homeless Prevention	
Activity	Africa's Children Fund
Description	ACF Housing Program
Funding Requested	\$81,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Households Assisted
Activity	Asian American Resource Foundation, Inc
Description	Homeless Prevention
Funding Requested	\$45,000.00
2022 Funding Allocation	\$20,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Households Assisted
Activity	Buckhead Christian Ministry
Description	Emergency Assistance Program
Funding Requested	\$25,000.00
2022 Funding Allocation	\$15,560.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	3 Households Assisted
Project #14: Rapid Rehousing	
Activity	Africa's Children's Fund
Description	ACF Housing Program RRH
Funding Requested	\$86,000.00
2022 Funding Allocation	\$25,000.00

Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Households Assisted
Activity	Asian American Resource Foundation, Inc
Description	Rapid Re-Housing Project
Funding Requested	\$55,000.00
2022 Funding Allocation	\$25,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Households Assisted
Activity	Home of Hope
Description	Gwinnett Children Shelter
Funding Requested	\$400,000.00
2022 Funding Allocation	\$25,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Households Assisted
Activity	Overcomers House Incorporated
Description	Emergency Financial Assistance
Funding Requested	\$800,000.00
2022 Funding Allocation	\$15,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	2 Households Assisted
Activity	The Salvation Army
Description	Rapid Re-Housing

Funding Requested	\$40,000.00
2022 Funding Allocation	\$25,000.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Homelessness Reduction
Annual Goal	4 Persons Assisted

HOME Investment Partnerships Program (HOME)

Project Summary Information	
Project # 15: HOME Grant Program Administration and Planning	
Activity	WFN Consulting
Description	HOME program administration funds project oversight, reporting, and monitoring as required by HUD.
Funding Requested	N/A
2022 Funding Allocation	\$147,312.00
Goal Name	Administrative Structure for the Planning, Implementation, and Management of the HOME program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Project # 16: HOME Affordable Housing	
Activity	Gwinnett County Habitat for Humanity, Inc.
Description	Infrastructure/site development and land and/or rehab property acquisition
Funding Requested	\$1,000,000.00
2022 Funding Allocation	\$900,000.00
Goal Name	Infrastructure/site development and land and/or rehab property acquisition
Target Areas	Gwinnett County
Priority Needs Addressed	Infrastructure/site development and land and/or rehab property acquisition
Annual Goal	23 Households Assisted
Activity	Gwinnett County: Homestretch Program DPA
Description	HOMEstretch Down-payment Assistance
Funding Requested	\$150,000.00
2022 Funding Allocation	\$90,000.00
Goal Name	HOMEstretch Down-payment Assistance

Target Areas	Gwinnett County
Priority Needs Addressed	HOMEstretch Down-payment Assistance
Annual Goal	12 Households Assisted
Activity	Gwinnett Housing Corporation
Description	GHC Pathway HOME
Funding Requested	\$700,000.00
2022 Funding Allocation	\$700,000.00
Goal Name	New Construction
Target Areas	Gwinnett County
Priority Needs Addressed	New Construction of housing for low-income citizens
Annual Goal	16 Households Assisted
Project #17: Community Housing Development Organization (CHDO)	
Activity	Atlanta Neighborhood Development Partnership: CHDO Reserve
Description	New Construction
Funding Requested	\$705,000.00
2022 Funding Allocation	\$440,011.00
Goal Name	CHDO Reserve – Single Family Acquisition
Target Areas	Gwinnett County
Priority Needs Addressed	CHDO Reserve – Single Family Acquisition
Annual Goal	2 Housing Units
Project #18: Tenant-Based Rental Assistance (TBRA)	
Activity	Zion Keepers
Description	Rental Assistance
Funding Requested	\$200,000.00
2022 Funding Allocation	\$75,000.00
Goal Name	Tenant Based Rental Assistance
Target Areas	Gwinnett County
Priority Needs Addressed	Tenant Based Rental Assistance
Annual Goal	19 Persons Assisted

AP-50 GEOGRAPHIC DISTRIBUTION – 91.220(F)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Gwinnett County is an urban county that relies on widely accepted data such as American Community Survey (ACS), HUD low and moderate-income summary data, and Federal Financial Institutions Examinations Council (FFIEC) data to determine areas throughout the community with concentrations of low and moderate-income communities. Program resources are allocated County-wide based on low-mod areas which often coincide with areas of minority concentration. Over the next five years, the County intends to utilize CDBG, HOME, and ESG funds in unincorporated parts of the County, along with the 12 cooperating cities and two towns: Berkeley Lake, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Loganville, Norcross, Snellville, Sugar Hill, Suwanee, Town of Braselton, and Town of Rest Haven. Income-eligible areas (areas where 51% or more of residents have low or moderate household incomes) are shown on the map below:

Geographic Distribution

Target Area	Percentage of Funds
Countywide	87.25%

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically.

Gwinnett County is an urban County that covers over 437 square miles however, there are concentrated areas of poverty that exist. Program resources are allocated Countywide based on low-mod areas which often coincide with areas of minority concentration.

While most proposed projects provide Countywide services, the County proposes to fund projects in each commission district to benefit LMI residents and protected classes.

AFFORDABLE HOUSING

AP-55 AFFORDABLE HOUSING – 91.220(G)

Introduction

A limited supply of decent affordable housing options was identified as an impediment to Fair Housing Choice and was a common thread among all discussions during the planning period. The greatest need is among households with low and very low incomes. As a result, affordable housing programs are designed to address these needs.

Gwinnett County uses various approaches to maintain, create, and improve the quality of affordable housing throughout the County. For the Consolidated Plan, Gwinnett County prioritized the following housing activities housing rehabilitation (CDBG), down payment assistance (HOME), acquisition/rehabilitation/new construction (HOME), tenant-based rental assistance (HOME), short-term rent/mortgage/utility assistance (ESG), and homelessness prevention (ESG).

During this Action Plan period, Gwinnett County will administer the homeownership, homeless prevention programs, and rent subsidy programs to preserve and increase access to affordable housing. Annual goals for affordable housing and descriptions of activities for each program are included in the following tables:

One Year Goals for the Number of Households to be Supported	
Homeless	190
Non-Homeless	97
Special-Needs	1
Total	288

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	38
The Production of New Units	23
Rehab of Existing Units	18
Acquisition of Existing Units	18
Total	97

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

One-Year Goals for the Number of Households to be Supported by Population Type

In FFY 2022, Gwinnett County will utilize a total of \$375,000.00 to serve approximately 190 households who are homeless through its nonprofit partners who provide emergency shelter and rapid rehousing programs. The County will also provide rental assistance, new construction activities, and acquisition and rehabilitation of existing units for 97 households as outlined in the next paragraph.

One-Year Goals for the Number of Households Supported by Program Type:

In FFY 2022, Gwinnett County will utilize a total of \$130,560.00 to serve 38 households with rental assistance through the HOME tenant-based rental assistance program (\$75,000.00) and the ESG homelessness prevention (\$55,560.00).

The County will also utilize \$900,000.00 to produce 23 new units of affordable housing through Habitat for Humanity. The organization will use home funds to purchase land for the future development of housing. Additionally, \$1,140,011.00 will be used to acquire and rehabilitate 18 units of affordable housing through its Affordable Housing Initiative and its nonprofit partners, Gwinnett Housing Corporation and Atlanta Neighborhood Development Partners. Lastly, through the County's own Homeowner Housing Rehabilitation program, 18 homes will be repaired for low-income homeowners.

AP-60 PUBLIC HOUSING – 91.220(H)

Introduction

Public Housing was established to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. There are currently three public housing authorities (PHAs) operating in Gwinnett County: Lawrenceville Housing Authority, City of Norcross Housing Authority, and City of Buford Housing Authority. Combined, these PHAs manage a total of 446 Public Housing units in 18 locations throughout the County. The waiting list for the Lawrenceville Housing Authority was last reported closed on June 18, 2018. No public notice is provided when the waitlist will reopen. The Department of Community Affairs Housing Choice Voucher is closed, and the Project-Based Voucher Program waitlists opened on April 6, 2022. As of May 25, 2022, the Norcross Housing Authority's waiting list is open now or opening soon. The waiting list for the Buford Housing Authority had recently announced the closure of its waiting list as of April 21, 2022.

Having access to affordable housing is key to ensuring that low-income residents do not become cost-burdened by housing costs, including rent/mortgage and utility bills. "Cost burdened" is defined as spending more than 30% of monthly household income on housing costs, while "severely cost-burdened" is defined as spending 50% or more.

Cost burden disproportionately affects lower-income households in Gwinnett County. According to HUD's 2014-2018 Comprehensive Housing Affordability Strategy Data¹, a total of 90,365 Gwinnett County households that qualify as low-income are cost-burdened. Of those, 44% (39,970) qualify as severely cost-burdened reporting incomes less than 50% of Area Median Income.

Actions planned during the next year to address the needs to public housing.

In FFY 2022, Gwinnett County will continue working with the Lawrenceville Housing Authority for the renovation of the exteriors of Gwinnett's public housing units including doors, windows, exterior paint, landscaping, and playground upgrades. These much-needed upgrades will help to maintain the livability of the County's public housing. Gwinnett County PHAs will also independently seek additional funding resources to address public housing needs. PHAs will continue to provide housing assistance and social services to residents and will maintain efforts to implement additional programs if resources and funding allow.

Actions to encourage public housing residents to become more involved in management and

¹ U.S. Department of Housing and Urban Development, Comprehensive Housing Affordability Strategy Data-Gwinnett County, Georgia-Accessed May 25, 2022.

participate in homeownership.

Public housing authorities in the cities of Buford, Lawrenceville, and Norcross have each taken appropriate steps to increase resident involvement through the establishment of a Resident Advisory Board. Resident Advisory Boards act as communication ambassadors to the housing authority by collecting feedback from tenants, sharing the needs and requests of current tenants with housing authority management and staff, helping public housing staff formulate annual agency plans, and acting as citizen advocates for the enforcement of the housing authority's policies and procedures. Public housing residents are also encouraged to attend public events that provide seminars and advisement on financial planning, budgeting, credit management, and other aspects of improving household wealth and credit.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance.

All three Gwinnett County PHAs are classified as standard performers.

AP-65 HOMELESS AND OTHER SPECIAL NEEDS ACTIVITIES – 91.220(I)

Introduction

Gwinnett County's 2020-2024 Consolidated Plan identifies increasing housing options for the homeless and at risk of homelessness as a strategic priority. Long-term objectives include supporting emergency housing and supportive services, and the implementation of a coordinated entry system.

The FFY 2022 ESG allocation will fund emergency shelter and prevention services that are projected to assist over 200 beneficiaries. The identified projects target homeless individuals and families who lack the resources to independently regain stable housing. Programs are designed to connect clients with the services necessary to ensure they move from emergency shelters to transitional or permanent housing.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including.

Gwinnett County will utilize \$468,560.00 in FFY 2022 Emergency Solutions Grant funding for Emergency Shelter, Homelessness Prevention, Rapid Re-Housing, HMIS, and the administration of the ESG Program. Funding for these programs is projected to benefit approximately 200 people. The funded projects are designed to help shorten the period of time the client experiences homelessness, improve their ability to secure stable housing, and prevent recurrent homeless episodes.

The following subrecipients have been allocated FFY 2022 ESG funding:

1. Africa's Children Fund (ACF) will receive \$25,000.00 in funding to provide Rapid Re-Housing assistance to 4 Gwinnett County households. Eligible costs include apartment application fees, security, and utility deposits. ACF will also receive \$20,000.00 for Homelessness Prevention activities to offer short-term financial assistance for rent, mortgage, and utility costs, along with housing case management services. The organization is expected to assist 4 persons.
2. Another Chance of Atlanta (ACOA) will receive \$30,000.00 to assist 20 homeless persons with hotel/motel vouchers as well as case management to help remove barriers to housing stability.
3. Asian American Resource Foundation (AARF) will receive \$25,000.00 for Rapid Re-Housing activities. AARF will assist 4 homeless persons with financial assistance. AARF will also receive \$20,000.00 for its homeless prevention program that will assist 4 persons.
4. Buckhead Christian Ministry will receive \$15,560 to fund emergency assistance activities. Buckhead Christian Ministry will assist 3 persons with this funding.

5. The Center for Pan Asian Community Services (CPACS) will receive \$20,000.00 to fund the operating costs of Hanna's House, a domestic violence shelter that provides emergency shelter, advocacy, and case management services to help women rebuild their lives free from violence. CPACS will assist 13 domestic violence survivors with this funding award.
6. Christ the Restorer will receive \$20,000.00 to fund the operating costs for its Transforming Love Shelter program, which provides emergency shelter, and advocacy to those who are homeless and living in hotels/motels. Christ the Restorer will assist 13 individuals with this funding award.
7. Council of Youth Anti-Drug (COYAD) will receive \$30,000.00 to fund its COYAD Care program that provides drug prevention counseling and case management services to youth, children, and families. COYAD will assist 20 individuals with this funding award.
8. Home of Hope will receive \$30,000.00 to fund its Gwinnett Children's Shelter program, which will assist 20 individuals in its transitional program that moves children and mothers from homeless to hopeful into a home of their own. Home of Hope will also receive \$25,000.00 for rapid rehousing activities that will assist 4 persons.
9. Neighborhood Cooperative Ministry (NCM), located in one of the most impoverished areas of the County, will receive \$30,000.00 for Emergency Shelter. NCM will assist 20 homeless persons with hotel/motel vouchers as well as case management to help remove barriers to housing stability.
10. Overcomers House Incorporated will receive \$15,000.00 to fund its emergency financial assistance program. Overcomers House Incorporated will assist 2 persons.
11. Partnership Against Domestic Violence (PADV) will receive \$30,000.00 to support the operations of the Gwinnett Shelter, which is the largest domestic violence shelter in the state of Georgia. In addition to receiving safe lodging, 20 women and children will be provided with comprehensive case management and crisis stabilization services.
12. Rainbow Village will receive \$30,000.00 to support its transitional housing program. Rainbow Village will assist 20 individuals.
13. The Salvation Army will receive \$20,000.00 to provide 13 homeless clients with hotel/motel vouchers. Case Management services will also be provided to those clients in need of additional support to overcome barriers to stable housing. The organization will also receive \$25,000.00 to provide Rapid Rehousing activities to 4 individuals.

14. ViewPoint Health (VPH) serves homeless individuals with disabilities. VPH will receive \$20,000.00 to provide 13 homeless clients with hotel/motel vouchers. Case Management services will also be provided to those clients in need of additional support to overcome barriers to stable housing.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Gwinnett County funds approximately 14 subrecipients, who will administer 18 projects under the ESG program. They work to build trusting relationships with homeless persons living on the streets and in shelters as well as at-risk populations to remain stably housed. The subrecipients perform assessments for homeless persons and those at risk of homelessness to link them to shelter and other supportive services that are appropriate to meet their needs. Starting in 2022 all subrecipients funded through Gwinnett County ESG will participate in coordinated entry. These organizations provide emergency shelter, rental and utility assistance, food and clothing, and other homeless services to individuals, families with children, veterans, unaccompanied youth, and persons with HIV.

Services being provided at the emergency shelter will include; meals, bathroom/shower facilities, and a concrete opportunity to engage homeless persons in case management to assess their homeless history and current needs and work to place them in appropriate longer emergency shelter or transitional housing programs so that they can work towards regaining their permanent housing.

Addressing the emergency shelter and transitional housing needs of homeless persons

Gwinnett County currently awards its ESG entitlement funds to subrecipients for the operation of emergency shelters, hotel/motel vouchers, financial assistance through rapid re-housing to become stably housed, and homeless prevention programs to serve individuals and families. Some emergency shelters and homeless prevention programs are designed to focus their services on the needs of specific populations such as families, victims of domestic violence, persons being evicted, and persons with severe mental health disorders or substance abuse histories.

In response to the HEARTH Act and 24 CFR part 576, Gwinnett County, in collaboration with its subrecipients, are working together to prevent homelessness by helping families remain within their communities and retain their current permanent housing or diverting people to permanent housing solutions. The first step in this process was to streamline the intake of homeless families seeking emergency shelter. The improved coordination will result in more families being diverted from homelessness and more families exiting homelessness and rapidly re-housed in permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Gwinnett County has focused on designing and implementing significant changes to our homeless delivery system. Presently, Gwinnett County funds 14 subrecipients: Africa's Children's Fund, Another Chance of Atlanta, Asian American Resource, Buckhead Christian Ministry, Center for Pan Asian Community Services, Christ the Restorer Ministry, Inc., Council of Youth Anti-Drug, Home of Hope, Neighborhood Cooperative Ministry, Overcomers House Incorporated, Partnership Against Domestic Violence, Rainbow Village, The Salvation Army, and Viewpoint Health.

The County will continue to administer the Emergency Solutions Grant Program and oversee activities for homeless individuals and families. The County has identified rapid re-housing as a priority during this Consolidated Plan period. Obtaining permanent housing for homeless individuals and families will shorten the length of time spent in emergency and transitional shelters.

Gwinnett County encourages collaboration with organizations to transition as many people as possible into permanent housing as quickly as possible. The County also supports the implementation of a coordinated entry process to assess and direct the homeless to appropriate housing and services. Some families or individuals may require only limited assistance for a short period of time, such as emergency food and shelter -- until a first paycheck is received or a medical emergency has passed. Others, however, will require more comprehensive and long-term assistance, such as transitional housing with supportive services and job training. Due to limited resources, agencies need to eliminate duplication of effort by local agencies, both in intake and assessment procedures and in subsequent housing and supportive services. The Homeless Management Information System (HMIS) can be improved with common intake forms, shared data, effective assessment instruments and procedures, and ongoing coordination of assistance among community organizations.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In 2022, all subrecipients funded through Gwinnett County ESG will participate in coordinated entry. These organizations provide emergency shelter, rental and utility assistance, food and clothing, and other homeless services to individuals, families with children, veterans,

unaccompanied youth, and persons with HIV. Diversion to housing and services outside of the traditional homeless services system is an integral part of the Coordinated Access and Assessment program. One of the first interventions will be to determine if there are other housing options available to the household rather than accessing shelter through the homeless system. For example, family or friends that the client may be able to stay with while stabilizing their housing situation, which may be more beneficial for the household and simultaneously reserves homeless shelter resources for those with no other options.

Additionally, rapid rehousing assistance will be made available for those households with low to moderate barriers to housing in the form of move-in assistance and short-term rental subsidies. This assistance may be all that the household needs to regain and maintain their permanent housing. By using the standardized assessment called the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) for Individuals or for Families; service providers are able to identify the level of barriers to housing. Agencies can then target the type of service intervention to best address those barriers, we are able to reduce the amount of time that an individual or family is homeless and increase their ability to maintain their permanent housing. Gwinnett County works closely with the ESG subrecipients to assist in the connection to supportive service that helps to address housing, health, social services, employment, and education needs.

AP-75 BARRIERS TO AFFORDABLE HOUSING – 91.220(J)

Introduction:

In its most recent Analysis of Impediments to Fair Housing Choice, Gwinnett County identified eight barriers to affordable housing.

1. **Lack of Affordable Housing Supply** - The inventory of affordable housing units in Gwinnett County is not sufficient to meet demand. Tools that might alleviate the housing cost burden, such as Housing Choice Vouchers, are currently inaccessible.
2. **Housing Affordability/Cost Burden**- High rents in relationship to the earnings of low-skilled workers put housing affordability out of the reach for many. Housing is the biggest monthly cost for most citizens in Gwinnett County. Housing Affordability/Cost Burden is a problem impacting a large portion of citizens who are between extremely low- and low-income earning households.
3. **Pre-Requisites for Rental Housing** - There are a number of barriers stopping people from finding a home in the rented sector and some of them interact to compound difficulties for low-income households. The changes in the housing market, which have increased demand in recent years, have interacted with the shortfalls in housing benefits to make landlords less willing to house clients. Even if a household could find somewhere, they can afford to rent, the large upfront costs involved in private renting, including deposits and fees, makes the hurdles even higher.
4. **Lack of ADA Accessible Housing** - Low-income residents encounter mobility issues due to limited transportation and accessibility options.
5. **Restrictive Zoning Laws** - Gwinnett County's 16 municipalities operate their own zoning provisions and codes beyond what is offered in the Unified Development Ordinance. Zoning laws include restrictive accessory structure requirements, varying definitions of what qualifies as a family, differing lot size requirements, and rezoning procedures that are complicated and difficult to understand.
6. **Resident Viewpoint on Affordable Housing** - While some Gwinnett County residents understand and see the need for the development of affordable housing, others object to affordable housing being located near their homes or businesses.
7. **Deficiency of Fair Housing Education** - Additional fair housing education is needed to help individuals and property owners understand the requirements and their rights under the Fair Housing Act.
8. **Underserved Populations** - A portion of Gwinnett County residents, (low-income, homeless, and disabled persons especially), are currently underserved as it pertains

to meeting their housing needs. Comprehensive quality data in regards to accessible housing in the County do not exist and it is difficult to fully understand the extent of the problem. Much of the data that is currently collected relies on the self-reporting of landlords, which does not yield reliable information because landlords are often unfamiliar with accessibility standards. Integrating people with disabilities into the community through accessible housing and other housing supports is beneficial for everyone. Making these opportunities available will prevent homelessness as well as unnecessary, costly, and overall harmful institutionalization of people with disabilities.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Barrier: Lack of Affordable Housing Supply

Gwinnett County will address the need for decent and affordable housing by continuing to prioritize the investment of funds into all of its housing programs. In 2022, Gwinnett will: (1) Increase the preservation of existing affordable housing by the continued funding of the Homeowner Housing Rehabilitation program; (2) Increase the production of affordable housing units through the use of the HOME Investment Partnerships Program; (3) Increase the number of nonprofit developers involved in the County's affordable housing programs while strengthening the capacity of those already engaged; and (4) introduce the use of Tenant-Based Rental Assistance (TBRA) to offset high rents for low-income families.

The County will also continue to consider opportunities to support Low-Income Housing Tax Credit (LIHTC) projects proposed by developers in the area, either through letters of endorsement and/or the investment of CDBG funds. There are two Opportunity Zones located in Gwinnett County. One is located at the intersection of Interstate I-85 and Jimmy Carter Boulevard adjacent to the City of Norcross; the other is located at the intersection of Interstate I-85 and Pleasant Hill Road near the City of Duluth. Gwinnett County will partner with Community Improvement Districts (CID) and the Economic Development Department to discuss the potential for projects within these Opportunity Zones.

Barrier: Housing Affordability/Cost Burden

Gwinnett County faces a burgeoning issue in trying to identify, quantify and qualify new and existing affordable housing units. With a wider range of housing options, Gwinnett County would be better equipped to tackle the affordable housing problem. While there is no single "silver bullet" solution to the challenge of making housing more affordable. The effort requires

comprehensive strategies and a variety of tools that can be used alone or in combination to reduce costs and increase availability.

In 2022, Gwinnett County will (1) explore the benefits of inclusive housing tax policy (2) encourage more private sector investment in existing affordable housing properties to supplement federally funded efforts; (3) Leverage Tenant-Based Rental Assistance (TBRA) as an interim solution for housing affordability; (4) develop economic development activities that will provide opportunities for small businesses to grow their customer base in their pursuit of sustainability.

Barrier: Pre-Requisites for Rental Housing

Gwinnett County will address this need by (1) examining the credit policies of landlords and encouraging our subsidy programs; (2) examining the relationship between income and housing unit affordability of landlords, and (3) exploring the possibility of creating laws to impose on owners of rental property to incentivize them to relax some of the restrictions used to exclude potential residents. Source of income protections are invaluable in maximizing a voucher family's ability to secure safe and decent housing.

Barrier: Lack of ADA Accessible Housing

Gwinnett County will address this need by (1) exploring reliable methods to quantify the need for accessible housing; (2) raising awareness about universal design principles and providing incentives for new developers to use universal design techniques; (3) expanding the Housing Rehabilitation Program to provide financial assistance for residents to modify their homes incorporating universal design elements; (4) taking a scattered-site approach to housing that is accessible housing; and (5) ensuring accessibility and convenience in the area around housing units including curb ramps in the sidewalk, proximity to public transportation and other amenities such as restaurants and grocery stores.

Barrier: Restrictive Zoning Laws

Gwinnett County recently updated it's of its Unified Plan in which zoning laws were reviewed and goals and priorities were developed for the next 15 years. The Community Development Program participated in this process by attending public hearings and scheduling meetings with Planning and Development staff. Gwinnett County will Review land use and future development to ensure compliance with Fair Housing Act and explore Zone Classification to determine the inclusion of various types of housing to expand housing choice

Barrier: Resident Viewpoint on Affordable Housing

Negative perceptions of affordable housing persist in remaining one of the main obstacles entitlement jurisdictions must overcome when attempting to develop this type of housing. Opponents often conclude that affordable housing is always subsidized, project-based, high-

density apartments with unappealing facades that attract crime to the neighborhood. As a result, local residents often oppose affordable housing developments where they live.

To combat the negative attitudes toward various types of fair and affordable housing, the County will continue to fund Fair Housing education activities.

Barrier: Deficiency of Fair Housing Education

Gwinnett County will assist agencies and organizations that educate citizens and stakeholders in the affordable housing process. Homeowner education programs will continue to be offered throughout the year. The County will work with nonprofit partners to provide a clearer understanding of affordable housing issues in Gwinnett County, targeting: lenders; realtors; builders and developers; homeowners associations; the general public; local officials; building inspectors; and, civic organizations. Other outreach efforts will focus on issues such as informing the public about the need for affordable housing and reducing fears and resistance often put forth by organizations that anticipate a reduction in their property values if affordable housing is constructed.

In 2022, Gwinnett County will invest in projects that provide Gwinnett residents with housing and foreclosure prevention counseling, homebuyer workshops, and fair housing education. Additionally, the Community Development Program will facilitate both public and private meetings to educate local officials and interested citizens about the Affirmatively Furthering Fair Housing Final Rule.

Barrier: Underserved Populations

Populations identified as underserved in Gwinnett County are comprised of homeless individuals and families, minority groups, and special needs individuals. In order to identify what can be done to ensure that the needs of the underserved are met, the County will collaborate with local service providers, the Gwinnett County Coalition for Health and Human Services, and the Georgia Department of Community Affairs Balance of State Continuum of Care to help determine the needs of, and capture data on, underserved populations in Gwinnett County.

AP-85 OTHER ACTIONS – 91.220(K)

Introduction:

The Strategic Plan addresses the issue of meeting underserved needs through a variety of initiatives. Several of these initiatives are proposed for funding in this Annual Plan including Affordable Housing Initiatives, Homeowner Housing Rehabilitation, and HOMEstretch Down Payment Assistance. The Community Development Program staff will host various workshops for subrecipients to provide an overview of program guidelines and expectations. We will utilize these workshops as an opportunity to network, share successes and lessons learned, and to discuss best practices for utilizing HUD funding. Technical Assistance will also be provided to CDBG, HOME, and ESG subrecipients as needed.

Actions planned to address obstacles to meeting underserved needs.

Gwinnett County will collaborate with community leaders, stakeholders, and local non-profit agencies to help remove obstacles to better meet the needs of the underserved population and improve service delivery. The County relies on agencies like the Gwinnett County Coalition for Health and Human Services and the Georgia Department of Community Affairs Balance of State Continuum of Care to help determine the needs and capture data on underserved populations in Gwinnett County. Gwinnett County will support the expansion of HMIS technology beyond homeless service providers as a way to link the various categories of services provided by our partner non-profit organizations and standardize performance measures. The County will also review and analyze the work of its various departments and divisions to find opportunities for collaboration between similar programs. The Community Development Program staff will also ensure that all fair housing education materials are current and compliant with the Affirmatively Furthering Fair Housing Final Rule.

Actions planned to foster and maintain affordable housing.

Gwinnett County will actively work to address the need for more decent and affordable housing by prioritizing the investment of funds into all of its housing programs. The Community Development Program is currently carrying out the Affordable Housing Initiative to address homelessness and affordable housing needs throughout the County. Coordination and collaboration among non-profit housing developers such as Atlanta Neighborhood Development Partnership, Gwinnett Habitat for Humanity, and Gwinnett Housing Corporation help the County maintain its affordable housing stock. In the interest of preserving affordable housing, the County will continue to support the use of HOME program funds for activities such as down-payment assistance, land acquisition, TBRA, and single/multifamily acquisitions and rehabilitation. Additionally, the County will continue to utilize CDBG program funds to rehabilitate owner-occupied homes. In an effort to promote fair housing choice, the County will encourage and support fair housing rights for all and provide program funds to conduct outreach and education

regarding the Fair Housing Law act of 1968.

Actions planned to reduce lead-based paint hazards.

Gwinnett County will actively implement countermeasures to reduce lead-based paint hazards by abating or removing lead-based paint hazards found in existing housing built prior to 1978. Individuals who reside in properties built prior to 1978 and receive assistance through CDBG, ESG, HOME, or NSP grant programs are required to be inspected for lead-based paint hazards. These inspections are completed by a HUD Certified Inspector in accordance with HUD and Environmental Protection Agency (EPA) guidelines. Gwinnett County educates the public on the hazards of lead-based paint and how to protect children and the elderly. In response to lead-based paint hazards and the limited resources available, the County has planned a steady, long-term response in accordance with Federal lead-based paint standards, other applicable federal regulations, and local property standards. Policies and procedures for abatement of lead hazards have been established in Gwinnett County, which include determining cost-effectiveness for abatement and procedures for assessing, contracting, and inspecting post-abatement work. The policies and procedures also include preparing work write-ups and cost estimates for all income-eligible persons in Gwinnett County with identified lead-based paint hazards.

Actions planned to reduce the number of poverty-level families.

Gwinnett County will continue to increase its efforts to implement anti-poverty strategies for the citizens of Gwinnett. The County will strive to increase its efforts in assisting homeowners and renters with housing rehabilitation and renovation of affordable housing to decrease the financial burden on low-to-moderate-income persons.

The County will employ the following strategies to reduce the number of poverty-level families:

1. Support and promote the Entrepreneur Center's benefits, providing educational opportunities to local entrepreneurs to start businesses.
2. Support the collaborative efforts of the service providers in Gwinnett County to attract new business and industry to Gwinnett.
3. Support the efforts of the Gwinnett County Chamber of Commerce to target certain segments of the economy for business development/job creation.
4. Encourage nonprofit organizations to expand housing development programs to incorporate job-training opportunities as a part of their operations.
5. Promote the use of referral services for the existing Human Service Centers which involves a partnership with many human service agencies in Gwinnett, including job referrals.
6. Provide homeowners with housing repair assistance through the Homeowner Housing Rehabilitation program

7. Assist the County's CHDO (Atlanta Neighborhood Development Partnership) to acquire and construct affordable rental housing for low/moderate-income persons.
8. Participate in the development of a regional social service collaborative to coordinate the work of social service organizations, disseminate news and information, eliminate duplication of efforts, and spearhead community-wide solutions to local needs.
9. Use enhanced accomplishment data as a criterion in the evaluation of applications for ESG funding.
10. Support any expansion of local transit service and/or express transit service to Atlanta.

Through the initiatives described above, and in cooperation with the agencies and nonprofit organizations noted, the CDBG Program Office will continue to assist low and moderate-income persons of Gwinnett County over the next five years.

Actions planned to develop institutional structure.

The Community Development Program office, (under the leadership of the Gwinnett County Department of Financial Services), is the lead agency that administers, plans, and manages all facets of the HUD grants for Gwinnett County to ensure that all aspects of the grant programs perform in a concerted manner. The Community Development Program office is fully staffed and managed by W. Frank Newton, Inc.; a program management firm that specializes in HUD Grant Programs. WFN, Inc. has been managing all facets of Gwinnett County's HUD Programs since 1986. The Community Development Program office will work as the housing and community development liaison between County agencies, local public housing, participating cities, state agencies, and non-profit and community-based organizations. Gwinnett County recognizes the need to maintain a high level of coordination on projects involving other departments and/or non-profit organizations. This collaboration guarantees an efficient use of resources with maximum output in the form of accomplishments.

The CDBG Program Office will address gaps and improve institutional structure by using the following strategies:

- Reduce and/or alleviate any gaps in services and expedite the delivery of housing and community development improvements to eligible persons.
- Evaluate the procurement process and guidelines for all rehabilitation and construction projects.
- Coordinate projects among County departments and support ongoing efforts for County initiatives.
- Maintain a strong working relationship with the housing authorities based on the mutually shared goal of providing suitable housing for low- and extremely low-income persons.
- Work with and financially support community housing development organizations (CHDOs) operating in low- and moderate-income neighborhoods to build affordable

housing for the elderly, veterans, and other special needs populations.

- Use established lines of communication to identify opportunities for joint ventures with agencies that provide funding to construct affordable housing and/or finance homeownership opportunities.

Actions planned to enhance coordination between public and private housing and social service agencies.

Gwinnett County will continue to work with a broad cross-section of public, private, faith-based, and community organizations to identify the needs of its citizens. Relationship building among the social services and housing agencies encourages referrals and creates a clear path for clients to move from homelessness, through to emergency shelter and transitional housing services, to affordable rental housing and homeownership opportunities. The Community Development Program office also encourages collaborative relationships amongst ESG and HOME-funded organizations to develop wrap-around services and to provide a more streamlined approach for clients. ESG subrecipients are encouraged to actively participate in the Gwinnett County Coalition for Health and Human Services to discuss the broad range of needs for families including affordable housing, fair housing education, literacy, public safety, and workforce development. Ultimately, this collaborative approach will assist in developing longer-term, sustainable solutions to the challenges clients face in maintaining their self-sufficiency and is critical to the success of the County's Consolidated Plan.

Lastly, the County is an active participant in the development and implementation of a coordinated intake system (Continuum of Care (CoC) program) that will provide a special focus through a diverse group of community organizations, homeless shelters, permanent affordable housing developers, supportive service providers, and target population groups to examine needs, re-establish priorities, and plan strategies. Through this collaborative process, housing and service providers were able to contribute ideas and strategies to the development of this Plan. The Department of Community Affairs (DCA) will serve as the Lead Agency for the CoC to ensure that access and the use of wrap-around services are supported and monitored in a cooperative, sustainable and systemic manner to avoid duplication of services within the County. These efforts are critical to the County to ensure local nonprofit organizations are connected with other agencies to match critical needs with resources available from local committed business partners.

PROGRAM SPECIFIC REQUIREMENTS

AP-90 PROGRAM SPECIFIC REQUIREMENTS – 91.220(L)(1,2,4)

Introduction:

**Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(l)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

	0
1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	0

Other CDBG Requirements

1. The number of urgent need activities	0
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HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

Gwinnett County does not use other forms of investment.

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

Gwinnett County utilizes a recapture policy in compliance with 24 CFR 92.254. The affordability period is determined based on the amount of HOME Investment Partnerships Program funds invested into an individual project. HOME Regulations set three minimum tiers of affordability periods.

When a homeowner chooses to sell or use the property for non-eligible HOME Program activities during the Period of Affordability, the full amount of the HOME Program Direct Subsidy shall be recaptured and repaid to Gwinnett County provided that net proceeds are sufficient. If net proceeds are insufficient to repay the total HOME investment due, only the actual net proceeds will be recaptured. In the event that net proceeds are zero (as is usually the case with foreclosure), the recapture provision still applies. Recaptured funds shall be returned to the Gwinnett County HOME Trust Fund to reinvest in other affordable housing projects for low- to moderate-income persons.

- 3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

Gwinnett County's resale and recapture provisions ensure the affordability of units acquired with home funds in several ways. The HOME rule at §92.254(a)(4) establishes the period of affordability for all homebuyer housing. How Gwinnett County calculates the amount of HOME assistance in each unit and therefore the applicable period of affordability varies depending on whether the unit is under resale or recapture provisions.

a. Period of Affordability Under Resale Provisions

Under resale, §92.254(a) (5) (i) of the HOME rule states that the period of affordability is based on the *total* amount of HOME funds invested in the housing. In other words, the total HOME funds expended for the unit determines the applicable affordability period. Any HOME program income used to assist the project is included when determining the period of affordability under a resale provision.

b. Period of Affordability Under Recapture Provisions

For HOME-assisted homebuyer units under the recapture option, the period of affordability is based upon the HOME-funded *Direct Subsidy* provided to the homebuyer

that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included when determining the period of affordability.

Table - Required Minimum Affordability Periods

If the total HOME investment (resale) or Direct Subsidy (recapture) in the unit is:	The Minimum Period of Affordability is:
Under \$15,000	5 years
Between \$15,000 and \$40,000	10 years
Over \$40,000	15 years

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

Gwinnett County had no intention to use any of its HOME Program funds to refinance existing debt secured by housing that is rehabilitated with HOME Program funds.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as an attachment)
Gwinnett County will focus on the two eligible populations that can be assisted with funds: persons at risk of becoming homeless and persons who are literally homeless. While these are the targeted populations, it is important to assist eligible participants who are in the most need of funds.

Eligibility for Assistance

Each individual or family who is receiving assistance must first meet with a case manager or intake personnel who can determine the appropriate type of assistance to meet their needs. The household must be at or below 30% of Area Median Income (AMI). Assets are counted for determining AMI eligibility. AMI is prospective and only counts income generated at that particular time. The household must be either homeless or at risk of losing its housing and meet both of the following circumstances: (1) no appropriate subsequent housing options have been identified; AND (2) the household lacks the financial resources and support networks needed to obtain immediate housing or remain in its existing housing.

Homelessness Prevention Assistance

Although there are minimum requirements, HUD encourages grantees and subrecipients to target prevention assistance to individuals and families at the greatest risk of becoming homeless.

The target population for Gwinnett County will have the following risk factors:

- Sudden and significant loss of income
- Eviction within two weeks from a private dwelling
- Severe house cost burden (greater than 50% of income for housing costs)
- Pending rental housing foreclosure
- Credit problems that preclude obtaining housing

Rapid Re-Housing Assistance

Rapid re-housing assistance is available for persons who are homeless according to HUD's definition of homeless. The target population for the Gwinnett County rapid re-housing program will have the following risk factors:

Individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning:

- Has a primary nighttime residence that is a public or private place not meant for human habitation;
- Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state, and local government programs)
- Is exiting an institution where an individual has resided for 90 days or less and who resided in an emergency shelter or place not meant for human habitation immediately before entering that institution.

The purpose of these funds is to assist eligible program participants to move into permanent housing and achieve housing stability. Therefore, Gwinnett County subrecipients who are assisting will utilize a process to assess the level of service needed for all potential program participants, other resources available to them, and the appropriateness of their participation in the rapid re-housing assistance portion of ESG.

Coordination

Gwinnett County will coordinate with the Continuum of Care (CoC) by attending and participating in the bi-monthly Continuum of Care meetings and monthly steering committee for the CoC. The Continuum includes several emergency shelter providers, essential service providers, homeless prevention and rapid re-housing assistance providers, other homeless assistance providers, mainstream service, and housing providers. In addition to bi-monthly meetings, there are several committees that also meet on a monthly basis to coordinate and

establish policies. These committees include the Emergency Action Team and the Emergency Housing Team meetings.

Determining and Prioritizing Eligibility

The County and its providers within the Continuum recognize that individuals and households must be prioritized to ensure that funding is distributed to best serve the needs of those who are homeless or at risk of becoming homeless.

Subrecipients will perform intake and evaluate each individual and household on a case-by-case basis. They recognize that each case is different and that the demographics throughout the county are so different as to not be able approach potential clients with a “one size fits all strategy.” To best prioritize those who are homeless or at risk of becoming homeless for rapid re-housing or homeless prevention funds, those who are at risk of becoming homeless will need to show that they will become homeless if they do not receive ESG Homeless Prevention funds, and they must have also suffered an economic hardship to become at risk of losing their home.

Subrecipients may choose to prioritize homeless individuals and households who have been involved with their particular program for Rapid Re-housing assistance, although each individual and household will be evaluated before being able to receive funding.

In addition to the household income being below 30% AMI and the household currently experiencing homelessness or being at imminent risk of becoming homeless, there must be documented evidence in the client files that determine:

- There is a lack of financial resources.
- There are no other housing options.
- There are no support networks.

Client share of rent and utilities costs

When a provider determines that a household is a priority for either Homeless Prevention or Rapid Re-housing rental assistance, they will be eligible to receive up to 100% rental assistance for no more than the full amount of the rent, as stated on the lease.

Short Term and Medium Term Rental Assistance Duration

The County will require short-term and medium-term rental assistance to allow individuals and families to remain in their existing rental units or to help them obtain and remain in rental units they select. A lease must be in place in the program participant's name for them to receive assistance.

Short-term rental assistance can only be used for three (3) months while medium-term rental assistance ranges from four (4) to 24 months. No program participant may receive more

than 24 months of assistance under ESG, and each program participant must be evaluated every three (3) months to determine the amount of assistance needed.

Rental assistance may also be used to pay up to six (6) months of rental arrears for eligible program participants; however, the six (6) months count towards the 24-month total. The rental assistance paid cannot exceed the actual rental cost, which must be in

Compliance with HUD’s standard of “rent reasonableness.” This means that the total rent charged for a unit must be reasonable in relation to the rents being charged during the same time period for comparable units in the private unassisted market and must not be in excess of rents being charged by the owner during the same time period for comparable non-luxury unassisted units.

Rental assistance payments cannot be made on behalf of eligible individuals or families for the same period of time and for the same cost types that are being provided through another federal, state, or local housing subsidy program. Cost types are the categories of eligible HPRP financial assistance: rent from the client portion or the subsidy; security deposits, utility deposits, utility payments, moving cost assistance, and hotel/motel vouchers.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Georgia Balance of State Continuum of Care has not formally developed a coordinated assessment system; however, Gwinnett County – in conjunction with the Balance of State CoC – and the Georgia Department of Community Affairs are utilizing the same ESG forms as a first step toward developing an outreach and intake system.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The Gwinnett Community Development Program publishes a notification of funding availability in the Gwinnett Daily Post, the local newspaper, to announce the availability of program funds. Application notices are also emailed to the Gwinnett Community Development Program’s wide network of stakeholders and posted on the Gwinnett County website for organizations to download and apply for funding. These applications are then reviewed by an applications rating committee for conformance with the program requirements, qualifications of applicants, availability of matching funds, and other factors. The applications committee makes recommendations to the Gwinnett County Board of Commissioners for final approval of funding allocations.

- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

The Gwinnett Community Development Program requires subrecipient organizations to include homeless or formerly homeless individuals on the Board of Directors or other equivalent policymaking entities. Non-profit organizations recommended for PY2020 funding have procedures in place for homeless or formerly homeless persons to be involved with the program design and implementation.

- 5. Describe performance standards for evaluating ESG.**

Performance standards provide a measure for Gwinnett County to evaluate the effectiveness of each ESG service provider in the areas of (a) Targeting those who need assistance most; (b) Reducing the number of people living on the streets or in emergency shelters; (c) Reducing the time people spend homeless; and, (d) Reducing clients' housing barriers or housing stability risks. A complete listing of ESG written standards can be found attached as an appendix.

Gwinnett County will evaluate each ESG service provider's performance based on the following standards:

1. Subrecipients will develop and adhere to priorities for service delivery by need.
2. Subrecipients will assist clients swiftly to permanent housing from shelters or on the street.
3. Subrecipients will ensure that clients have easy access to services
4. Subrecipients will provide comprehensive case management to address a spectrum of needs for each client.