



Gwinnett

CAPER 2021

**Consolidated Annual
Performance Evaluation
Report**

**GWINNETT COUNTY
GEORGIA**

Consolidated Annual Performance Evaluation Report:
CAPER 2021

Gwinnett County, Georgia



Gwinnett

by



Prepared for Submission to the United States Department
of Housing & Urban Development



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Executive Summary

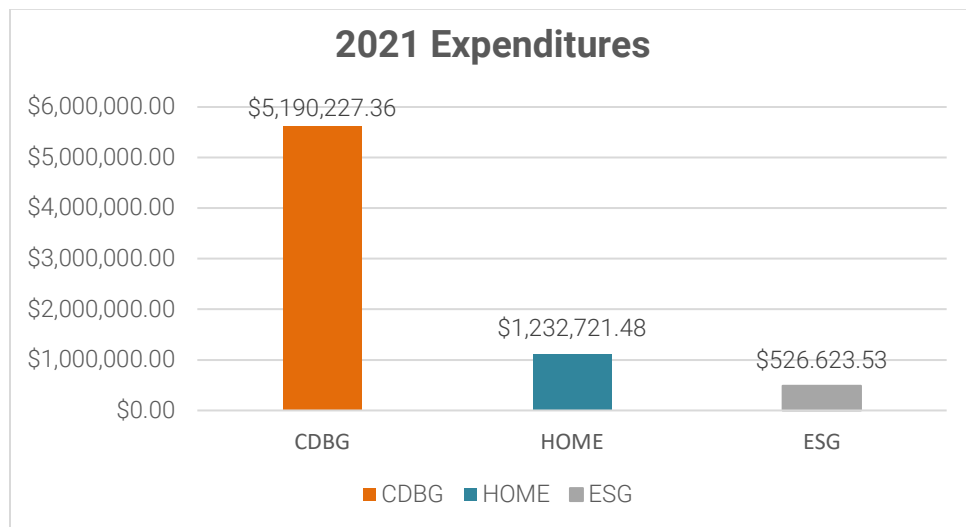
Gwinnett County prepared its FFY 2021 Consolidated Annual Performance Evaluation Report (CAPER) under the federal regulations found in 24 CFR 570. The United States Department of Housing and Urban Development (HUD) provided the following grants to the County to address the needs of low-moderate income persons in the community: the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG).

This report informs the public of the progress the County has made in using its Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG).

The CAPER 2021 provides a detailed description of the County's use of HUD funding. It also accounts for the County's progress in meeting its strategic goals as outlined in its FFY2020-2024 Consolidated Plan and FFY 2021 Annual Action Plan. This report covers the period from January 1, 2021, to December 31, 2021.

The County collaborated with nonprofit organizations and local governments to ensure Gwinnett County could target services for its most vulnerable populations. These activities included a wide range of services and programs such as affordable housing, facility and infrastructure improvements, operational support for nonprofits, and emergency housing and supportive services for the homeless. The Gwinnett Community Development Program managed 87 projects that contributed to the program's overall success.

During Program Year 2021, Gwinnett County expended \$6,957,072.37 in Community Development Block Grant (CDBG), HOME Investment Partnership Program (HOME), and Emergency Solutions Grant (ESG) funds that directly impacted 21,247 clients.



CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

The County made progress with CDBG, CDBG-CV, HOME, ESG, and ESG-CV funds by increasing the supply of affordable permanent housing and public services for households in need and improving public infrastructure and facilities. The highlights and data provided in this report summarize affordable housing outcomes, homelessness, special needs activities, and other actions in the County's efforts to meet its strategic priorities outlined in the County's Consolidated and FFY 2021 Annual Action Plans.

CDBG PROGRAM HIGHLIGHTS

Gwinnett County allocated funds for various community development projects to benefit low-and moderate-income communities and persons, including economic development activities, ADA improvements, homeowner housing rehabilitation, acquisition of equipment and facilities, infrastructure improvements, housing counseling, youth activities, and other public service programs. In 2021, 3,277 residents received services through the CDBG public service activities, and public facility and infrastructure projects benefitted more than 37 thousand people. CDBG program funds were also used to assist 20 families with minor home repairs. Below are highlights of community development projects completed in 2021.

Providing services for vulnerable community members remained a top priority of Gwinnett County. Nonprofit agencies provided youth afterschool and excellence programs, mental health counseling, and homeless prevention programs. In November of 2021, the nonprofit organizations and the services they provided are highlighted:

Family Support Circle's *Youth Excellence Program* provided 25 students with free afterschool services that promoted excellence in school and the tools to develop healthy and strong peer relationships.



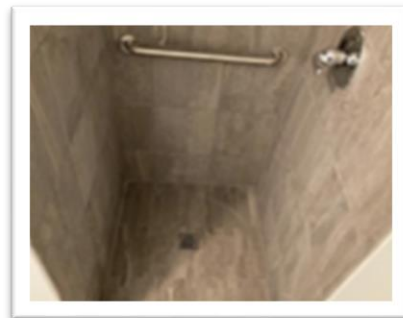
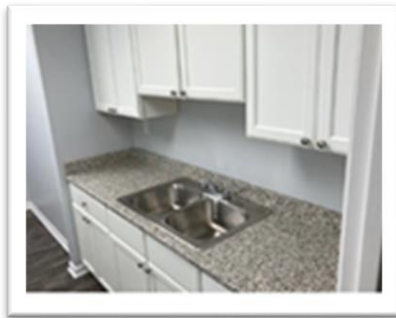
The Hope Clinic's *Mental Health Services Program* provided mental health counseling to 15 Gwinnett County citizens. The program educated patients on mental health and general health to assist patients with making healthier lifestyle choices.

Latin American Association's *Latino Homelessness Prevention Program (LHPP)* helped stabilize 20 Gwinnett County families who were homeless or at risk of becoming homeless by addressing their most urgent needs, such as emergency financial assistance for rent, mortgage, utilities, etc. security deposits, and rental application fees. Additional services included shelter placement, housing referrals, food and clothing assistance, domestic violence, and family crisis assistance.



Creative Enterprises spent \$10,110.00 to purchase and install a Pergola for its Creative Memorial Garden. This project allowed students with severe disabilities and wheelchairs access to the raised garden beds. This project has been completed.

Annandale at Suwanee made renovations to Residential Housing Renovation for Developmentally Disabled Adults. Renovations of the Lotz building and Rooms 1-5 of the Gwinnett building were completed.



Housing Rehabilitation remains one of the most popular programs. The program allows valued citizens to “age in place” and preserve affordable housing stock in the County. Gwinnett County offers five-year deferred payment loans to income-eligible homeowners to repair their homes. In 2021, the County assisted 20 homeowners with roof replacement, HVAC replacement, electrical and plumbing repairs.

CDBG-CV PROGRAM HIGHLIGHTS

In response to the global pandemic, Gwinnett County received CDBG-CV funds totaling \$7,301,343 authorized through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). Funding was awarded to the County to prevent, prepare for, and respond to Coronavirus. In 2021, Gwinnett County spent \$3,799,064.18 (52.03%) in CDBG-CV funds.

The County and its subrecipients have spent \$3,264,007.85 for public service activities, including purchasing PPE supplies, mental health services, healthcare services, childcare services, and job training programs. The County also used \$216,049.33 to purchase food delivery vehicles, passenger vans, and food storage facilities. Through these programs, a total of 13,470 residents have benefited from these programs.

HOME PROGRAM HIGHLIGHTS

The County also focused on affordable housing initiatives by acquiring, rehabilitating, and selling single-family homes, rehabilitating transitional homes, and providing tenant-based rental assistance and down-payment assistance for future renters and homeowners in Gwinnett County. The County expended a total of \$1,232,721.48 in HOME program funding to provide homeownership opportunities for 28 households, transitional housing for two families, and rental assistance for two households. Below are highlights of completed housing projects in 2021.



The Homestretch program remains one of the most popular programs for first-time homebuyers in the County. Eligible households receive up to \$7,500.00 of down-payment assistance to acquire a single-family home. In 2021, 32 families were assisted with HOME-funded activities such as Down Payment Assistance (11), Tenant-Based Rental Assistance (TBRA) (2), Transitional Housing (2), and Homeownership (16).

Housing affordability continues to be a top priority and was addressed through the acquisition, rehabilitation, and disposition of single-family housing, rental housing, and down-payment assistance by three (3) subrecipients.

ESG PROGRAM HIGHLIGHTS

Gwinnett County addressed homelessness and housing instability by awarding funds for emergency shelter, homeless prevention, and rapid re-housing activities. In 2021, the County spent \$526,623.53 with more than 90 percent for direct client service benefits.

The County expended \$206,326.31 in ESG funds to provide permanent housing for 39 homeless people and prevent 61 people from becoming homeless. Households consisted of children, youth aging out of foster care, domestic violence survivors, single adults, and veterans.

Additionally, the County expended \$276,595.98 in ESG funding to assist 565 people with

overnight shelter and other essential care needs, such as food and clothing. Program participants received job training, case management, transportation assistance, financial counseling, childcare assistance, and practical life-skills coaching to help achieve self-sufficiency.

ESG-CV PROGRAM HIGHLIGHTS

In response to the global pandemic, Gwinnett County received ESG-CV funds totaling \$4,938,622 authorized through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). In 2021, Gwinnett County spent \$3,001,761.88 (60.78%) in ESG-CV funds. The County and its subrecipients have spent \$1,726,574.55 to prevent families from becoming homeless through Homelessness Prevention efforts. The County and its subrecipients have also spent \$524,978.94 to assist homeless families with regaining permanent housing and \$357,802.10 for emergency hotel/motel vouchers. Due to rising housing costs and limited emergency housing options, there has been an uptick in unsheltered homeless persons needing services. The County used \$238,738.39 in Street Outreach funds to provide onsite services and referrals to unsheltered homeless persons. Through these programs, 1,306 residents have benefitted from the services they received.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

The table below gives a summary of the Consolidated Plan goals and the County’s progress towards accomplishing these goals:

Goal (Consolidated Plan)	Category	Source	Amount	Indicator	Unit of Measure	Expected Strategic Plan	Actual Strategic Plan	% Complete	Expected Program Year	Actual Program Year	% Complete
Administration	Non-Housing Community Development	CDBG	\$914,219.36	Other	Other	5	2	40%	1	1	100%
		HOME	\$141,591.65						1	1	
		ESG	\$30,000.00						1	1	
Homeowner Housing Rehabilitated & Rehab Administration	Affordable Housing	CDBG	\$474,472.29	Homeowner Housing Rehabilitated	Household Housing Unit	90	27	30%	18	18	100%
Community Housing Development Organizations (CHDO)	Affordable Housing	HOME	\$500,000.00	Homeowner Housing Added	Household Housing Unit	20	4	0%	4	4	100%
Economic Development	Non-Housing Community Development	CDBG	\$42,000.00	Jobs created/retained	Jobs	150	62	20.6%	30	31	100%
			\$300,000.00	Businesses assisted	Businesses Assisted	25	0	0%	5	0	0%
Public Facilities and Infrastructure	Non-Housing Community Development	CDBG	\$1,665,000.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	31,272	28,327	90.58%	6,255	28,327	100%
				Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit							

Public Service	Non-Housing Community Development	CDBG	\$840,111.00	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	7,956	4,129	51.89%	1591	3,277	100%
	Housing Community Development			Public service activities for Low/Moderate Income Housing Benefit	Persons Assisted						
Acq/Rehab/Disp. of Single-Family Units	Affordable Housing	HOME	\$1,126,062.35	Homeowner Housing Added	Household Housing Unit	160	51	31.87%	32	28	87.5%
Down Payment Assistance	Affordable Housing	HOME	\$120,000.00	Direct Financial Assistance to Homebuyers	Households Assisted	80	10	12.5%	16	11	68.75%
Tenant-Based Rental Assistance	Affordable Housing	HOME	\$40,000.00	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	175	3	1.7%	35	3	8.57%
Emergency Housing and Supportive Services	Homeless	ESG	\$236,000.00	Homeless Person Overnight Shelter	Persons Assisted	1,150	1,221	100%	230	565	100%
Homelessness Prevention & Rapid Re-Housing	Homeless	ESG	\$196,005.00	Homelessness Prevention	Persons Assisted	275	178	64.72%	55	61	100%
				Rapid Rehousing	Persons Assisted	175	94	53.71%	35	39	100%
Expand HMIS Use	Homeless	ESG	\$8,000.00	Other	Other	5	2	40%	1	1	100%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Funds were allocated in alignment with the priorities identified in the County's Consolidated and Annual Action Plan. The County undertook projects that included infrastructure improvements, public services, housing rehabilitation, public facility renovations, affordable housing development, homeless prevention services, and emergency shelter services. CDBG, ESG and HOME funds were utilized in these projects to support efforts to meet HUD's regulations, improve housing accessibility and affordability, as well as the quality of life for low-to-moderate-income residents. The County's COVID-19 related funding (CDBG-CV and ESG-CV grants) was allocated based on the pandemic Needs Assessment.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

The chart below shows the total beneficiaries by race and ethnicity directly assisted with HUD funding in 2021. Race and ethnicity numbers depend on self-reported data; therefore, race and ethnicity may not reflect an actual representation in the county's demographics or the number of people served.

Race	CDBG	HOME	ESG	Total
White	8,813	15	101	8,929
Black or African American	8,926	18	390	9,334
Asian	1,586	4	36	1,626
American Indian or American Native	25	0	0	25
Native Hawaiian or Other Pacific Islander	32	0	1	33
Other/Multi-Racial	1,883	15	13	1,911
Client Refused	39	0	6	45
Race Total	21,247	52	547	21,846
Ethnicity	CDBG	HOME	ESG	Total
Hispanic	2,852	14	468	3,334
Not Hispanic	18,356	38	79	18,473
Other/Client Refused	39	0	0	39
Ethnicity Total	21,247	52	547	21,846

Table 2 – Table of assistance to racial and ethnic populations by the source of funds

Narrative

The chart shows the total number of beneficiaries by race and ethnicity directly assisted with HUD funding in 2021. Additional data excluded from the chart included 1,883 CDBG beneficiaries, 15 HOME beneficiaries, and 13 ESG beneficiaries who self-reported as Others/Multi-Racial. There were also 39 CDBG and 6 ESG beneficiaries who did not indicate their racial status.

Race and ethnicity numbers depend on self-reported data; therefore, race and ethnicity may not reflect an actual representation of the county's demographics, or the number of people served.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Prior Year Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	\$5,574,087.00	\$5,511,141.00	\$5,624,181.89
HOME	public - federal	\$2,095,166.00	\$2,077,654.00	\$1,122,281.64
ESG	public - federal	\$470,005.00	\$469,517.00	\$487,797.58
Total		\$8,139,258.00	\$8,058,312.00	\$7,234,261.11

Table 3 - Resources Made Available

Summary of Resources

Gwinnett County received a total allocation of \$8,139,258.00 in grant funds which is comprised of CDBG (\$5,574,087.00), HOME (\$2,095,166.00), and ESG (\$470,005.00). The County also receipted Program Income of \$50,723.46 which comprised of CDBG (\$8,442.00), and HOME (\$42,281.43). According to local financial records, Gwinnett County disbursed a total of \$6,744,931.64 in grant and program income funds, comprised of \$5,013,588.31 in CDBG funds, \$1,224,635.88 in HOME funds, \$499,207.45 in ESG funds and \$7,500 in HOME PI from current and prior year allocations.

A total of \$6,782,112.75 in unexpended grant funds from FFY 2015 through FFY 2020 was carried forward from CDBG (\$2,812,268.60), HOME (\$3,834,219.689), and ESG (\$135,624.47). The County also carried forward unexpended program income funds from FFY 2021 in the amount of \$43,223.46 from CDBG (\$8,442.00) and HOME (\$34,781.46).

On November 2, 2021, the County met its CBDG 1.5 timeliness standard with an expenditure ratio of 1.49.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Countywide	87.34%	87.34%	Funding was made available for projects Countywide and consisted of public facility and infrastructure improvements, housing rehabilitation, equipment purchases, and public services including case management, mental health counseling, youth services, and homelessness programs.

Table 4 – Identify the geographic distribution and location of investments

Distribution of Funds and Geographic Location of Investments

Gwinnett County did not establish any target areas to distribute resources to a specific geographical location within the County. The County approved facility and infrastructure improvement projects in low-income census tracts countywide. Low-and moderate-income households also benefit from CDBG, HOME, and ESG funds regardless of their residence. As such, funding was distributed to address the priority needs of low-and moderate-income persons based on needs identified in the Consolidated Plan and FFY 2021 Action Plan, rather than targeting specific areas of the community.

Leveraging

Explain how federal funds leveraged additional resources (private, state, and local funds), including a description of how matching requirements were satisfied and how any publicly owned land or property located within the jurisdiction that was used to address the needs identified in the plan.

CDBG and HOME funds were used as gap financing, which allowed other funds to be leveraged through our participation.

The Homestretch Down-Payment Assistance program contributed \$30,000.00 in HOME funds to leverage nine private market mortgages totaling \$890,000.00. The average purchase price of the homes was \$222,500.00

Per HOME regulations, HOME grant recipients are required to provide a 25% match from non-federal funds as a permanent contribution to affordable housing activities. The FFY 2021 match requirement is \$300,180.37. As referenced below, the Gwinnett County HOME program received \$310,148.12 in the HOME match from subrecipients and homestretch clients.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	\$15,068,426.77
2. Match contributed during current Federal fiscal year	\$310,148.12
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$15,378,574.89
4. Match liability for current Federal fiscal year	\$300,180.37
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$15,070,394.52

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
2715	11/17/2020	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
2716	11/17/2020	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
2717	11/19/2020	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
2718	12/22/2020	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
2621	1/4/2021	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00
2622	1/22/2021	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
2624	1/29/2021	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
2651	7/8/2021	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
2713	9/9/2021	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
2649	5/22/2021	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00
2519	5/22/2021	\$0.00	\$0.00	\$28,918.50	\$0.00	\$0.00	\$0.00	\$28,918.50
2516	5/22/2021	\$0.00	\$0.00	\$36,255.75	\$0.00	\$0.00	\$0.00	\$36,255.75
2654	5/22/2021	\$7,975.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,975.51
2655	8/31/2021	\$0.00	\$0.00	\$40,173.36	\$0.00	\$0.00	\$0.00	\$40,173.36
2640	5/29/2021	\$0.00	\$0.00	\$40,680.82	\$0.00	\$0.00	\$0.00	\$40,680.82
2656	5/22/2021	\$0.00	\$550.50	\$0.00	\$0.00	\$0.00	\$0.00	\$550.50
2627	7/24/2021	\$9,184.01	\$0.00	\$0.00	\$0.00	\$2,452.00	\$0.00	\$11,636.01
2628	7/24/2021	\$9,184.01	\$0.00	\$0.00	\$0.00	\$2,487.00	\$0.00	\$11,671.01
2629	7/24/2021	\$9,184.01	\$0.00	\$0.00	\$0.00	\$2,698.00	\$0.00	\$11,882.01
2630	7/24/2021	\$18,062.00	\$0.00	\$0.00	\$0.00	\$3,587.00	\$0.00	\$21,649.00
2650	7/24/2021	\$7,536.33	\$0.00	\$0.00	\$0.00	\$1,458.00	\$0.00	\$8,994.33
2655	8/31/2021	\$0.00	\$0.00	\$60,595.13	\$0.00	\$0.00	\$0.00	\$60,595.13
2596	6/20/2021	\$7,895.00	\$0.00		\$0.00	\$0.00	\$0.00	\$7,895.00
Total		\$97,520.87	\$550.50	\$206,623.56	\$0.00	\$12,682.00	\$0.00	\$317,376.93

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE Report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
\$3,476.22	\$42,281.46	\$7,500.00	\$46,910.50	\$34,781.46

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Total	Women Business Enterprises	Male			
Contracts						
Number	0	0	0			
Dollar Amount	\$0.00	\$0.00	\$0.00			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	\$0.00	\$0.00	\$0.00			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families, served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

The table below summarizes housing accomplishments in 2021 compared to the 2021 Annual Action Plan's proposed production targets. Gwinnett County utilized available funding to increase affordable housing options for low- and moderate-income and homeless households.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	35	39
Number of Non-Homeless households to be provided affordable housing units	32	32
Number of Special-Needs households to be provided affordable housing units	1	0
Total	68	71

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	35	41
Number of households supported through the Production of New Units	4	2
Number of households supported through Rehab of Existing Units	28	20
Number of households supported through Acquisition of Existing Units	28	28
Total	95	91

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Gwinnett County met or exceeded its affordable housing goals in all areas except the rehab of existing units and the production of new units goals. According to an analysis by the Associated General Contractors of America, the price of construction materials jumped nearly 20% in 2021, significantly impacting our ability to complete housing rehab projects timely and under budget. The significant increase in lumber costs also impacted our ability

to meet new construction goals.

Discuss how these outcomes will impact future annual action plans.

Outcomes were impacted by the continuous global pandemic known as COVID-19, which required the County to pivot its programs to address the community's immediate needs. Because of social distancing and other health safety measures, plans will need to consider these new requirements and how rental housing is affected. Subrecipients will be advised to consider market conditions and the availability of rental & permanent affordable housing when proposing annual project beneficiary goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

A total of 32 families were assisted with HOME-funded activities, including Down Payment Assistance, Tenant-Based Rental Assistance (TBRA), Transitional Housing, and homeownership. Additionally, CDBG funds were used to assist 20 homeowners in renovating their homes through its Housing Rehabilitation Program. Additionally, Gwinnett County used CDBG funds to ensure that services such as mental health counseling, services for the disabled, financial literacy programs, educational programs, and youth services were provided to LMI families.

The table below reflects the number of persons served in 2021 with CDBG and HOME funding throughout Gwinnett County.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2027	12
Low-income	639	20
Moderate-income	178	0
Total	2,844	32

Table 13 – Number of Households Served

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through the following:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Gwinnett County conducted its last biennial Point in Time Count (PIT) in January 2022, and results have not been released at the time of this CAPER. The prior PIT count was completed in January 2019. The PIT count revealed that 930 homeless people consisted of 118 unsheltered and 812 sheltered people. These results enable the Gwinnett Community Development Program office to allocate money according to the needs, including providing Street Outreach to unsheltered people.

Additionally, Gwinnett County participates in Georgia's Balance of State Continuum of Care (BoS), administered by the Georgia Department of Community Affairs (DCA). The BoS is currently developing a coordinated assessment system that will allow organizations to practice the "No Wrong Door Approach" and maximize efficient use of funding.

Gwinnett County requires all ESG subrecipients to participate in a collaborative effort known as the Emergency Assistance Action Team (EAAT). EAAT meets monthly to help facilitate and maintain partnerships, create opportunities for service providers, and share resources, knowledge, and strategies for addressing Gwinnett County's homeless population's needs.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County provides ESG funding for emergency shelters' essential services and operations, including domestic violence shelters and transitional housing facilities. These facilities offer shelter and services to homeless families, single men, women, and domestic violence survivors. The County also addresses this need by providing vouchers for emergency stays at local hotels or motels. The County supports increasing housing options and self-sufficiency for the homeless and those at risk of becoming homeless by providing emergency housing and supportive services, including those recently released from institutions. The County also supports transitional housing development to provide families with additional support to regain stability in the community.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care, and other youth facilities, and corrections programs and institutions); and, receiving assistance from

public or private agencies that address housing, health, social services, employment, education, or youth needs

Gwinnett County manages Emergency Solutions Grant Program (ESG) funds for homeless service providers to coordinate activities that attempt to prevent individuals and families from becoming homeless and help individuals/families regain stability in current housing or permanent housing. ESG program funds were used for homelessness prevention and rapid re-housing activities, including housing relocation, stabilization services, and short-term (up to three months) or medium-term (up to 12 months) rental assistance. Through an extensive collaborative network of services within the County, homeless service providers were equipped to assist families in making the transition to permanent housing and independent living. All agencies used a collaborative intake and assessment process to eliminate duplication of services within the County. The primary service objectives for Gwinnett County's ESG homeless service providers in 2021 were:

1. Reducing the length of time individuals and families experiencing homelessness
2. Facilitating access for homeless individuals and families to affordable housing units
3. Preventing individuals and families who were recently homeless from becoming homeless again

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Gwinnett County ESG subrecipients utilize intensive case management to help homeless persons move into independent permanent housing. Obtaining permanent housing for homeless individuals and families will shorten the length of time spent in emergency and transitional shelters. Case managers identify gaps in clients' life, skills, and support networks to better connect them to the appropriate resources (i.e., job skills training, mental health and substance abuse treatment, GED classes, etc.). Additional wraparound services shorten the time that individuals and families experience homelessness, increase access to affordable housing units, and reduce chronic homelessness.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Gwinnett Community Development Program works with all three public housing authorities in Gwinnett County (Lawrenceville Housing Authority, Buford Housing Authority, and Norcross Housing Authority) to address the needs of public housing residents.

The FFY 2021 Lawrenceville Housing Authority (LHA) Community Beautification and Playground Upgrade Installation was completed. Due to COVID public health measures and material shortages, the Lawrenceville Housing Authority (LHA) FFY 2021 Affordable Housing Preservation project was delayed. The project is currently underway.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Each year, residents of Gwinnett's public housing authorities are allowed to provide input in the development of annual agency plans and other long-range planning documents for their respective communities. The Housing Authorities offer meeting space and technical assistance to their resident advisory boards as issues are identified. Each resident must complete monthly service hours in their community or participate in an economic self-sufficiency program.

The Lawrenceville Housing Authority developed supplemental programs through its nonprofit subsidiary (Gwinnett Housing Corporation [GHC]) to offer additional affordable housing development options. These program offerings include a transitional rental program that targets homeless residents in Gwinnett County and a first-time homeownership program marketed to existing public housing residents to place them into a permanent housing situation. These programs are supported by Gwinnett County HOME and CDBG dollars

Actions taken to assist troubled PHAs

HUD has not classified any of Gwinnett County's public housing authorities as "troubled"; therefore, Gwinnett County did not use any CDBG, HOME, or ESG funding to assist troubled housing authorities.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Affirmatively Furthering Fair Housing Choice is a strategic priority identified in the County's 2021 Analysis of Impediment to Fair Housing Choice (AI). As part of the County's plan to reduce impediments identified in its (AI) document, the Gwinnett County Community Development Program hosted workshops to educate the community on fair housing rights and responsibilities for citizens and stakeholders. These workshops focused on identifying patterns of integration and segregation, racially and ethnically concentrated areas of poverty, disproportionate housing needs, and disparities in access to opportunity. This training allows the County to respond to unintentional, systemic, and incidental barriers in the County policy administration based on county policy. Additionally, the County promoted the communication and coordination of local governments and affordable housing developers through affordable housing grants. Funding nonprofit developers and partnerships with for-profit developers to construct new affordable housing and renovate rental housing is a top priority for Gwinnett County.

Annual reviews are conducted to ensure continued compliance with the fair housing laws and to assess any inadvertent adverse effects emerging from County public policies. Meetings were held with County departments, including Economic Development and Planning & Development, to discuss the Affirmatively Furthering Fair Housing Rule's disparate impact. Interdepartmental relationships ensure that adverse effects are communicated, analyzed, and addressed.

Actions were taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

As defined in the County's 2021 Annual Action Plan, the greatest underserved needs of LMI residents were affordable housing, public services, and infrastructure improvements. The primary obstacle facing Gwinnett LMI residents is securing and maintaining affordable housing. Housing costs far outpace the limited income of LMI families, often leaving a significant gap between income and rising housing costs. CDBG & HOME grant resources were used to shorten the gap between the costs associated with obtaining and managing a household. These activities included subsidizing housing costs through rental assistance programs, first-time homebuyer programs, and other housing counseling programs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Gwinnett County will continue implementing countermeasures to reduce lead-based paint hazards by abating or removing lead-based paint hazards found in existing housing built before 1978. Individuals who reside in such housing and are receiving grant-funded assistance are required to be inspected by a HUD Certified Inspector per HUD and Environmental Protection Agency (EPA) guidelines.

In response to lead-based paint hazards and the limited resources available, Gwinnett County has planned a long-term response to include educating the public on this hazard and how to protect children and the elderly and has established policies and procedures to reduce lead hazards. These reduction measures include determining cost-effective procedures for assessing, contracting, and inspecting post-abatement work.

CDBG funding was used to support the Homeowner Housing Rehabilitation Program to reduce exposure to lead-based paint for low-moderate income households. Participation in the program requires an initial home inspection by a contracted HUD-certified inspector. All 21 homes inspected required testing for asbestos, of which two houses tested positive. Four homes required lead testing; however, all results were negative.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

In 2021, Gwinnett County provided funding to agencies that increased employment opportunities, reduced living costs, and increased job training to reduce the number of poverty-level families. The County used CDBG funds to develop a Small Business Resource Center to provide entrepreneurial support to local small businesses. The County's focus is to increase affordable housing units and financial resources for affordable housing development to address the low-moderate income population's needs.

The strategy to reduce poverty in Gwinnett County is to support agencies that provide comprehensive services to poverty-level families, such as budgeting, credit counseling, comprehensive case management, emergency housing assistance, and medical and dental services. The County continues to fund agencies that administer the Tenant-Based Rental Assistance Program (TBRA), which assists poverty-level families with significant barriers to accessing stable housing.

Although no single program or service can drastically reduce the number of residents living in poverty, the accomplishment data shown throughout this document shows significant progress.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Gwinnett County Community Development Program office acts as a liaison between the Gwinnett County government and the housing & community development agencies, local

public housing authorities, participating cities, state agencies, nonprofits, and community-based organizations. The Gwinnett Community Development Program office creates relationships that mutually support the County's obligation to equitable opportunity and community needs. The Gwinnett Community Development Program, administered by W. Frank Newton (WFN), Inc.—a consulting firm that provides the necessary planning, research, implementation, monitoring, and oversight of the County's HUD entitlement funds. This partnership was established in 1986, with both the County and WFN growing more responsive to the County's community development needs. With more than 35 years of collaboration, this partnership garnered a structural reliance on compliance and a check and balance between both entities. This collaboration guarantees an efficient use of resources with maximum output in the form of accomplishments.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Gwinnett County encourages all affiliates to collaborate, leverage funds, coordinate, and implement programs whenever possible to ensure vital services reach county residents. In 2021, all ESG subrecipients were required to attend monthly collaborative meetings sponsored by the Gwinnett Coalition for Health and Human Services. These meetings were designed to bring together a wide range of service providers for networking and opportunities to address broad issues that impact Gwinnett County's most vulnerable populations. ESG subrecipients must also engage in a quarterly conference call with the HMIS consultant to transition homeless data into the Client Track system. The Gwinnett Community Development Program Office continued to work closely with the Georgia Initiative for Community Housing on the Live Norcross project. This project will develop permanent housing solutions for impoverished families and help homeless individuals access affordable housing by providing security deposit assistance.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Gwinnett County's 2021 Analysis of Impediments to Fair Housing Choice (AI) identified three (3) impediments:

Impediment: A Lack of Affordable Housing Supply

The main premise of fair housing choice is to ensure that people of similar income levels have the same housing choices regardless of race, color, religion, sex, national origin, familial status, or disability. The presence of a limited supply of affordable housing units limits housing choice. The demand for more units is evident in the rapid growth of Gwinnett County's population and steady economic growth.

The lack of affordable units can jeopardize Gwinnett County's competitive edge as an affordable county to attract future jobs and economic growth. In 2021, Gwinnett County developed strategies that fully address this issue by:

- Maintaining affordable inventory by increasing the preservation of existing affordable housing by continuing to fund the CDBG Homeowner Rehabilitation Program;
- Increasing the production of affordable housing units through the use of the Home Investment Partnerships Program and Neighborhood Stabilization Program funds;
- Increasing the number of nonprofit developers that participate in the County's affordable housing programs and strengthening the capacity of those currently engaged; and
- Supporting Low Income Housing Tax Credit (LIHTC) projects proposed by developers in the area, either through letters of endorsement or the investment of HOME funds. The County supported two LIHTC projects with the investment of \$311,455.17 in HOME funds to develop more than 300 new units of affordable rental housing.

Impediment: Public Transportation Infrastructure Needs

Gwinnett County offers transit options through Gwinnett County Transit and the Georgia Regional Transportation Authority (GRTA). The transit system currently offers five routes that mostly flow along the I-85 corridor, making it difficult for residents who live in the eastern, western, and northern parts of the County who rely on public transportation.

In 2021, Gwinnett County addressed this impediment by:

- Evaluating projects for consistency with Gwinnett County's Department of Transportation Comprehensive Transportation Plan (CTP) to implement plans for all transportation modes, including bicycling, walking and transit, and
- The CTP effort will carefully evaluate the existing routes and coverage, likely resulting in changes to existing routes and shifting hours of operations.

Impediment: Underserved Populations

Gwinnett County is one of the most diverse counties in Georgia. With a diverse population comes a diverse set of needs that range from reducing traffic on congested roads to providing shelter for the homeless population.

In Gwinnett County, several sub-populations have needs that should be addressed, but that currently go unheard and remain underserved. The County must undertake every effort and outreach to recognize these issues and find ways to identify and rectify them. In 2021, Gwinnett County addressed this impediment by:

- Expanding collaboration efforts to ensure inclusion of the broadest spectrum of the housing community to develop strategies to improve outcomes of underserved populations;
- Developing and nurturing Nonprofit Partnerships to assist in meeting the needs of vulnerable citizens by devising a collaborative plan that will engage the County with its local nonprofit service providers to identify needs and present action steps to address the needs;
- Increasing Outreach to Non-English-speaking populations.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The Gwinnett Community Development Program staff monitors the County's CDBG, HOME, and ESG programs. Each year, a risk analysis is completed on all open activities to evaluate financial capacity, management, planning, and national objectives. Scores are averaged to determine the activities that require onsite monitoring or a desk audit for federal and local compliance. Generally, staff will conduct "onsite" monitoring for all moderate and high-risk subrecipients, and low risk subrecipients are monitored onsite every other program year. Subrecipients may also be selected for a desk-reviews throughout the year to maintain the integrity of the grant programs. During the monitoring or desk audit, staff inspects key project components during a site visit to ensure compliance with grant regulations.

Results are sent via letters citing any concerns or findings from the monitoring process within 30 days of the onsite visit, and subrecipients are required to respond within 30 days of receipt. Gwinnett Community Development Program Office is required to resolve all concerns or findings for the grantee to qualify for funding during the next application cycle.

In 2021, program staff monitored 32 subrecipients. The monitoring results included zero findings and six concerns. All concerns have been addressed by the subrecipients and closed.

In addition to annual monitoring, staff conducts periodic site visits to agencies to ensure that programs are implemented per regulation and according to the County's policies and procedures.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

A draft of the FFY 2021 CAPER was available for public comment on Sunday, March 13, 2022, commencing a 15-day public comment period that concluded on Monday, March 28, 2022. A Public Notice was advertised in the Gwinnett Daily Post. A draft copy of the CAPER was made available on the County's Community Development Program website gcga.us/HUDGrants in English and Spanish. The GCPD also distributed the Public Notice to organizations that serve low-income persons, minorities, or protected classes throughout the County. Our office received public comments from Sunday, March 13, 2022, through Monday, March 28, 2022, and held a public hearing on Wednesday, March 16, 2022, via WebEx. Any future comments will be included in the final report submission to HUD.

A copy of the full public notice is located in the appendix.

CR-45 - CDBG 91.520(c)

Specify the nature of and reasons for any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Based on the analysis conducted during the most recent Needs Assessment for the 2020-2024 Consolidated Plan, Gwinnett County committed to the following goals:

- 1) Housing Rehabilitation;
- 2) Increase Housing Options for Homeless and At-Risk of Homelessness;
- 3) Reduce Substandard Housing;
- 4) Increase Housing and Supportive Services for Targeted Populations;
- 5) Advance Public Improvements through Neighborhood Public Facilities;
- 6) Increase Access to Public Services Improving upon Suitable Living Environments;
- 7) Support Local Economic Development Activities;
- 8) Affirmatively Further Fair Housing Choice

FFY 2021 funds were awarded based on the amended priorities listed above. CDBG funds were expended on activities that maintained existing affordable housing, provided operating dollars to nonprofit organizations (including those supporting Economic Development activities), supported fair housing education programs, and improved public infrastructure. These funds also provided needed medical assistance for chronic pain and mental health for individuals who fall within the low-income parameters. At this time, the Gwinnett Community Development Program staff does not anticipate any modifications to the strategic priorities listed in the Consolidated Plan.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

This Jurisdiction does not have any open Brownfields Economic Development Initiative (BEDI) grants.

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not Applicable.

CR-50 - HOME 91.520(d)**Include the results of onsite inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected onsite this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The properties listed below are part of Gwinnett Housing Corporation's (GHC) Pathways Home Program and are inspected by a third party. All properties were inspected at least once in 2021.

Property Address	Date of Inspection	Issues	Date Issues Corrected
107 Davis Mill Court	3/15/2021	Replace mailbox numbers, soil erosion around the A/C unit, paint the A/C cage, Paint or stain the back deck	8/25/2021
1503 Little Creek Drive	3/22/2021	Pressure wash the front of the unit, soil erosion around A/C, repair dryer vent, repair or replace floodlight outside in the rear of the Unit	5/26/2021
1644 Cove Creek Circle	3/9/2021	Fix the fence in the back screws missing; Remove flower pots from the front (PM will send tenant letter)	3/24/2021
1719 Coleville Oak Lane	3/15/2021	Replace downspout, holes in the fascia at the entry, erosion, replace window screen, repair the board underneath the sliding glass door in the rear of the Unit	4/22/2021
314 Lobdale Falls Drive	3/22/2021	Pressure wash front of the unit, soil erosion around the back porch, repair dryer vent, repair damaged siding	5/25/2021
3227 -A Delma Court	3/15/2021	Clean and repair gutters, remove the downspouts on the unit, repair and stain the back patio porch, outlet cover missing, repair mailbox, replace mailbox numbers	6/29/2021
3227-B Delma Court	3/15/2021	Clean and repair gutters, remove the downspouts on the unit, repair and stain the back patio porch, outlet cover missing, repair mailbox, replace mailbox numbers	4/20/2021

350 Paden Cove Trail	3/15/2021	Erosion back porch, pressure wash the front of the unit, repair or replace soffit	3/19/2021
4043 Settlers Hill Way	3/9/2021	Repair the gutter on the top of the building, replace and paint the trim around windows, Repair front porch	4/28/2021
4045 Buckley Woods Trail	3/9/2021	Repair the front porch light, pressure wash the back of the unit, repair fence, Trim hedges, clean and mulch flower beds, spray herbicide, remove vegetation from the fence, cut grass, remove landscape timber	4/7/2021
518 Double Creek Drive	3/22/2021	Replace blinds front window; soffit is loose near light fixture on the front porch, lower downspout, paint the light fixture, replace mailbox numbers, repair or replace floodlights, mulch, missing splash guard, paint vent in front of the unit, repair shingles in front of the unit over the walkway	5/25/2021
525 Little Creek Drive	3/22/2021	Pressure wash front of unit, trim hedges front and back, repair downspout on back, and clean soffit in the rear of the Unit	5/21/2021
934 Tree Creek Blvd	3/15/2021	Pressure wash front and back of the unit, the gutter is loose on the back of the unit, mulch around the front porch	8/20/2021
5230 Reps Trace	3/9/2021	Repair porch light, pressure wash the back of the unit; replace a sliding screen door in the rear	6/16/2021
1200 Independence Way	3/9/2021	Remove the fence in front of the unit, trim hedges, clean and mulch flower beds, spray herbicide, remove vegetation, cut the grass, remove the landscape blocks from the property	4/27/2021
341 Parc River Blvd	3/15/2021	Damaged blinds upstairs window, erosion near sidewalk (mulch)	5/19/2021
2105-A Mitchell Road	3/9/2021	The tenant needs to clean up the backyard. The property manager sent a letter to the tenant	3/10/2021
2105-B Mitchell Road	3/9/2021	The tenant needs to clean up the backyard. The property manager sent a letter to the tenant	3/11/2021

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Complying with 24 CFR Part 92.351, Gwinnett County has adopted an Affirmative Marketing Policy for HOME-assisted housing units. Property information was available and accessible

to eligible persons from all racial, ethnic, and gender groups in the housing market area for units purchased, constructed, or rehabilitated under the HOME Program. Available properties were listed on the First Multiple Listing Service (FMLS), Georgia Multiple Listing Service (GMLS), advertised on subrecipient websites, and flyers were distributed to solicit buyers for the respective properties. All materials were reviewed and approved by the Gwinnett Community Development Program staff to verify all Equal Housing Opportunity requirements were met.

The Affirmative Marketing Policy assessment occurs annually when the County evaluates housing programs in its Annual Action Plan. Gwinnett County will periodically assess the Affirmative Marketing Policy to determine the efficacy and make any necessary corrective actions.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

A total of \$26,158.48 in HOME program income was expended in FFY 2021 to serve five clients under the Homestretch Down-Payment Assistance program. A total of \$11,506.00 was spent in CDBG program income to serve one client under the Homeowner Housing Rehabilitation Program.

Further details on the receipt and expenditure of program income for 2021 can be found under Section CR-15.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The Gwinnett Community Development Program has fostered and maintained affordable housing. The County has identified the need to address the lack of affordable housing via of supporting programs geared towards maintaining existing housing stock, keeping low-to-moderate-income families in their homes, acquiring and rehabilitation programs, anti-poverty programming, and improving social service coordination. As a result, funding preference was given to the following activities:

- Down-payment assistance to first-time homebuyers;
- Single-Family Homeownership Program Funding for Nonprofit Developers; and
- Single-Family Rental Property Development for a Nonprofit Developer

The County initiated its Affordable Housing Initiative to spearhead affordable housing development in the County. The County currently has four projects underway to add more

than 320 new affordable units in conjunction with the Low-Income Housing Tax Credit program.

The County will continue to evaluate current HOME Program activities and will be proactive in funding projects which address the affordable housing needs in Gwinnett County.

CR 58– Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	7	0	0	0	0
Total Labor Hours	1,704				
Total Section 3 Worker Hours	15				
Total Targeted Section 3 Worker Hours	0				

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA A	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	4				
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding childcare.					
Assisted residents to apply for or attend community college or a four year educational institution.					
Assisted residents to apply for or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					

Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					
Other.	2				

Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

All contractors were required to open job opportunities to Section 3 workers. With the exception of one contractor, all other contractors that worked on this project were all fully staffed when the contract was executed.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in e-snaps

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	Gwinnett County
Organizational DUNS Number	057272734
EIN/TIN Number	586000835
Identify the Field Office	Atlanta Field Office
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Balance of State (Georgia)

ESG Contact Name and Information

Eryca O. Fambro, Managing Director
 446 West Crogan Street, Suite 420
 Lawrenceville, GA 30046
 Phone: 678.518.6038
 Fax: 678.518.6071
 Email Address: eryca.fambro@gwinnettcounty.com

ESG Secondary Contact Name and Information

Kenneth Morris, Grants Manager
 75 Langley Drive
 Lawrenceville, GA 30046
 Phone: 770.822.7891

Email Address: kenneth.morris@gwinnettcountry.com

2. Reporting Period—All Recipients Complete

January 01, 2021 – December 31, 2021

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name	City	State	Zip Code	DUNS Number	Is subrecipient a victim services provider?	Subrecipient Organization Type	ESG Subgrant	Contract Award Amount
Africa's Children's Fund	Atlanta	Georgia	30345	945400125	No	Nonprofit	Homelessness Prevention	\$20,000.00
							Rapid Rehousing	\$25,000.00
Another Chance of Atlanta	Atlanta	Georgia	30314	095625377	No	Nonprofit	Emergency Shelter	\$30,000.00
Asian American Resource Foundation, Inc.	Duluth	Georgia	30096	114807683	No	Nonprofit	Rapid Rehousing	\$25,000.00
Center for Pan Asian Community Services	Duluth	Georgia	30341	883283574	Yes	Nonprofit	Emergency Shelter	\$20,000.00
Latin American Association	Lawrenceville	Georgia	30046	95852877	No	Nonprofit	Homelessness Prevention	\$30,000.00
Lawrenceville Cooperative Ministry, Inc.	Lawrenceville	Georgia	30046	086815268	No	Nonprofit	Emergency Shelter	\$20,000.00
Norcross Cooperative Ministry	Norcross	Georgia	30071	71493709	No	Nonprofit	Emergency Shelter	\$35,000.00
							Homelessness Prevention	\$25,000.00
Partnership Against Domestic Violence	Decatur	Georgia	30044	151024999	Yes	Nonprofit	Emergency Shelter	\$30,000.00
Pathway Community Network	Decatur	Georgia	30030	059261862	No	Nonprofit	HMIS	\$8,000.00
Rainbow Village	Duluth	Georgia	30096	929417954	No	Nonprofit	Emergency Shelter	\$40,000.00
Ser Familia, Inc.	Kennesaw	Georgia	30144	962004565	No	Nonprofit	Homelessness Prevention	\$20,000.00
The Salvation Army, A Georgia Corporation	Lawrenceville	Georgia	30044	20732326	No	Nonprofit	Emergency Shelter	\$26,000.00
							Rapid Rehousing	\$17,000.00
Travelers Aid of Metropolitan Atlanta, Inc. (dba HOPE Atlanta)	Atlanta	Georgia	30303	086078748	No	Nonprofit	Homelessness Prevention	\$15,000.00
							Rapid Rehousing	\$19,005.00
Viewpoint Health	Lawrenceville	Georgia	30046	969353759	No	Nonprofit	Emergency Shelter	\$35,000.00

CR-65 - Persons Assisted

Not Applicable – ESG Subrecipients are required to submit ESG beneficiary data in the SAGE HMIS Repository.

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

8. Shelter Utilization

Number of New Units – Rehabbed	0
Number of New Units – Conversion	0
Total Number of bed - nights available	65,187
Total Number of bed - nights provided	64,325
Capacity Utilization	98.67%

Table 24 – Shelter Capacity

9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Gwinnett County ESG program policies and procedures align with the Georgia Continuum of Care operating and performance standards. The Gwinnett Community Development Program Office works with the ESG subrecipients to develop performance standards to measure the effectiveness of targeting those who need the most assistance. Our focus is to reduce the number of people living on the streets or in emergency shelters, shorten the time people spend homeless, and reduce each participant's housing barriers and stability risk.

All ESG subrecipients are required to submit their program operating procedures that outline the specific plans for eligibility, admission, and engagement. Collaborative efforts between ESG subrecipients and non-ESG funded community partners have increased resources available to client stability in permanent housing, leveraging federal resources for direct client benefit.

Gwinnett County has also initiated its HOME First initiative designed to further foster collaboration as we build the necessary infrastructure to support citizens who suffer from poverty and homelessness issues.

Case Management is provided to all enrolled clients in programs funded with Gwinnett County ESG Funds. With the client's input, the case manager develops case management plans to address barriers to housing stability identified during the intake. The most

common interventions are employment referrals, job training, legal resolution, life skills training, and connecting to mainstream resources.

Participants share resources and knowledge and work with the Gwinnett Community Development Office to develop solutions to barriers that impede the facilitation of services to the shared population we serve. With consistent monitoring and technical assistance, the Gwinnett Community Development office ensures that all subrecipients are compliant and meet the expectations outlined in the ESG Rule.

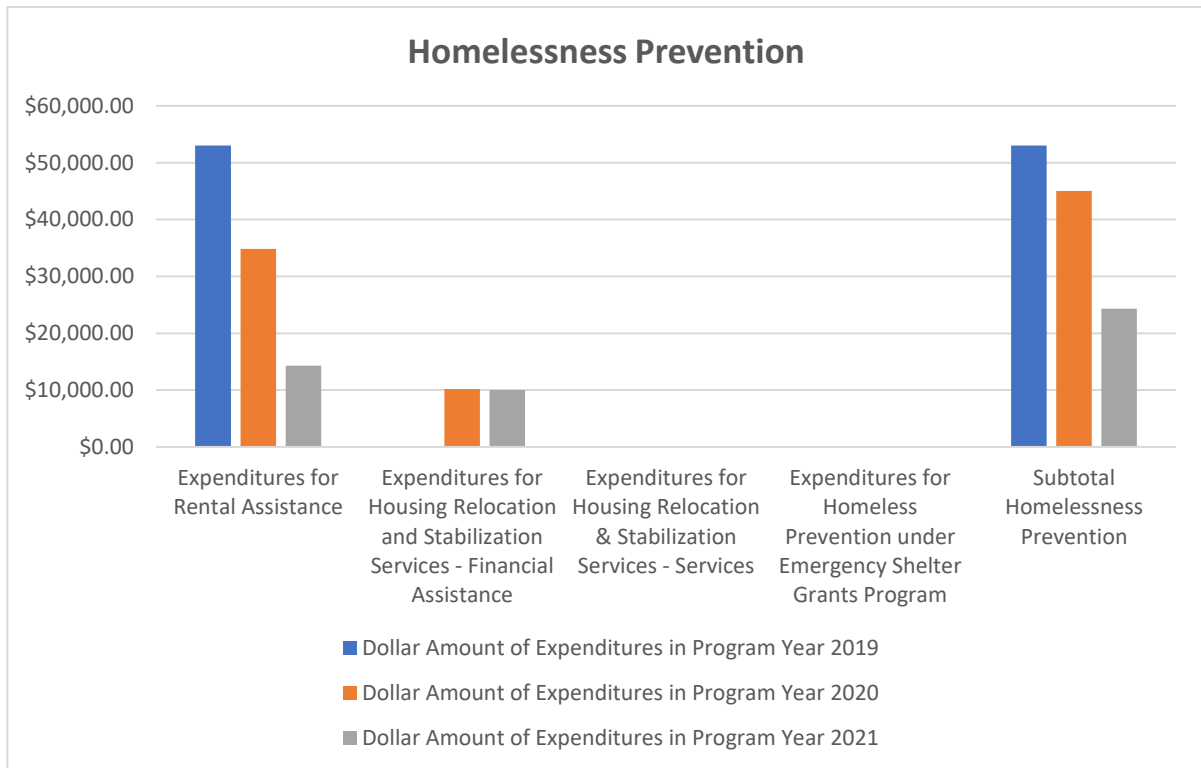
CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	\$53,038.88	\$34,835.61	\$14,320.00
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	\$0.00	\$10,191.46	\$10,000.00
Expenditures for Housing Relocation & Stabilization Services - Services	\$0.00	\$0.00	\$0.00
Expenditures for Homeless Prevention under the Emergency Shelter Grants Program	\$0.00	\$0.00	\$0.00
Subtotal Homelessness Prevention	\$53,038.88	\$45,027.07	\$24,320.00

Table 25 – ESG Expenditures for Homelessness Prevention

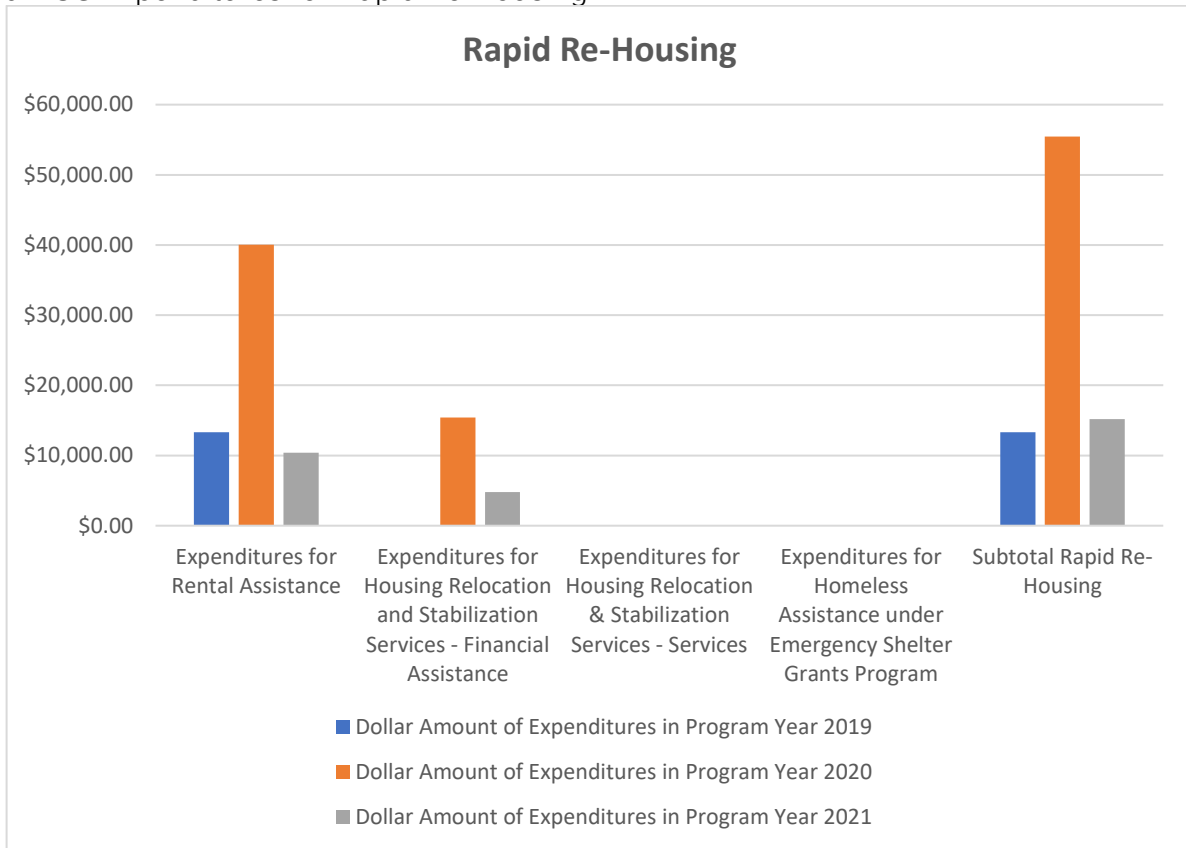


11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	\$13,297.44	\$40,043.59	\$10,419.54
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	\$0.00	\$15,399.38	\$4,780.41
Expenditures for Housing Relocation & Stabilization Services - Services	\$0.00	\$0.00	\$0.00
Expenditures for Homeless Assistance under the Emergency Shelter Grants Program	\$0.00	\$0.00	\$0.00
Subtotal Rapid Re-Housing	\$13,297.44	\$55,442.97	\$15,199.95

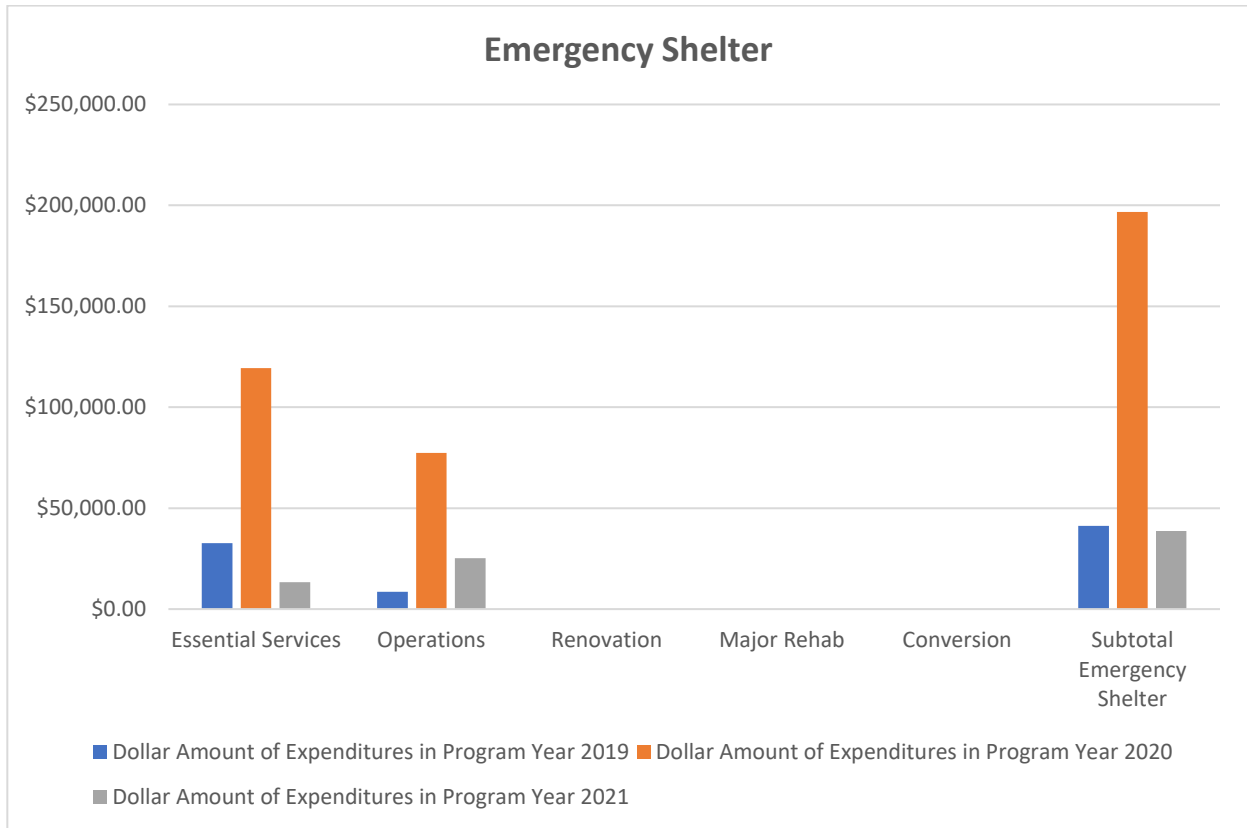
Table 26 – ESG Expenditures for Rapid Re-Housing

11b. ESG Expenditures for Rapid Re-Housing



	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services	\$32,732.17	\$119,396.95	\$13,363.62
Operations	\$8,516.46	\$77,308.13	\$25,278.65
Renovation	\$0.00	\$0.00	\$0.00
Major Rehab	\$0.00	\$0.00	\$0.00
Conversion	\$0.00	\$0.00	\$0.00
Subtotal Emergency Shelter	\$41,248.63	\$196,705.08	\$38,642.27

Table 27 – ESG Expenditures for Emergency Shelter



11d. Other ESG Expenditures

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach	\$0.00	\$0.00	\$0.00
HMIS	\$0.00	\$8,000.00	\$0.00
Administration	\$35,701.24	\$0.00	\$0.00
Subtotal Other Expenditures	\$35,701.24	\$8,000.00	\$0.00

Table 28 - Other Grant

Expenditures 11e. Total ESG Grant Funds

Total ESG Funds Expended	2019	2020	2021
	\$143,286.19	\$305,175.12	\$78,162.22

Table 29 - Total ESG Funds Expended

11f. Match Source

	2019	2020	2021
Other Non-ESG HUD Funds	\$77,839.83	\$374,074.82	\$90,538.00
Other Federal Funds	\$0.00	\$0.00	\$0.00
State Government	\$0.00	\$0.00	\$0.00
Local Government	\$0.00	\$0.00	\$0.00
Private Funds	\$0.00	\$0.00	\$0.00
Other	\$0.00	\$0.00	\$0.00
Fees	\$0.00	\$0.00	\$0.00
Program Income	\$0.00	\$0.00	\$0.00
Total Match Amount	\$77,839.83	\$374,074.82	\$90,538.00

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities Grant + Match	2019	2020	2021
	\$221,126.02	\$679,249.94	\$168,700.02

Table 31 - Total Amount of Funds Expended on ESG Activities