



Gwinnett

Annual Action Plan 2018

Prepared for
Submission to the
U.S. Department of
Housing and Urban
Development

Prepared By



**GWINNETT COUNTY
GEORGIA**

BOC APPROVAL:

2017-5359
NOVEMBER 7, 2017

2018-0657
JUNE 19, 2018

Table of Contents

Executive Summary	6
AP-05 Executive Summary - 24CFR 91.200(c), 91.220(b)	6
The Process	13
PR-05 Lead & Responsible Agencies – 91.200(b)	13
Action Plan Consultation	15
AP-10 Consultation – 91.100, 91.200(b), 91.215(l)	15
AP-12 Participation – 91.105, 91.200(c)	21
Anticipated Resources	23
AP-15 Anticipated Resources – 91.220(c) (1, 2)	23
Annual Goals and Objectives.....	26
AP-20 Annual Goals and Objectives – 91.420, 91.220(c) (3) & (e)	26
Projects	29
AP-35 Projects – 91.220(d)	29
AP-38 Projects Summary	33
AP-50 Geographic Distribution – 91.220(f)	50
Affordable Housing	50
AP-55 Affordable Housing – 91.220(g)	55
AP-60 Public Housing – 91.220(h).....	57
AP-65 Homeless and Other Special Needs Activities – 91.220(i).....	59
AP-75 Barriers to Affordable Housing – 91.220(j).....	61
Other Actions	65
AP-85 Other Actions – 91.220(k)	65
Program-Specific Requirements	68
AP-90 Program Specific Requirements – 91.220 (l) (1, 2, 4).....	68

List of Tables

Table 1 – Responsible Agencies.....	13
Table 2 – Agencies, Groups, Organizations that Participated in the Process	18
Table 3 – Other Local/Regional/Federal Planning Efforts.....	20
Table 4 – Citizen Participation Outreach	22
Table 5 – Expected Resources - Priority Table	23
Table 6 – Goals Summary Information	26
Table 7 – Project Information	30
Table 8 – Project Summary Information	33
Table 9 – One Year Goals for Affordable Housing by Support Requirement	55
Table 10 – One Year Goals for Affordable Housing by Support Type	55
Table 11 – Resale/Recapture Guidelines	69
Table 12 – ESG Performance Measures	71
Table 13 – Protected Class Funding Summary	73

List of Figures

Figure 1 – Gwinnett County Auto Qualified Census Tracts	52
Figure 2 – Gwinnett County Minority Population Map	53
Figure 3 – Geographic Distribution of Proposed FFY 2018 Funding	54

List of Exhibits

Exhibit 1Citizen Participation Packages

Exhibit 2..... Applications for Federal Assistance SF 424s and Certifications

Executive Summary

AP-05 Executive Summary- 24CFR 91.200(c), 91.220(b)

Gwinnett County, Georgia, located approximately 30 miles northeast of Atlanta, is comprised of 437 square miles of suburban and rural communities. Gwinnett is home to sixteen municipalities and has consistently been named one of the top 100 fastest-growing counties in the United States¹, with a population that increased from 588,448 in 2000 to approximately 874,242 in 2016 (67%)².

Since 1986, Gwinnett County has received direct assistance as an entitlement community under the U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Program. Gwinnett County is also a participating jurisdiction under the HOME Investment Partnerships Program (HOME), and a formula grantee under the Emergency Solutions Grant (ESG) Program. Funds for these programs are to be used only for Gwinnett residents who meet applicable eligibility criteria and/or for eligible activities located within County borders, as outlined by program regulations.

As a recipient of federal grant funds, HUD requires Gwinnett County to produce an Annual Action Plan and five-year Consolidated Plan. These documents serve as the application for funding for the following federal entitlement programs that serve low- to moderate-income (LMI) persons:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Emergency Solutions Grant (ESG)

The proposed activities outlined in Annual Action Plan 2018 will address the housing and community development needs of Gwinnett County's low- and moderate-income (LMI) residents. This document includes narrative responses to questions as required by the Consolidated Planning Regulations at 24 CFR 91.

Gwinnett County's Annual Action Plan 2018 provides the framework for carrying out the strategic priorities and long-term objectives identified in the 2015-2019 Consolidated

¹ US Census Bureau, American FactFinder, Resident Population Estimates (various years), Accessed May 17, 2018. https://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_16_5YR_DP05&src=pt

² US Census Bureau, American FactFinder, Community Facts- Gwinnett County, Georgia, Accessed May 17, 2018. http://factfinder.census.gov/faces/nav/jsf/pages/community_facts.xhtml#none

Plan. The priority needs identified therein were established through a collaborative process with citizens, public interest groups, and other stakeholders in Gwinnett County.

The County's 2015-2019 Consolidated Plan identified three categories of priority needs: homelessness, housing, and non-housing community development. Strategic priorities and long-term objectives were developed to address each category of priority need during the five-year period. Projects and activities allocated funding in 2018 directly relates to at least one strategic priority.

The following is an outline of the strategic priorities and long-term objectives identified in the 2015-2019 Consolidated Plan.

1. Increase Access to Affordable Housing
 - 1.1 Provide Down payment Assistance
 - 1.2 Acquisition/Rehabilitation/Disposition of Single-Family Units
 - 1.3 Acquisition/Rehabilitation of Rental Housing
 - 1.4 Tenant Based Rental Assistance
2. Increase Housing Options for Homeless and At Risk of Homelessness
 - 2.1 Provide support for Emergency Housing and Supportive Services for the Homeless
 - 2.2 Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations
 - 2.3 Provide Funding Towards Rental Subsidies (Tenant Based Rental Assistance) To Assist in Meeting Costs of Market-Rate Housing Units
 - 2.4 Support the Expansion of Homeless Management Information System (HMIS) use
3. Reduce Substandard Housing
 - 3.1 Rehabilitation of Existing Housing
 - 3.1.1 Rehabilitation of Existing Housing to Include Energy Conservation
 - 3.1.2 Rehabilitation of Existing Housing to Include Weatherization
 - 3.1.3 Rehabilitation of Existing Housing to Include Hazardous Materials Abatement/Removal

- 3.2 Homeowner Education
- 4. Increase Housing and Supportive Services for Targeted Populations
 - 4.1 Acquire/Construct/Rehabilitate Housing for Targeted Populations
 - 4.2 Acquire/Construct/Rehabilitate Rental Housing for Targeted Populations
 - 4.3 Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations
 - 4.4 Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
- 5. Advance Public Improvements through Neighborhood Public Facilities
 - 5.1 Construct New Public Facilities and Infrastructure
 - 5.2 Improve Existing Deteriorated Public Facilities and Infrastructure
- 6. Increase Access to Public Services Improving upon Suitable Living Environments
 - 6.1 Provide Funding, Support, or Technical Assistance to Agencies Meeting the Public Services Needs of the County
- 7. Support Local Economic Development Activities
 - 7.1 Provide Funding to Microenterprise Development Organizations (MDOs), small business incubators and other agencies to carry out Entrepreneurial Training and Job Creation Programs
- 8. Affirmatively Further Fair Housing Choice
 - 8.1 Provide Fair Housing Education
 - 8.2 Increase Affordable Housing Units for LMI Persons and Special Needs Populations

Evaluation of Past Performance

Each year, Gwinnett County reports its progress in meeting five-year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The goals and projects identified in this Annual Action Plan were developed using strategies that have been proven successful, revisions to past strategies, and new strategies, where needed.

In 2017, the Gwinnett Community Development Program managed 69 projects principally benefitting low- and moderate-income persons and dispersed a total of \$4,237,258.56 in

CDBG, HOME, and ESG funding to further its strategic priorities as outlined in the 2015-2019 Consolidated Plan.

The County's PY2017 CDBG Public Services projects benefited 4,672 LMI persons. These projects supported a variety of organizations that provided housing, homeless, legal, childcare, job placement, housing counseling and youth services. Gwinnett County completed 9 CDBG Public Facilities and infrastructure improvement projects that benefited a total of 3,713 LMI persons. The Homeowner Housing Rehabilitation Program benefitted 13 LMI households.

Gwinnett County distributed PY2017 HOME funds to three housing development agencies to acquire 11 housing units that have been sold to LMI homebuyers. The Homestretch Down-payment Assistance program provided deferred-payment loans of \$7,500 to 22 first-time low- to moderate-income homebuyers.

In PY2017, 831 persons were assisted with ESG funding through Emergency Shelter, Rapid Rehousing and Homelessness Prevention projects.

Summary of Citizen Participation Process and Consultation Process

Citizen participation is a required element of the HUD regulations governing the preparation of the Consolidated Plan [see 24 CFR Part 91.105]. Gwinnett County updated its Citizen Participation Plan during the development of the 2015-2019 Consolidated Plan and followed it during the development of Annual Action Plan 2018.

On May 19, 2017, the Needs Assessment Public Notice was published in the Gwinnett Daily Post, (the County's Legal Organ). Public comments were accepted from May 19 through June 19, 2017. The Needs Assessment Public Notice was mailed to key stakeholders and shared electronically with agencies listed on the internal Community Development Program contact list. The notice was advertised in both Spanish and Korean publications to notify non-English speaking populations of the County's Community Needs Assessment.

A Public Hearing was held on May 30, 2017, during which attendees were provided with an overview of the Needs Assessment process, projections for 2018 funding, and a review of the applications received.

On September 29, 2017, a Public Notice announcing the Proposed 2018 Annual Action Plan was published in the Gwinnett Daily Post. Public comments were accepted from September 29, 2017 through October 30, 2017. A public hearing held on October 11, 2017 provided attendees with a detailed review of proposed funding recommendations.

In an attempt to increase public participation, the County actively maintains communication with local nonprofits through participation in the Gwinnett Coalition for

Health and Human Services' Emergency Assistance Action Team and Housing Collaborative. The groups meet monthly and provide an opportunity for organizations to share information and resources, discuss challenges and successes, collaborate on special projects, and coordinate services to maximize efficient use of funding.

Summary of Public Comments

The following public comments were received during the needs assessment (May 19-June 19, 2017) and proposed Annual Action Plan 2018 (September 29-October 30, 2017) - public comment periods:

Needs Assessment

1. A representative of the Center for Pan Asian Community Services expressed community need for Homeownership and Housing Counseling services to educate and equip citizens with the knowledge to make informed decisions on their housing responsibilities. They shared this type of service would assist in developing the skills and tools needed to improve upon financial independence
2. A representative of the North Gwinnett Cooperative (NGC) thanked Gwinnett County for its 2017 CDBG Public Facilities funding award to acquire a building serving low- and moderate-income persons. Since 2013, NGC has seen a 63% increase in the demand for their services. The representative stated their 2018 application, requesting additional funding for the facility's renovation, would support this need for service expansion.
3. A representative of Africa's Children's Fund (ACF) requested the County to consider recommending its 2018 application which includes a request for counseling and addiction support for at-risk families. This representative also encouraged Community Development staff to continue collaborating with regional housing providers in order to continue to offer more services to the families that ACF serves.

Proposed Annual Action Plan 2018

1. A citizen speaking on behalf of Partnership Against Domestic Violence shared their assessment of great need for shelter for the homeless persons in the evenings. They expressed that the Atlanta TASK force is no longer accepting clients, and that efforts should be made to develop a local alternative.
2. Leadership representing the Hi-Hope Service Center (HHSC) reiterated the necessity for continual provisions for the County's disabled citizens. HHSC's

2018 application requests replacing the HVAC system in the center's facility; this citizen asks that the County consider this needed renovation.

3. A professional representing Community Sustainability Enterprise (CSE) submitted public comment in support of the Gwinnett Housing Corporation (formerly Lawrenceville Housing Corporation) and their 2018 recommendation for HOME funds. This citizen encouraged the consideration of GHC's recommendation by suggesting the work of GHC lowers the number of foreclosed and investor-owned properties in the County by creating more local opportunities for homeownership.
4. A citizen speaking on behalf of the Center for Pan Asian Community Services (CPACS) expressed that 10% of Gwinnett's population are members of the Asian-Pacific Islander (API) community. This person advocated for continual support for Hanna's House, CPACS's Emergency Shelter program, serving survivors fleeing domestic violence, specifically providing culturally appropriate social services in native Asian languages.
5. A staff member of the Center for Pan Asian Community Services (CPACS) submitted public comment asking for consideration of CPACS's 2018 CDBG recommendation for Housing Counseling operating costs. This representative shared that CPACS's goal for the Homeownership Education and Financial Independence program is to create self-sufficiency and housing equity among its participants. They expressed the program successfully certified 170 low- to moderate-income clients in 2016; the organization hopes to continue this service.
6. A professional from Family Promise of Gwinnett submitted public comment in support of the Gwinnett Housing Corporation GHC (formerly Lawrenceville Housing Corporation) and their 2018 recommendation for HOME funds. Family Promise partners with GHC to collaborate on solutions for families experiencing housing instability. This representative supports GHC's transitional rental housing program, as a means to provide affordable housing and community stabilization.
7. A staff member of the North Gwinnett Cooperative submitted public comment thanking the County for its proposed 2018 recommendation for facility acquisition and renovation funds. This public comment expressed NGC's commitment to alleviating poverty for Gwinnett County citizens through the social services it provides.

8. A representative of Partnership Against Domestic Violence (PADV) submitted comment reiterating that PADV's shelter is the largest provider of services for domestic violence victims in Georgia. This representative emphasized the need for PADV's services to continue, being that two Gwinnett County women were killed in domestic partner violence in late 2017. PADV seeks to prevent such acts of violence by administering Health Relationships Curriculum to 9th graders in Gwinnett County Public Schools. This representative thanked the County for its years of investment in its programs and services.
9. Representatives from Fifth Third Mortgage and Brand Mortgage submitted a joint public comment in support of the Gwinnett Housing Corporation's (formerly Lawrenceville Housing Corporation) 2018 recommendation for HOME funds. These two professionals expressed that GHC's proposed recommendation would continue to revitalize Gwinnett's housing stock and make provision for community stabilization and affordable housing opportunities.

All comments submitted during the Citizen Participation Process were reviewed and accepted.

Summary

Gwinnett County's Annual Action Plan 2018 provides a summary of the projects and activities that will be used to address the priority needs and strategic goals identified in the 2015-2019 Consolidated Plan.

On November 7, 2017, the Gwinnett County Board of Commissioners passed a resolution to accept Annual Action Plan 2018.

The Process

PR-05 Lead & Responsible Agencies – 91.200(b)

Table 1 lists the entities responsible for the overall administration of the grant programs, including preparation of the Consolidated Plan and Annual Action Plan.

Table 1 – Responsible Agencies		
Agency Role	Name	Department/Agency
Lead Agency	Gwinnett County	Department of Financial Services
CDBG Administrator	Gwinnett County	Department of Financial Services
ESG Administrator	Gwinnett County	Department of Financial Services
HOME Administrator	Gwinnett County	Department of Financial Services

Under the direction of the Department of Financial Services, the Gwinnett County Community Development Program office manages the County’s HUD portfolio and develops the Annual Action Plan and five-year Consolidated Plan. The Community Development Program office works to ensure that Gwinnett County, an entitlement community, maximizes the use of its HUD funding to provide decent, safe, and affordable housing, a suitable living environment, and expanded economic opportunities for its citizens. The Gwinnett County Board of Commissioners awards funding to qualified subrecipient agencies and County departments through an annual competitive application process.

Since 1986, Gwinnett County’s Community Development Program has been fully staffed and managed by W. Frank Newton, Inc. (WFN), a program management firm specializing in HUD grant programs.

Annual Action Plan Public Contact Information

Public concerns, issues, or comments regarding Annual Action Plan 2018 are to be directed to:

Ms. Eryca Fambro, Director
Gwinnett County Community Development Program
[Administered by W. Frank Newton, Inc.]
446 West Crogan Street, Suite 275
Lawrenceville, GA 30046-2439
(678) 518-6008
(678) 518-6071 *fax*
eryca.fambro@gwinnettCounty.com

or

Ms. Shannon Candler, Grants Manager
Gwinnett County Department of Financial Services
75 Langley Drive
Lawrenceville, GA 30046-6935
(770) 822-7863
(770) 822-7840 *fax*
(770) 822-7875 *TDD*
shannon.candler@gwinnettCounty.com

Action Plan Consultation

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

Activities Aimed at Enhancing Coordination Between Local Service Providers

Consultation with the community and affected service providers is a fundamental component of the Consolidated Plan and Action Plan process. Gwinnett County conducted significant consultation with citizens, municipal officials, non-profit agencies, public housing agencies, governmental agencies, and the Continuum of Care in preparing this Plan.

Coordination among service providers is important to the overall success of the programs. The Gwinnett Coalition for Health and Human Services (“the Coalition”) is responsible for the planning of services for Gwinnett’s children and families. The Coalition, led by a 58 member Board of Directors, offers a range of programs to support the efforts of the County’s public, private, and government sectors. The County requires ESG subrecipients’ to actively participate in the Coalition’s collaborative efforts. The Coalition Emergency Assistance Action Team and Housing Collaborative meets monthly to offer opportunities for all service providers to gather to address common goals, share information and resources, discuss challenges and successes, collaborate on special projects, and coordinate services to maximize efficient use of funding.

The 2009 HEARTH Act requires ESG grantees and subrecipients to participate in a Homeless Management Information System (HMIS). Specific benefits to homeless persons include streamlined referrals, coordinated intake and assessment, and coordinated case management. Case managers benefit from HMIS’ case planning and management tools, eligibility determination assistance, and simplified reporting. Using HMIS, providers can track client outcomes, review the coordination of services, simplify reporting for agency stakeholders, and analyze program data.

Coordination with the Continuum of Care

Gwinnett County is a member of the Balance of State Continuum of Care, one of nine in the state. The Continuum of Care (CoC) program is designed to

- Promote community wide commitment to the goal of ending homelessness;
- Provide funding for efforts by nonprofit providers,
- Allow state and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families and communities by homelessness;

- Promote access to and effect utilization of mainstream programs by homeless individuals and families;
- Optimize self-sufficiency among individuals and families experiencing homelessness.”³

Gwinnett County utilizes the CoC concept to guide its coordination and administration of ESG funds to prevent and directly address homelessness in the community.

The fundamental components⁴ of a continuum of care system are:

- Prevention services such as short-term emergency financial assistance, which can help those at risk of becoming homeless to maintain stable housing. Such activities are recommended due to their lower cost as compared to crisis stabilization activities;
- Outreach and assessment to identify the most acute needs of homeless persons and link them to services to address those needs;
- Emergency shelters with appropriate supportive services to help ensure that homeless individuals and families receive adequate lodging and referrals to necessary service providers or housing search counselors;
- Transitional housing for individuals and families who are not yet ready for, or have limited to no access to, permanent housing;
- Permanent supportive housing for special populations, including persons with disabilities, mental illness, chronic substance abuse and those living with HIV/AIDS. This type of housing can be provided via housing vouchers or project-based assistance programs;
- Permanent affordable housing, which provides an opportunity for long-term, safe, decent housing for which the cost is calculated based on to the resident’s household income; and,
- Supportive services, whether offered in the community or in conjunction with a housing program, which are designed to help foster the skills necessary for a person to secure and maintain stable housing.

³ HUD Exchange – Continuum of Care (CoC) Program, Accessed May 17, 2018. <https://www.hudexchange.info/programs/coc/>

⁴ US Department of Housing and Urban Development – Office of Community Planning and Development, “HUD’s Homeless Assistance Programs: Continuum of Care 101,” Accessed May 17, 2018. <https://www.hudexchange.info/resources/documents/coc101.pdf>

Consulting with the Continuum of Care with Regard to ESG

ESG projects chosen for funding by Gwinnett County must address the needs identified by the Balance of State Continuum of Care's 2013-2017 Consolidated Plan. The projects must also relate to the strategic priorities and long-term objectives identified in Gwinnett County's 2015-2019 Consolidated Plan. The County regularly consults with Georgia Department of Community Affairs (DCA) to ensure collaboration of efforts to provide homeless solutions.

To prepare for the development of the 2018 Annual Action Plan, the County participated in DCA-hosted conference calls to determine the Continuum's priorities for allocating ESG program funds. In alignment with priorities set forth by DCA, Gwinnett County prioritized the ESG activities needed for its community as follows: (1) Emergency Shelter (facility, scattered site or hotel/motel voucher); (2) Rapid Rehousing; (3) Homelessness Prevention and (4) Transitional Housing .

DCA also provided input and guidance to the County during the development of the ESG performance measures. The result is a set of standards for ESG-funded activities that reflects the Continuums' needs and meets Gwinnett County entitlement area priorities.

Gwinnett follows the Continuum's policies and procedures for operating and administering HMIS. HMIS participation provides additional tools for measuring performance, identifying service gaps, and understanding the extent of homelessness within a community. All ESG subrecipients are required to participate in a HMIS. ClientTrack is the assigned system for the Southeast region, however the Center for Pan Asian Community Services and Partnership Against Domestic Violence, (agencies providing services to domestic violence survivors), use the Apricot database to meet the requirement.

In 2018, Gwinnett County will continue to work with the Continuum to establish joint expectations, requirements, and agreements for HMIS user participation. Subrecipients' use of HMIS will be monitored to ensure that all data is entered into ClientTrack in accordance with HUD's standards on participation, data collection, and reporting.

Gwinnett County will continue active participation in ClientTrack User Group meetings, which allow users to share successes and challenges in implementing the system. Currently Gwinnett County is utilizing the most up to date (2018) HMIS Data Standards. The County began use of the 2018 HMIS Data Standards upon their release and effective date in April 2018.

Table 2 – Agencies, Groups, and Organizations that Participated in the Process

Agency/Group/Organization	
Agency/Group/Organization	Action Ministries
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Another Chance of Atlanta
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Center for Pan Asian Community Services
Agency/Group/Organization Type	Services-Victims of Domestic Violence
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Essence of Hope
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	The Latin American Association
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Table 2 – Agencies, Groups, and Organizations that Participated in the Process (cont.)

Agency/Group/Organization	Norcross Cooperative Ministries, Inc.
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Partnership For Community Connections Inc.
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Rainbow Village
Agency/Group/Organization Type	Services-Children
What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Salvation Army
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Zion Keepers
Agency/Group/Organization Type	Services-Homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Table 3 - Other Local/Regional/Federal Planning Efforts

Name of Plan	Lead Organization	How to the goals of your Strategic Plan overlap with the goals of each plan?
2013-2017 Consolidated Plan	Georgia Department of Community Affairs	1) CDBG, HOME and ESG funds are identified as resources for addressing gaps in the accessibility of affordable housing, preserving the existing housing stock, and supporting organizations that provide services to the homeless.
Gwinnett Coalition for Health & Human Services' 2013-2018 Strategic Plan	Gwinnett Coalition for Health & Human Services	1) Increase access to affordable housing is listed as a goal in both plans. 2) The Coalition identifies increasing access to emergency and transitional housing as a strategy; the County has prioritized support of emergency housing and supportive services, as well as providing funding to increase permanent supportive housing.
Gwinnett County 2030 Unified Plan	Gwinnett County	1) A Central Theme of the Unified Plan is to provide more housing choice. The 2015-2019 Consolidated Plan addresses this by prioritizing increasing access to affordable housing, increasing housing options for homeless and at risk of homelessness, and reducing substandard housing. 2) The Unified Plan specifically outlines a policy to expand maintenance and rehabilitation assistance to homeowners; this aligns with the 2015-2019 Consolidated Plan's goal to reduce substandard housing with homeowner housing rehabilitation and homeowner education. 3) The Unified Plan discusses options for redevelopment and infrastructure expansion. The 2015-2019 Consolidated Plan supports the use of HUD funding to construct new, and improve existing, public facilities and infrastructure.
Gwinnett County 2040 Unified Plan	Gwinnett County	1) The Gwinnett Planning and Development Department has begun composition of the County's 2040 Unified Plan. The plan's draft is currently open for public comment and is scheduled for review and approval by the Gwinnett Board on Commissioners in October 2018.
Plan 2040	Atlanta Regional Commission	1) All six goals listed in Gwinnett County's 2015-2019 Consolidated Plan align with Plan 2040's objective to promote places to live with easy access to jobs and services.

AP-12 Participation – 91.105, 91.200(c)

Summary of Citizen Participation Process/Efforts Made to Broaden Citizen Participation

Citizen participation requirements are a part of the HUD regulations governing the preparation of the Consolidated Plan [see 24 CFR Part 91.105]. Gwinnett County updated its Citizen Participation Plan during the development of the 2015-2019 Consolidated Plan and followed it during the development of Annual Action Plan 2018.

On May 19, 2017, a public notice was published in the Gwinnett Daily Post to solicit citizen input for the development of Annual Action Plan 2018. The public notice was also mailed to key stakeholders and advertised to Spanish and Korean populations. Public comments were accepted from May 19 through June 19, 2017, and a public hearing was held on May 30, 2017. Attendees of the public hearing were provided with an overview of the Action Plan development process, projections for 2018 funding, and a review of the applications received.

On September 29, 2017, a Public Notice for Proposed Annual Action Plan 2018 was published in the Gwinnett Daily Post. Public Comments were accepted from September 29 through October 30, 2017. A Public Hearing was held on October 11, 2017, and provided attendees with a detailed review of proposed funding recommendations and key dates for the 2018 application cycle.

In an attempt to increase public participation, the County actively maintains communication with local nonprofits by participating in monthly meetings of the Gwinnett Coalition for Health and Human Services' Emergency Assistance Action Team and Housing Collaborative. All Public Notices are translated into both Spanish and Korean to reach Gwinnett's large Spanish- and Korean-speaking populations.

Table 4 – Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting was held May 19, 2017 at 10am however no community members attended the hearing.</p>	<p>N/A</p>	<p>N/A</p>
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting was held May 19, 2017 at 6pm with one community member attending the hearing.</p> <p>Attendees were encouraged to discuss the 2018 Needs Assessment.</p>	<p>Sees 10-12 for a summary of comments received.</p>	<p>All comments were accepted by the Gwinnett County Community Development Program Office.</p>
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting held October 11, 2017 at 10am and was attended by ten professionals representing seven community agencies.</p> <p>Attendees were encouraged to discuss proposed funding recommendations for 2018.</p>	<p>See pages 10-12 for a summary of comments received.</p>	<p>All comments were accepted by the Gwinnett County Community Development Program Office.</p>
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting held October 11, 2017 at 6pm and was attended by three professionals representing three community agencies.</p> <p>Attendees were encouraged to discuss proposed funding recommendations for 2018.</p>	<p>See pages 10-12 for a summary of comments received.</p>	<p>All comments were accepted by the Gwinnett County Community Development Program Office.</p>

Anticipated Resources

AP-15 Anticipated Resources –91.220(c) (1, 2)

On May 1, 2018, HUD announced the following annual awards for Gwinnett County: CDBG (\$5,690,094.00); HOME (\$2,230,090.00); and ESG (\$457,865.00). The CDBG and HOME Programs also expect to receive approximately \$100,000.00 in program income, (\$50,000.00 for the CDBG Program and \$50,000.00 for the HOME Program), bringing the annual total to \$8,478,049.00 and the Consolidated Plan total to \$38,875,885.00.

Table 5 - Expected Resources- Priority Table								
Program	Source of funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Remainder of Con Plan: \$	Leveraging Description
			Annual Allocation: \$	Estimated Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public – Federal	<ul style="list-style-type: none"> - Acquisition - Administration - Affordable - Economic Development - Housing - Homeowner Rehab - Public Facility Improvements - Public Services 	\$5,690,094	\$50,000	n/a	\$5,740,094	\$4,482,132	CDBG funds used throughout the County will leverage other federal, local and private funds.
HOME	Public – Federal	<ul style="list-style-type: none"> - Acquisition - Administration - CHDO - Homebuyer Assistance - New Construction - Rehab - Rental Housing - TBRA 	\$2,230,090	\$50,000	n/a	\$2,280,090	\$921,850	HOME funds will leverage other federal, local, and private funds. Organizations will be required to demonstrate a 25% match.

Table 5 - Expected Resources- Priority Table

Program	Source of funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Remainder of Con Plan: \$	Leveraging Description
			Annual Allocation: \$	Estimated Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	Public – Federal	<ul style="list-style-type: none"> - Administration - Emergency Shelter - Financial Assistance - HMIS - Homelessness Prevention - Rapid Rehousing 	\$457,865	n/a	n/a	\$457,865	\$476,601	ESG match requirements will be met by requiring organizations to meet a 100% match of all funds received.

Plan for Leveraging Additional Resources

The County will continue to investigate other sources of funding that are consistent with the goals of the 2015-2019 Consolidated Plan. Gwinnett County will also work with partner organizations to encourage leveraging of available funding sources and capacity building.

The HOME program requires a 25% match of the total HOME funds drawn down for project costs. The County's match obligation for 2018 is \$557,522.50. This match requirement will be met by requiring subrecipients to provide at least 25% match on all projects, which can be derived from various sources to include: the value of sponsorships from local businesses; waived County fees; donated land or improvements; volunteer hours; donated materials; or by other eligible methods as provided in the HOME regulations. Gwinnett County HOME subrecipients are required to submit a match log that identifies the sources of match funds for each fiscal year. Historically, match amounts for HOME subrecipients have far exceeded the 25% annual contribution requirements stipulated by HOME program regulations.

The ESG program requires a 100% match for the total amount of ESG funds drawn down. The County's match obligation for 2018 is \$457,865.00. Gwinnett County requires ESG subrecipients to provide a dollar-for-dollar match by calculating the value of volunteer hours, private donations, and salary not covered by ESG, other grant funding, in-kind donations, or by other eligible methods as provided in the ESG regulations.

The Use of Publicly-Owned Land and Property to Address Identified Needs

The County has made efforts to improve areas of greatest need with the purchase and rehabilitation of vacant properties. Concurrently, the County will investigate options to self-develop some of these properties for affordable housing or other community development projects that will benefit LMI residents.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives – 91.420, 91.220(c) (3) & (e)

Table 6 - Goals Summary Information

Goal Name	Start/End Year	Priority Needs Addressed	Allocation	Goal Outcome Indicator	Annual Goal	Unit of Measurement
Provide Down payment Assistance	2018	Increase Access to Affordable Housing	\$127,500.00 (HOME)	Direct financial assistance to homebuyers	17	Households Assisted
Acquisition/Rehabilitation/Disposition of Single-Family Units	2018	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	\$1,592,808.00 (HOME)	Homeowner Housing Added	6	Household/ Housing Units
Acquisition/Rehabilitation of Transitional Housing	2018	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	\$175,000.00 (HOME)	Rental Units Rehabilitated	1	Household/ Housing Units
Tenant Based Rental Assistance	2018	Increase Access to Affordable Housing; Increase Housing Options for At Risk of Homelessness	\$111,773.00 (HOME)	Tenant-based Rental Assistance	100	Households Assisted
Provide Support for Emergency Housing and Supportive Services for the Homeless	2018	Increase Housing Options for Homeless and At Risk of Homelessness	\$199,760.00 (ESG)	Homeless Person Overnight Shelter	460	Persons Assisted
Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations	2018	Increase Housing Options for Homeless and At Risk of Homelessness	\$223,766.00 (ESG)	Homelessness Prevention & Rapid Rehousing	151	Persons Assisted
Rehabilitation of Existing Housing	2018	Reduce Substandard Housing	\$350,000.00 (CDBG)	Homeowner Housing Rehabilitated	18	Household/ Housing Unit
Homeowner Education	2018	Reduce Substandard Housing	\$80,000.00 (CDBG)	Public Service activities for Low/Moderate Income Housing Benefit	509	Persons Assisted
Acquire/Rehabilitate Housing for Targeted Populations	2018	Increase Housing and Supportive Services for Targeted Populations	\$364,294.00 (CDBG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	514	Persons Assisted

Table 6 - Goals Summary Information *continued*

Goal Name	Start/End Year	Priority Needs Addressed	Allocation	Goal Outcome Indicator	Annual Goal	Unit of Measurement
Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations	2018	Increase Housing and Supportive Services for Targeted Populations	\$1,415,622.00 (CDBG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	17,539	Persons Assisted
Financial Assistance (Operating Cost & Equipment) for Agencies Meeting Public Services Needs of the County	2018	Increase the Capacity of Public Services	\$773,105.00 (CDBG)	Public service activities other than Low/Moderate Income Housing Benefit	5,342	Persons Assisted
Improve Existing Deteriorated Public Facilities and Infrastructure	2018	Increase the Capacity of Public Facilities	\$1,804,956.00 (CDBG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	3,727	Persons Assisted
Support Economic Development Projects	2018	Provide Funding and Technical Assistance for Economic Development Activities	\$302,117.00 (CDBG)	Businesses assisted and/or jobs created	45	Businesses assisted and/or jobs created
Administrative Structure for the Planning, Implementation and Management of the CDBG, HOME and ESG grant programs	2018	Provide Overall Program Administration	\$500,000.00 (CDBG) \$223,009.00 (HOME) \$34,339.00 (ESG) \$100,000 (Housing Services)	N/A	N/A	N/A

Estimation of the Number of Extremely Low-Income, Low-Income, and Moderate-Income Families to Whom the Jurisdiction Will Provide Affordable Housing as Defined by HOME 91.215(b).

In 2018, \$127,500.00 in HOME funds will be allocated to the Homestretch Down payment Assistance program. The award will provide 17 LMI first-time homebuyers with zero-interest, deferred payment loans of \$7,500.00 to offset the down payment and closing costs associated with the purchase of eligible Gwinnett County properties.

Atlanta Neighborhood Development Partnership (ANDP), a certified Gwinnett County CHDO, will be awarded \$334,513.50 in CHDO Reserve funding. With this award, ANDP will acquire and rehabilitate two properties which will be sold to income-eligible homebuyers.

Gwinnett Housing Corporation (formerly Lawrenceville Housing Corporation) will receive \$175,000.000 in 2018 HOME funding to acquire and rehabilitate one single family home for use as transitional rental properties.

Gwinnett Housing Corporation GHC (formerly Lawrenceville Housing Corporation) will also receive an additional \$400,000.00 in funding to acquire and rehabilitate one property, which will be sold to an income-eligible homebuyer.

Habitat for Humanity will use \$80,000.00 in HOME funds to purchase 3 vacant lots to build single-family homes for low-income homebuyers.

Action Ministries is awarded \$111,773.00 in HOME funding to provide Tenant Based Rental Assistance and case management to income-eligible clients. This project will serve all of Gwinnett County with two primary target populations. Target clients would include those who are living in extended-stay motels seeking stable housing, and youth aging out of the foster care system ensuring that there is seamless transition from foster care to permanent housing.

The County Commission has spearheaded an Affordable Housing Initiative to address homelessness and affordable housing needs throughout the County. The County will allocate \$1,028,294.50 in HOME funding towards this initiative for low-income families.

Projects

AP-35 - Projects – 91.220(d)

In 2018, Gwinnett County will allocate CDBG funding to a total of 25 projects. While the majority of these projects will provide a direct benefit to LMI persons, four will provide low-mod area (LMA) benefit to identified low-income Census Tracts located within municipalities that participate in Gwinnett’s Urban County CDBG program.

Per HUD regulations, no more than 20% of the total CDBG award can be allocated to Planning and Administration. In 2018, Gwinnett County will allocate \$500,000.00(9% of the total CDBG award), administration and planning.

HUD also allows no more than 15% (\$853,514.10) of the CDBG award to be used for Public Services projects. In 2018, Gwinnett County will allocate \$853,105.00, to Public Services projects.

HUD’s HOME regulations allow no more than 10% of the total HOME award to be used for Administration costs. In 2018, Gwinnett County will allocate \$223,009.00, (10% of the total HOME award) to fund planning and administration costs. HOME regulations also require that at least 15% of the total HOME award is allocated to a Community Housing Development Corporation (CHDO). Gwinnett County will allocate \$334,513.50 to Atlanta Neighborhood Development Partnership for CHDO activities.

Per HUD regulations, no more than 7.5% of the total ESG award can be used for Planning and Administration. In 2018, Gwinnett County will allocate \$34,339.00 (7.5% of the total award), to administration and planning.

A detailed listing of 2018 projects is provided in Table 7 on pages 30 and 31.

Table 7 – Project Information

Project#	Project Name	Funding Award
Community Development Block Grant		
Program Administration and Housing Services		
1	Gwinnett County Community Development Block Grant Program Administration	\$304,247.36
2	Gwinnett County Homeowner Housing Rehabilitation Program	\$350,000.00
3	Gwinnett County Housing Services Delivery Costs	\$100,000.00
4	Gwinnett County Housing: WFN CDBG Rehab Administration	\$120,449.61
5	Gwinnett County Housing: WFN Housing Admin. Services – DPA	\$75,303.03
Public Facilities		
6	Annandale Village: Housing Renovation for Developmentally Disabled Individuals	\$289,294.00
	Boys and Girls Clubs of Metro Atlanta: Norcross Club Gym HVAC System Replacement	\$135,000.00
	Hi Hope Service Center: HVAC Replacement in Facility for the Developmentally Disabled	\$400,000.00
	Lawrenceville Housing Authority: Playground Upgrades of Public Housing Communities	\$75,000.00
	The Sheltering Arms, Inc.: Facility Renovation at Lawrenceville (2) and Norcross Locations	\$79,000.00
7	City of Buford: Jackson Street Stormwater Drainage Improvement	\$300,000.00
	City of Dacula: Tanner Road Sidewalk, Stormwater Drainage and Asphalt Improvement	\$667,928.00
	City of Lawrenceville: Stone Mountain Street& Five Forks Trickum Road Sidewalks	\$169,100.00
	City of Loganville: Pecan Road Stormwater Drainage Improvement and Sidewalks	\$667,928.00
8	North Gwinnett Cooperative: Client Service Center	\$801,622.00
Public Services		
9	Africa's Children's Fund: Therapeutic Invention for Abused and Neglected Children	\$50,000.00
	Partnership Against Domestic Violence: Gwinnett County Domestic Violence Shelter	\$40,000.00
10	Catholic Charities: Bilingual Housing Counseling	\$40,000.00
	Center for Pan Asian Community Services: Homeowner & Financial Education	\$40,000.00
11	Catholic Charities: Bilingual Mental Health Counseling	\$21,000.00
	Families First: Counseling and Support Program	\$22,500.00
	Hope Clinic: Mental Health Services	\$50,000.00
12	Families First: ESL Early Childhood Education	\$21,000.00
	Family Support Circle: Youth Afterschool Care & Excellence Program	\$20,000.00
	The Sheltering Arms, Inc.: Early Childhood Education Subsidy for Low Income Families	\$40,000.00
13	Action Ministries: Rapid Rehousing Program	\$50,000.00
	Atlanta Legal Aid Society, Inc.: Legal Services for Homeless Population	\$21,000.00
	Another Chance Atlanta: Homeless Housing Assistance	\$22,500.00
	Clearpoint Credit Solutions: Financial Education for Homeless Individuals	\$30,000.00
	The Salvation Army: Family Emergency Services	\$40,000.00
14	Families First: Gwindale Permanency Cooperative	\$21,000.00
	Hi Hope Service Center: Day Services for the Developmentally Disabled	\$50,000.00
	Hope Clinic: Chronic Care Management Program	\$45,000.00
15	Annandale Village: Keyless Security System	\$114,788.00
	Creative Enterprises Inc.: One Passenger Van with Wheelchair Lift	\$55,203.00
	Hi Hope Service Center: One Van	\$39,895.00
	Rainbow Village: Cameras & Monitoring System, Remote Front Door Access	\$19,219.00
Economic Development		
16	Gwinnett County Economic Development: Small Business Incubator	\$260,117.00
17	The Goodwill of North Georgia: Microenterprise Development	\$42,000.00
TOTAL CDBG AWARD		\$5,690,094.00

HOME Investment Partnerships Program (HOME)		
1	Gwinnett County HOME Investment Partnerships Program Administration	\$223,009.00
18	Action Ministries: Tenant Based Rental Assistance	\$111,773.00
19	Atlanta Neighborhood Development Partnership - CHDO Reserve: Acquisition, Rehabilitation, Disposition of Single-Family Homes	\$334,513.50
20	Gwinnett County Homestretch Downpayment Assistance Program	\$127,500.00
21	Gwinnett County Affordable Housing Initiative	\$1,028,294.50
22	Gwinnett Habitat for Humanity: Land Acquisition	\$80,000.00
23	Lawrenceville Housing Corporation: Acquisition/Rehabilitation/Disposition of Single-Family Homes	\$150,000.00
24	Lawrenceville Housing Corporation: Acquisition/Rehabilitation/Rental of Single-Family Homes	\$175,000.00
TOTAL HOME AWARD		\$2,230,090.00
Emergency Solutions Grant (ESG)		
25	Gwinnett County Emergency Solutions Grant Program Administration	\$34,339.00
	Emergency Shelter	\$199,760.00
	Homelessness Prevention	\$105,000.00
	Rapid Rehousing	\$118,766.00
TOTAL ESG AWARD		\$457,865.00
GRAND TOTAL		\$8,378,049.00

Gwinnett County identified eight strategic priorities in the 2015-2019 Consolidated Plan:

- (1) Increase Access to Affordable Housing;
- (2) Increase Housing Options for Homeless and At Risk of Homelessness;
- (3) Reduce Substandard Housing;
- (4) Increase Housing and Supportive Services for Targeted Populations;
- (5) Advance Public Improvements through Neighborhood Public Facilities;
- (6) Increase Access to Public Services Improving upon Suitable Living Environments;
- (7) Support Local Economic Development Activities; and,
- (8) Affirmatively Further Fair Housing Choice.

Gwinnett County prioritizes its allocations by ensuring that all proposed projects align with at least one of its strategic priorities and target areas of greatest need with the County's borders. Additionally, projects must directly benefit LMI persons or households. This can be accomplished in the following ways:

- **Area Benefit**: Projects can target a Census Tract identified as low-income by US Census Data. Five of the projects allocated funding in 2018 will provide an Area Benefit; or,
- **Direct Benefit**: At least 51% of project beneficiaries must meet the FY 2018 income limits or belong to a presumed benefit group. Subrecipients must document the income and/or presumed benefit status of every reported beneficiary.

As identified in the County's 2015 Analysis of Impediments to Fair Housing Choice, obstacles to addressing the underserved needs of Gwinnett County residents include:

- (1) A Lack of Affordable Housing Supply;
- (2) Accessibility and Mobility Issues;
- (3) Restrictive Zoning Laws;
- (4) Resident Viewpoint on Affordable Housing;
- (5) Deficiency of Fair Housing Education; and,
- (6) Underserved Populations.

AP-38 Projects Summary

Table 8 - Project Summary Information	
Community Development Block Grant (CDBG)	
Project #1	Gwinnett County CDBG Administration
Description	CDBG program administration funds project oversight, reporting, monitoring and fair housing activities as required by HUD.
Funding Requested	N/A
2018 Funding Allocation	\$304,247.36
Goal Name	Administrative Structure for the Planning, Implementation and Management of the CDBG program
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Project #2	Gwinnett County Homeowner Housing Rehabilitation Program
Description	Additional funding for the Homeowner Housing Rehabilitation Program is necessary to meet the program's pending obligations and to address the community demand for additional program enrollment.
Funding Requested	N/A
2018 Funding Allocation	\$350,000.00
Goal Name	Rehabilitation of Existing Housing
Target Areas	Gwinnett County
Priority Needs Addressed	Reduce Substandard Housing
Annual Goal	18 Housing/Household Units
Project #3	Gwinnett County Housing Services Delivery Costs
Description	This project covers service delivery costs and fees incurred when administering the Homeowner Housing Rehabilitation and Homestretch Down Payment Assistance programs.
Funding Requested	N/A
2018 Funding Allocation	\$100,000.00
Goal Name	Rehabilitation of Existing Housing; Acquire/Construct/Rehab Housing and Rental Housing for Targeted Populations; Acquisition/Rehabilitation/Disposition of Single Family Units and Rental Housing
Target Areas	Gwinnett County
Priority Needs Addressed	Reduce Substandard Housing; Increase Access to Affordable Housing; Increase Housing and Supportive Services for Targeted Populations
Annual Goal	N/A

Table 8 - Project Summary Information	
Project #4	Gwinnett County Housing: WFN CDBG Rehab Administration
Description	Overall Management of the CDBG Homeowner Housing Rehabilitation Program.
Funding Requested	N/A
2018 Funding Allocation	\$120,449.61
Goal Name	Provide the Administrative Structure for Rehabilitation projects through the CDBG program.
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Project #5	Gwinnett County Housing: WFN Housing Admin. Services – DPA
Description	Overall Administration of the Homestretch Down payment Assistance Program
Funding Requested	N/A
2018 Funding Allocation	\$75,303.03
Goal Name	Provide the Administrative Structure for the Homestretch Program through HOME Programs.
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Overall Program Administration
Annual Goal	N/A
Project #6	Annandale Village: Residential Housing Renovation for Developmentally Disabled Individuals
Description	This funding will renovate two residential buildings for severely disabled adults living in Gwinnett County. The renovations will include 20 private bathrooms and 10 “jack and jill” style bathroom upgrades.
Funding Requested	\$289,294.00
2018 Funding Allocation	\$289,294.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	Gwinnett County
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	39 Households Assisted
Project #6	The Boys and Girls Clubs of Metro Atlanta: Norcross Club
Description	This project will replace the HVAC system inside the Norcross club gym where youth development services are conducted.
Funding Requested	\$135,000.00
2018 Funding Allocation	\$135,000.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	Gwinnett County
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	1,143 Individuals Assisted

Table 8 - Project Summary Information	
Project #6	Hi Hope Service Center: HVAC Replacement in Facility for the Developmentally Disabled
Description	This funding will replace a HVAC system in a facility where developmentally disabled adults are provided community integration services.
Funding Requested	\$400,000.00
2018 Funding Allocation	\$400,000.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	Gwinnett County
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	90 Individuals Assisted
Project #6	Lawrenceville Housing Authority: Renovations and Playground Upgrades of Public Housing Communities
Description	This project will fund the renovation of Gwinnett's public housing communities, beautifying the exterior front façades of properties such as door and/or window renovations, exterior home painting, landscaping and playground upgrades.
Funding Requested	\$75,000.00
2018 Funding Allocation	\$75,000.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	475 Individuals Assisted
Project #6	The Sheltering Arms, Inc.: Facility Renovation at Lawrenceville (2) and Norcross Locations
Description	This project will fund the facility renovations to promote the safety, well-being and an optimal environment of youth. Center renovations include: replacement of attic insulation, kitchen HVAC installation, fire sprinkler system and parking lot safety upgrades.
Funding Requested	\$87,847.00
2018 Funding Allocation	\$79,000.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	Gwinnett County
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	306 Individuals Assisted

Table 8 – Project Summary Information continued

Project #7	City of Buford: Jackson Street Stormwater Drainage Improvement
Description	The City of Buford will construct and underground drainage system with new curb and gutter at the intersection of Jackson Street and Rowe Street, 100 feet Northeast ahead intersection of Poplar Street.
Funding Requested	\$300,000.00
2018 Funding Allocation	\$300,000.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	City of Buford
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	65 Individuals Assisted
Project #7	City of Dacula: Sidewalk, Stormwater Drainage and Asphalt Improvement
Description	The City of Dacula will install and construct sidewalk, stormwater drainage improvements and handicap ramps along the entire length of Tanner Road, from Harbins Road to West Drowning Creek.
Funding Requested	\$1,462,013.00
2018 Funding Allocation	\$667,928.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	City of Dacula
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	1,408 Individuals Assisted
Project #7	City of Lawrenceville: Stone Mountain Street & Five Forks Trickum Road Sidewalk Installation
Description	The City of Lawrenceville will install 6,660 linear feet of sidewalk providing pedestrian safety along Constitution Boulevard to Old Snellville Highway & Five Forks Trickum Road.
Funding Requested	\$169,100.00
2018 Funding Allocation	\$169,100.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	City of Lawrenceville
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	2,220 Individuals Assisted

Table 8 – Project Summary Information continued

Project #7	City of Loganville: Pecan Road Stormwater Drainage Improvement and Sidewalk Installation
Description	The City of Loganville will install 3,450 linear feet of sidewalk and stormwater drainage improvements along Pecan Road to the intersection of Line Street.
Funding Requested	\$667,928.00
2018 Funding Allocation	\$667,928.00
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas	City of Loganville
Priority Needs Addressed	Increase the Capacity of Public Facilities
Annual Goal	34 Individuals Assisted
Project #8	North Gwinnett Cooperative: Client Service Center
Description	North Gwinnett Cooperative will utilize this funding to acquire and renovate a facility serving low income citizens with financial and career counseling, food pantry, clothing, rent and utility assistance.
Funding Requested	\$1,008,000.00
2018 Funding Allocation	\$801,622.00
Goal Name	Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	16,000 Individuals Assisted
Project #9	Africa's Children Fund: Operating Costs-Abused and Neglected Children
Description	Africa Children's Fund will use Operating Funds to provide services via their Therapeutic Intervention Program (TIP). Continued programming will address the psychosocial needs of Gwinnett County neglected/abused children and their families.
Funding Requested	\$77,000.00
2018 Funding Allocation	\$50,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	120 Individuals Assisted

Table 8 – Project Summary Information continued

Project #9	Partnership Against Domestic Violence: Operating Costs – Gwinnett County Domestic Violence Shelter
Description	Operation of the largest domestic violence shelter in Georgia the “Gwinnett Safe House” requires round-the-clock staffing to ensure the safety of residents and their children. CDBG funds will provide salaries for three existing positions for project year 2018.
Funding Requested	\$45,000.00
2018 Funding	\$40,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	320 Individuals Assisted
Project #10	Catholic Charities of the Archdiocese of Atlanta: Operating Costs – Bilingual Housing Counseling
Description	Catholic Charities Atlanta (CCA) is proposing continued and expanded Housing Counseling services in Gwinnett County. Funding will go toward services at multiple sites throughout the County, five days per week. The agency targets low-income families, with a special focus on immigrants and refugees.
Funding Requested	\$55,000.00
2018 Funding	\$40,000.00
Annual Goals	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Goal Outcome Indicator	225 Individuals Assisted
Project #10	Center for Pan Asian Community Services: Operating Costs - Housing Counseling
Description	Funding will be used to support housing and foreclosure prevention counseling and homebuyer workshops targeting the Asian and Pacific Islander population of Gwinnett County.
Funding Requested	\$77,300.00
2018 Funding	\$40,000.00
Annual Goal	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Goal Outcome Indicator	284 Individuals Assisted

Table 8 – Project Summary Information continued

Project #11	Catholic Charities of the Archdiocese of Atlanta: Operating Costs – Bilingual Mental Health Services
Description	Catholic Charities will utilize this funding to provide bilingual mental services in Gwinnett County.
Funding Requested	\$25,000.00
2018 Funding Allocation	\$21,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	77 Persons Assisted
Project #11	Hope Clinic: Mental Health Services
Description	Catholic Charities will utilize this funding to provide bilingual mental services in Gwinnett County.
Funding Requested	\$182,200.00
2018 Funding Allocation	\$50,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	100 Persons Assisted
Project #12	Families First: ESL Early Childhood Education
Description	This project will provide Latino families with education, counseling and life skills alleviating the challenges faced when attending school and seeking employment while possessing a low English literacy rate.
Funding Requested	\$49,465.00
2018 Funding Allocation	\$21,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	76 Persons Assisted

Table 8 – Project Summary Information continued

Project #12	Family Support Circle: Youth Afterschool Care & Excellence Program
Description	This project will support operating costs associated with an afterschool/summer youth program seeking to increase reading, math and science comprehension and to decrease negative and risky behaviors in at-risk teens.
Funding Requested	\$85,000.00
2018 Funding Allocation	\$20,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	20 Persons Assisted
Project #12	The Sheltering Arms, Inc.: Early Childhood Education Subsidy for Low Income Families
Description	This funding will provide tuition subsidies to low-income children in Gwinnett County.
Funding Requested	\$86,000.00
2018 Funding Allocation	\$40,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	306 Persons Assisted
Project #13	Action Ministries: Rapid Rehousing Program Operating Costs
Description	Action Ministries will use Operating Funds to administer a Rapid Rehousing Program. The program will provide financial assistance and case management with a focus on Veterans.
Funding Requested	\$80,000.00
2018 Funding Allocation	\$50,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	212 Persons Assisted

Table 8 – Project Summary Information continued

Project #13	Atlanta Legal Aid Society, Inc.: Legal Services for Homeless Population
Description	Atlanta Legal Aid will provide free landlord/tenant and foreclosure consultations to low-income Gwinnett County citizens.
Funding Requested	\$35,000.00
2018 Funding Allocation	\$21,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	72 Households Assisted
Project #13	Another Chance Atlanta: Homeless Housing Assistance
Description	Another Chance Atlanta will utilize \$22,500.00 in funding to assist homeless men, women, veterans and those re-entering society from incarceration with case management, including housing stabilization.
Funding Requested	\$145,000.00
2018 Funding Allocation	\$22,500.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	94 Households Assisted
Project #13	Clearpoint Credit Solutions: Financial Education for Homeless Individuals
Description	ClearPoint will use funding to continue its Homeless Support Program at five partner sites in Gwinnett County. Low-income participants will receive budget and credit counseling customized to address identified financial concerns.
Funding Requested	\$51,000.00
2018 Funding Allocation	\$30,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	320 Individuals Assisted

Table 8 – Project Summary Information continued

Table 8 – Project Summary Information continued	
Project #13	The Salvation Army: Family Emergency Services
Description	The Salvation Army will utilize funding to finance operating costs of their emergency and transitional housing programs.
Funding Requested	\$450,000.00
2018 Funding Allocation	\$40,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	1,500 Individuals Assisted
Project #11	Families First: Counseling and Support Program
Description	This funding will support behavioral and psychological counseling for 168 low-income citizens facing barriers to adequate mental health care.
Funding Requested	\$59,930.00
2018 Funding Allocation	\$22,500.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	168 Individuals Assisted
Project #14	Families First: Gwindale Permanency Cooperative
Description	Families First will use Operating Funds to administer a permanent placement program for foster teens.
Funding Requested	\$35,000.00
2018 Funding Allocation	\$21,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	70 Individuals Assisted

Table 8 – Project Summary Information continued

Project #14	Hi-Hope Service Center: Operating Costs – Community Access Program
Description	Hi-Hope Service Center will expand their capacity to serve the developmentally disabled population of Gwinnett County by using Operating Funds to support the weekday Community Access Program—combating isolation, stagnation and devaluation in this special needs population.
Funding Requested	\$353,304.00
2018 Funding	\$50,000.00
Annual Goals	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Goal Outcome Indicator	31 Individuals Assisted
Project #14	Hope Clinic—Chronic Care Management Program Operating Costs
Description	The Hope Clinic will serve uninsured, income-eligible citizens of Gwinnett County with affordable healthcare.
Funding Requested	\$330,631.00
2018 Funding Allocation	\$45,000.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	1,396 Individuals Assisted
Project #15	Annandale at Suwanee: Equipment Purchase-Security System
Description	Annandale will purchase a keyless security system, adding safety features for disabled residents.
Funding Requested	\$114,788.00
2018 Funding Allocation	\$114,788.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	226 Individuals Assisted

Table 8 – Project Summary Information continued

Project #15	Creative Enterprises: Equipment Purchase- One 14 Passenger Van with Wheelchair Lift
Description	Creative Enterprises is a profit organization dedicated to the training and enrichment of the lives of adults with severe disabilities. This award will purchase one passenger van for transport.
Funding Requested	\$97,157.00
2018 Funding	\$55,203.00
Annual Goals	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Goal Outcome Indicator	106 Individuals Assisted
Project #15	Hi-Hope Service Center, Inc.: Equipment Purchase- Transportation Van
Description	Funds will support the purchase of a van for transportation services related to programming for disabled individuals.
Funding Requested	\$335,000.00
2018 Funding Allocation	\$39,895.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	54 Households Assisted
Project #15	Rainbow Village: Equipment Purchase- Cameras & Monitoring System, Remote Front Door Access
Description	This award will provide security enhancements for families living in transitional housing.
Funding Requested	\$19,219.00
2018 Funding Allocation	\$19,219.00
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations
Annual Goal	10 Households Assisted

Table 8 – Project Summary Information continued

Table 8 – Project Summary Information continued	
Project #16	Gwinnett County Economic Development
Description	Gwinnett County will provide microenterprise technical assistance in a small business incubator.
Funding Requested	n/a
2018 Funding Allocation	\$260,117.00
Goal Name	Provide Funding and Technical Assistance for Economic Development Activities
Target Areas	Countywide
Priority Needs Addressed	Provide Funding and Technical Assistance for Economic Development Activities
Annual Goal	15 Businesses assisted and/or jobs created
Project #17	Goodwill of North Georgia: Operating Costs-Goodbiz
Description	Goodwill of North Georgia will use operating funds to administer their GoodBiz microenterprise development program. GoodBiz will act as a small business incubator, creating jobs and other economic opportunities.
Funding Requested	\$42,000.00
2018 Funding Allocation	\$42,000.00
Goal Name	Provide Funding and Technical Assistance for Economic Development Activities
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Funding and Technical Assistance for Economic Development Activities
Annual Goal	30 Businesses Assisted
HOME Investment Partnerships Program (HOME)	
Project #1	Gwinnett County Grants Administration
Description	The HOME program administration funds project oversight, reporting, and monitoring as required by HUD.
Funding Requested	N/A
2018 Funding Allocation	\$223,009.00
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the HOME program.
Target Areas	Gwinnett County
Priority Needs Addressed	Providing Overall Program Administration
Annual Goal	N/A

Table 8 – Project Summary Information continued

Table 8 – Project Summary Information continued	
Project #18	Action Ministries, Inc.: Tenant Based Rental Assistance
Description	Action Ministries is awarded \$111,733.00 to provide Tenant Based Rental Assistance to income-eligible clients. This service will target individuals at risk of homelessness and youth aging out of foster care.
Funding Requested	\$150,000.00
2018 Funding Allocation	\$111,773.00
Goal Name	Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Provide Affordable Housing Options for Homeless and At Risk of Homelessness
Annual Goal	100 Households Assisted
Project #19	Community Housing Development Organization: Reserve
Description	ANDP will acquire and rehabilitate scattered-site single-family homes in Gwinnett County.
Funding Requested	\$750,000.00
2018 Funding Allocation	\$334,513.50
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	2 Housing/Household Units
Project #20	Gwinnett County Homestretch Down payment Assistance Program
Description	Gwinnett County will provide deferred payment, 0% interest loans in the amount of \$7,500.00 to income-eligible first-time homebuyers to offset Down payment and closing costs of eligible Gwinnett County properties
Funding Requested	N/A
2018 Funding Allocation	\$127,500.00
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	17 Housing/Household Units

Table 8 – Project Summary Information continued

Table 8 – Project Summary Information continued	
Project #21	Gwinnett County Affordable Housing Initiative
Description	The County Commission has spearheaded an Affordable Housing Initiative to address homelessness and affordable housing needs throughout the County. The County will allocate \$1,028,294.50 in HOME funding towards this initiative for low-income families.
Funding Requested	N/A
2018 Funding Allocation	\$1,028,294.50
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	TBD
Project #22	Gwinnett Habitat for Humanity
Description	Habitat will acquire and develop land to serve as sites for homes to be developed and sold to low-income first-time homebuyers.
Funding Requested	\$120,000.00
2018 Funding Allocation	\$80,000.00
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	3 Housing/Household Units
Project #23	Gwinnett Housing Corporation formerly Lawrenceville Housing Corporation: Single-Family Homes
Description	GHC will acquire and rehabilitate single family homes to be offered for sale to participants of the organization's Welcome Home Program.
Funding Requested	\$500,000.00
2018 Funding Allocation	\$150,000.00
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	1 Housing/Household Unit
Project #24	Gwinnett Housing Corporation formerly (Lawrenceville Housing Corporation): Single-Family Homes
Description	GHC will acquire and rehabilitate single family homes for transitional housing use for Gwinnett County families.
Funding Requested	\$500,000.00
2018 Funding Allocation	\$175,000.00
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal	1 Housing/Household Unit

Table 8 – Project Summary Information continued

Emergency Grant Solutions	
Project #1	Gwinnett County Grants Administration
Description	ESG program administration funds project oversight, reporting, and monitoring as required by HUD.
Funding Requested	N/A
2018 Funding Allocation	\$34,339.00
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the ESG program.
Target Areas	Gwinnett County
Priority Needs Addressed	Providing Overall Program Administration
Annual Goal	N/A
Project #25	Emergency Shelter
Description	Funding will provide for the provision of emergency shelter services. Subrecipients are: Another Chance of Atlanta, (\$25,000.00); Center for Pan Asian Community Services (\$29,760.00); Norcross Cooperative Ministry (\$40,000.00); Partnership Against Domestic Violence, (\$40,000.00); Rainbow Village, (\$50,000.00) and The Salvation Army, (\$15,000.00).
Funding Requested	\$403,212.50
2018 Funding Allocation	\$199,760.00
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing Options for Homeless and At Risk of Homelessness
Annual Goal	460 Individuals Assisted
Project #25	Homelessness Prevention
Description	Funding will support the provision of homelessness prevention activities: Action Ministries (\$25,000.00), Latin American Association (\$30,000.00) and Norcross Cooperative Ministry (\$50,000.00).
Funding Requested	\$292,187.50
2018 Funding Allocation	\$105,000.00
Goal Name	Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing Options for Homeless and At Risk of Homelessness
Annual Goal	65 Individuals Assisted

Table 8 – Project Summary Information continued

Project #25	Rapid Rehousing
Description	Funding will support the provision of Rapid Rehousing activities: Action Ministries, Inc. (\$72,766.00), Another Chance Atlanta (\$20,000.00) and The Salvation Army (\$26,000.00).
Funding Requested	\$206,000.00
2018 Funding Allocation	\$118,766.00
Goal Name	Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations.
Target Areas	Gwinnett County
Priority Needs Addressed	Increase Housing Options for Homeless and At Risk of Homelessness
Annual Goal	86 Persons Assisted

AP-50 Geographic Distribution – 91.220(f)

Historically, Gwinnett County allocates a large portion of its HUD entitlement grants to areas where LMI persons are concentrated. These areas include the I-85 corridor (running north from DeKalb County to Hall County, encompassing I-85 and Buford Highway, and particularly the area in the vicinity of the City of Norcross) and the City of Lawrenceville and surrounding areas. Norcross and Lawrenceville have dense minority populations (see Figure 2 on page 53). The 2016 American Community Survey reports that nearly one in four (25%) Gwinnett County residents were born in another country (total population estimate is 874,242; foreign-born person estimate is 216,174 or 24.8%)³.

Four activities funded in 2018 will target low-income identified census tracts and areas. These activities include infrastructure improvements in the City of Buford (Census Tract 501.03), City of Dacula (Census Tract 506.08) and City of Lawrenceville (Census Tract 505.21). The City of Loganville will use funding for one activity where an income survey was conducted in which 95% of the survey participants qualified as low to moderate-income individuals. These four activities will provide pedestrian safety improvements for 3,727 low- to moderate-income citizens.

Several 2018 subrecipients operate sites in Gwinnett County specifically the Lawrenceville and Norcross areas to meet the needs of Gwinnett's at-risk citizens. These subrecipients include the Boys and Girls Clubs of Metro Atlanta, Family Support Circle, Hope Clinic, Norcross Cooperative Ministries, and the Sheltering Arms. There are also a number of 2018 subrecipients headquartered outside of Gwinnett that also provide services locally and have dedicated staff members to provide case management in Gwinnett County.

Additionally, there are two activities that provide domestic violence services to abused/neglected families however; the locations of these activities are confidential.

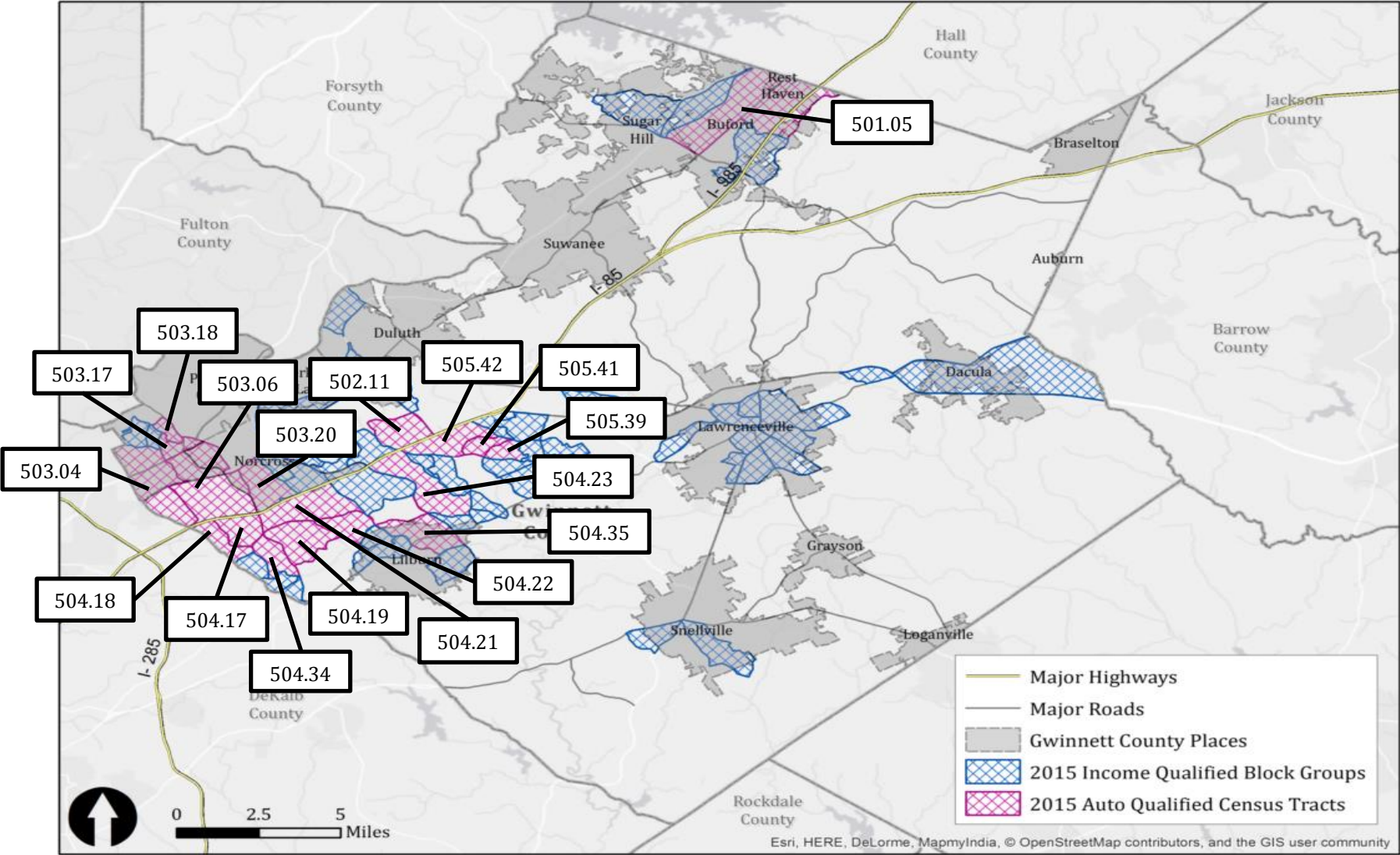
Rationale for the Priorities for Allocating Investments Geographically

Gwinnett County is an urban County that covers over 437 square miles, providing the LMI population more room to spread out as compared to urban cities. Even still, there are concentrated areas of poverty that exists. The County relies on widely accepted data such as the American Community Survey, HUD LMI summary data, and Federal Financial Institutions Examinations Council (FFIEC) data to determine areas throughout the community where concentrations of LMI communities exist. Program resources are allocated Countywide based on low-mod areas which often coincide with areas of minority concentration.

Figure 3 on depicts the location of subrecipient included in the Annual Action Plan 2018. The map reflects the geographic distribution of services throughout Gwinnett County in relation to commission districts. While most proposed projects provide Countywide services, the County proposes to fund projects in each commission district to benefit LMI residents and protected classes.

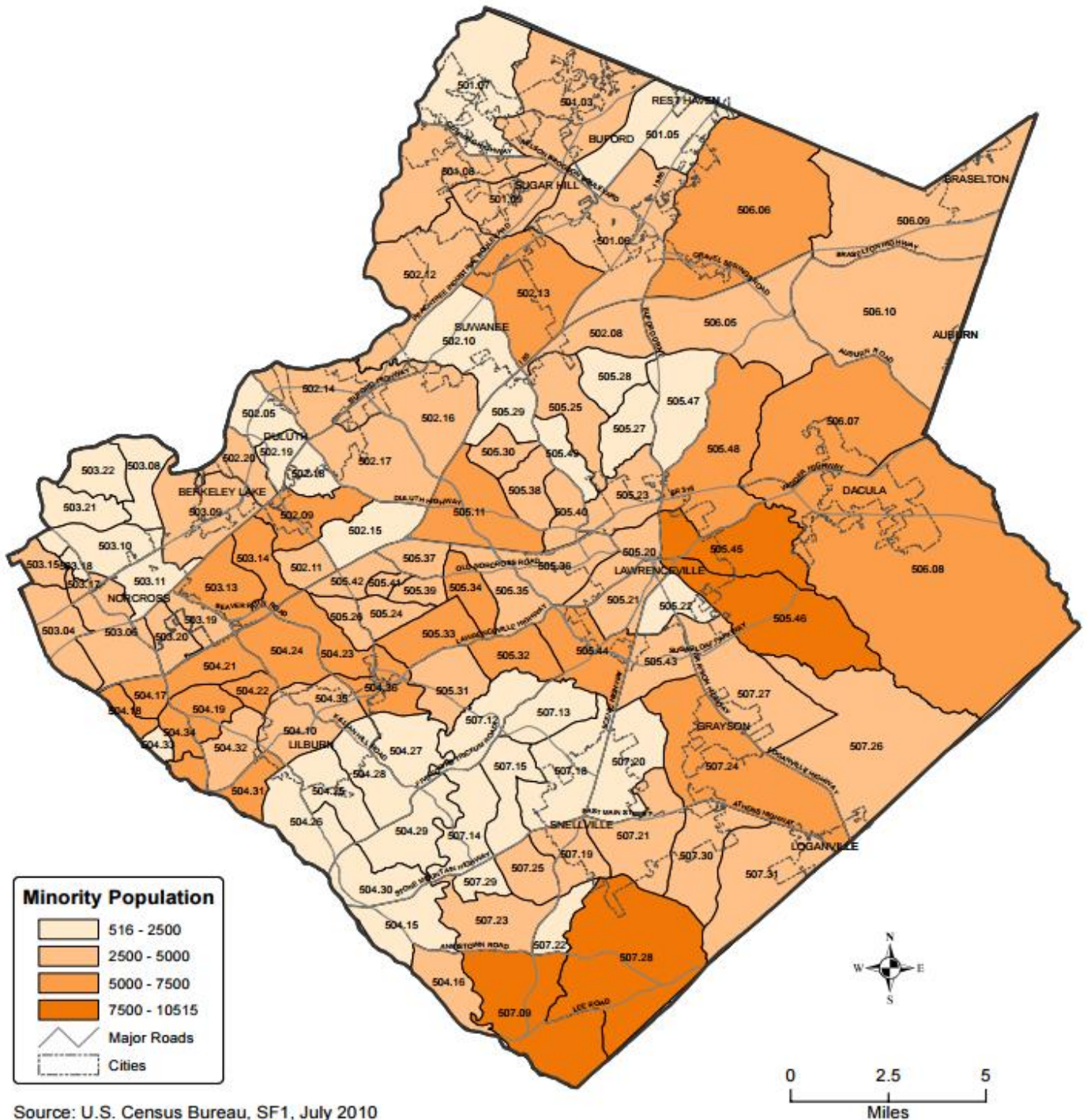
³US Census Bureau, American FactFinder, Community Facts-Gwinnett County, Georgia, Accessed June 14, 2018. https://factfinder.census.gov/faces/nav/jsf/pages/community_facts.xhtml?src=bkmmk

Figure 1 – Gwinnett County Low-Mod Income Census Tracts



As shown in Figure 1, the majority of low-mod income Census Tracts in Gwinnett County are located in Norcross, Buford, and Lawrenceville. The same areas also have concentrated minority populations (see Figure 2 on page 48). These Census Tracts are defined as LMI areas based on HUD’s determination.

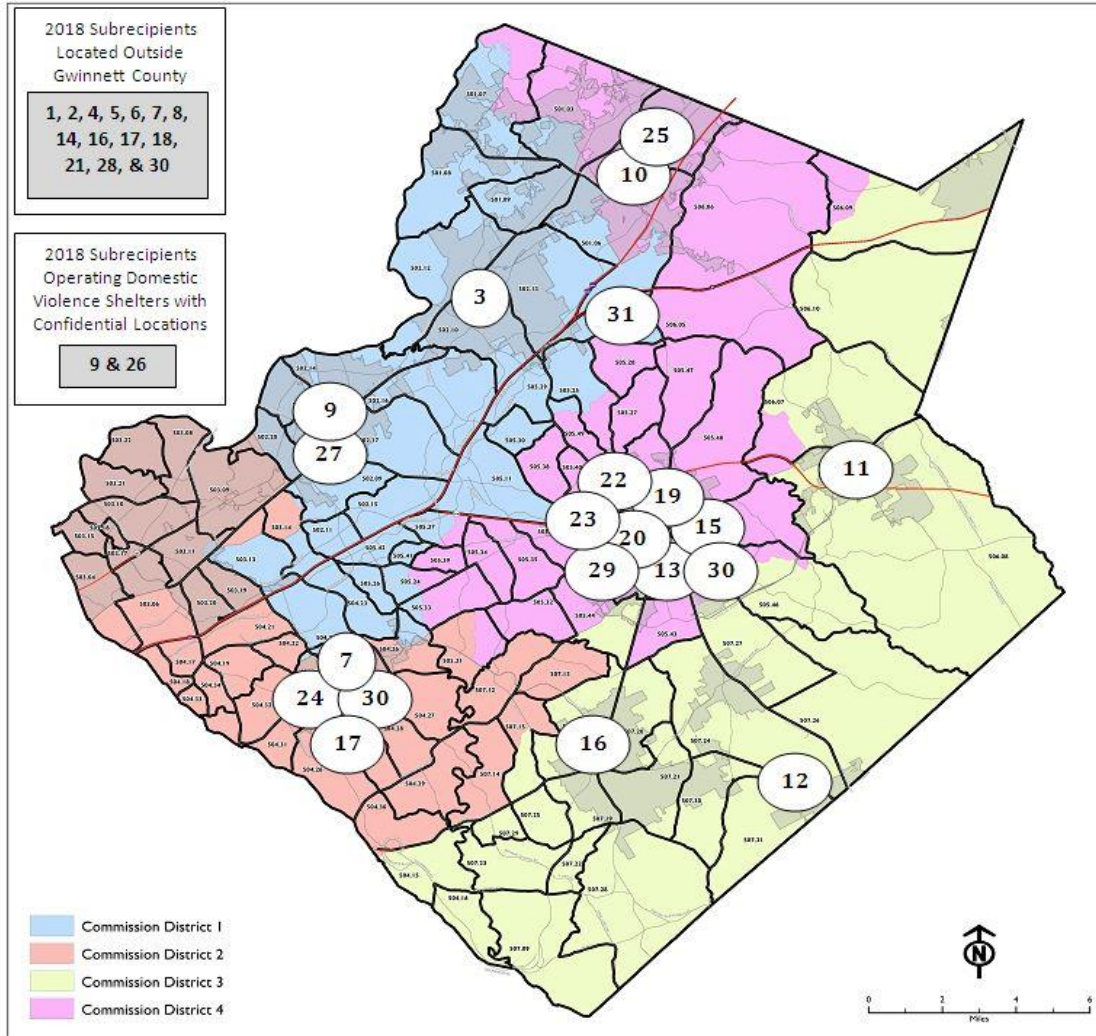
Figure 2 - Gwinnett County Minority Population Map



Source: U.S. Census Bureau, SF1, July 2010

According to 2010 U.S. Census Data, minorities make up nearly 54% of the Gwinnett's total population. As shown in Figure 2, the Southwestern segment of the county and areas along the major interstate routes are more densely populated by minorities.

Figure 3 - Geographic Distribution of 2018 Funding



1	Action Ministries*	2	Africa's Children's Fund*	3	Annandale at Suwanee
4	Another Chance of Atlanta*	5	Atlanta Legal Aid*	6	Atlanta Neighborhood Dev't Partnership*
7	Boys and Girls Clubs of Metro Atl.*	8	Catholic Charities*	9	Center for Pan Asian Community Services**
10	City of Buford	11	City of Dacula	12	City of Loganville
13	City of Lawrenceville	14	Clearpoint Credit Counseling*	15	Creative Enterprises
16	Families First*	17	Family Support Circle	18	Gwinnett County Habitat for Humanity*
19	Hi-Hope Service Center, Inc.	20	Hope Clinic*	21	Latin American Association *
22	Lawrenceville Housing Authority	23	Lawrenceville Housing Corporation*	24	Norcross Cooperative Ministry
25	North Gwinnett Cooperative	26	Partnership Against Domestic Violence**	27	Rainbow Village*
28	The Goodwill of North Georgia*	29	The Salvation Army*	30	The Sheltering Arms, Inc.*

***Provides Services Countywide **Provides Domestic Violence Services w/ Confidential Location**

Affordable Housing

AP-55 Affordable Housing- 91.220 (g)

The lack of an affordable housing supply was identified as a barrier in County's most recent Analysis of Impediments to Fair Housing Choice. Gwinnett County continues to strategize and develop diverse solutions to address this shortage, with Community Development staff engaging in local and regional planning efforts seeking to reduce barriers to affordable housing.

Nearly 71% of the County's housing stock is reported to be detached single-family homes. In 2018, affordable housing projects continue to target LMI persons, increasing affordability of these homes by funding acquisition, rehabilitation, and new construction, assisting low- and moderate-income families in achieving homeownership by providing down payment and closing cost assistance.

Additionally, the Neighborhood Stabilization Program (NSP) acquires and rehabilitates homes that are sold to income qualified homebuyers. To date, the NSP Program has acquired, rehabilitated and sold 288 single- and multi-family properties benefiting 280 households.

Table 9- One Year Goals for Affordable Housing by Support Requirement	
One Year Goals for the Number of Households to be Supported	
Homeless	86
Non-Homeless	181
Special Needs	0
Total	267

Table 10- One Year Goals for Affordable Housing by Support Type	
One Year Goals: Number of Households Supported Through	
Rental Assistance	226
The Production of New Units	3
Rehab of Existing Units	17
Acquisition of Existing Units	21
Total	267

The following projects identified for 2018 HOME funding will address the affordable housing needs of Gwinnett County.

Acquisition/Rehabilitation/Disposition and Rental of Single-Family Homes

The Gwinnett Housing Corporation's (formerly Lawrenceville Housing Corporation) Welcome Home program will be allocated \$150,000.00 to acquire and rehabilitate one single-family home, which will be sold to low-income homebuyers. GHC will also utilize an additional \$175,000.00 in funding to acquire and rehabilitate one home for use in transitional rental housing.

Gwinnett Habitat for Humanity will be allocated \$80,000.00 to purchase vacant land. Approximately 3 single-family homes will be constructed on the property and offered for sale to income-eligible first-time homebuyers.

Community Housing Development Organization (CHDO) Reserve

Atlanta Neighborhood Development Partnership (ANDP) will be allocated \$334,513.50 to acquire and rehabilitate two Gwinnett County properties, which will be sold to income-eligible homebuyers.

Tenant Based Rental Assistance

Action Ministries is awarded \$111,773.00 in HOME funding to provide Tenant Based Rental Assistance to income-eligible clients. This service will target individuals at risk of homelessness and youth aging out of foster care.

Down payment Assistance

Gwinnett County will continue to operate the Homestretch Down payment Assistance Program. Homestretch provides income-eligible first-time homebuyers with a soft second mortgage of \$7,500.00 to pay a portion of closing costs and/or down payment costs associated with the purchase of a home in Gwinnett County. \$127,500.00 in HOME funds will assist 17 families.

Homeowner Housing Rehabilitation

Gwinnett County will use CDBG program funds, supplemented by program income, to assist residents with homes in disrepair. The investment of these CDBG funds helps preserve the County's existing affordable housing stock and home values. The program also addresses energy conservation and weatherization issues and screens properties for hazardous materials (abatement of lead and asbestos is conducted as needed). Homeowner education is a required program component. During the FFY 2018 program year, the County will allocate \$350,000.00 for housing rehabilitation to assist 17 families.

AP-60 Public Housing - 91.220(h)

Public Housing was established to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. There are currently three public housing authorities (PHAs) operating in Gwinnett County: Lawrenceville Housing Authority, City of Norcross Housing Authority and City of Buford Housing Authority. Combined, these PHAs manage a total of 446 Public Housing units in 18 locations throughout the County. The waiting list for the Lawrenceville Housing Authority will be opened on June 18, 2018 for 10 days to accept new applicants for housing. The Norcross Housing Authority's waiting list is open for 2, 3, and 4 bedroom units each month with no availability for 1-bedroom units. The waiting list for the Buford Housing Authority is currently closed.

Having access to affordable housing is key to ensuring that low-income residents do not become cost burdened by housing costs, including rent/mortgage and utility bills. "Cost burdened" is defined as spending more than 30% of monthly household income on housing costs, while "severely cost burdened" is defined as spending 50% or more.

Cost burden disproportionately affects lower-income households in Gwinnett County. According to HUD's 2010-2014 Comprehensive Housing Affordability Strategy Data⁴, a total of 97,295 Gwinnett County households that qualify as low-income are cost burdened. Of those, 45% (43,590) qualify as severely cost burdened reporting incomes less than 50% Area Median Income.

Actions Planned During the Next Year to Address the Needs of Public Housing

In FFY 2018, Gwinnett County will allocate \$75,000.00 in CDBG funding to the Lawrenceville Housing Authority for renovation of the exteriors of Gwinnett's public housing units including doors, windows, exterior paint, landscaping and playground upgrades. These much needed upgrades will help to maintain the livability of the County's public housing. Gwinnett County PHAs will also independently seek additional funding resources to address public housing needs. PHAs will continue to provide housing assistance and social services to residents, and will maintain efforts to implement additional programs if resources and funding allow.

Actions to Encourage Public Housing Residents to Become More Involved in Management and Participate in Homeownership

Gwinnett's PHAs have taken appropriate steps to encourage resident involvement in management and participate in homeownership. Residential advisory boards, which are in place at all three PHAs and allow residents to participate in the management process.

Boards typically address issues related to resident participation in governance, safety and security, community service requirements, summer programs, development plans and job readiness. The PHAs routinely encourage their residents to learn more about the homeownership process. The housing authorities work with community partners to provide job training, employment counseling, case management services, financial planning and homeownership counseling for their residents.

Performance Status of Gwinnett County PHAs

All three Gwinnett County PHAs are classified as standard performers.

⁴U.S. Department of Housing and Urban Development, Comprehensive Housing Affordability Strategy Data-Gwinnett County, Georgia-Accessed June 14, 2018.
<https://www.huduser.gov/portal/datasets/cp.html>

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Gwinnett County will allocate \$457,865.00 in Emergency Solutions Grant (ESG) funds to provide Emergency Shelter, Rapid Rehousing and Homelessness Prevention activities.

Gwinnett County's 2015-2019 Consolidated Plan identifies increasing housing options for homeless and at risk of homelessness as a strategic priority. Long-term objectives include supporting emergency housing and supportive services, providing funding to increase permanent supportive housing, and expanding the use of HMIS.

The 2018 ESG allocation will fund Emergency Shelter services that are projected to assist 460 Gwinnett County residents. The identified projects target homeless individuals and families who lack the resources to independently regain stable housing. Programs are designed to connect clients with the services necessary to ensure their move from emergency shelter to transitional or permanent housing.

FFY 2018 dollars allocated to Rapid Rehousing and Homelessness Prevention are projected to benefit 151 Gwinnett County residents. The funded projects are designed to help shorten the period of time the client experiences homelessness, improve their ability to secure stable housing, and prevent recurrent homeless episodes.

The following subrecipients have been allocated 2018 ESG funding:

1. Action Ministries will receive \$72,766.00 in funding to provide Rapid Rehousing assistance to 36 Gwinnett County residents, with a special focus on Veterans. Eligible costs include apartment application fees, security and utility deposits. Action Ministries will also serve 20 individuals utilizing \$25,000.00 in Homelessness Prevention funds.
2. Another Chance of Atlanta (ACA) will receive \$25,000.00 to rent one-bedroom apartments to be used for emergency lodging for single men. A total of 25 persons will be assisted with this 2018 award. Additionally, ACA is awarded \$20,000.00 in ESG funds to provide 10 persons with Rapid Rehousing.
3. The Center for Pan Asian Community Services (CPACS) will receive \$29,760.00 to fund the operating costs of Hanna House, a domestic violence shelter that provides emergency shelter, advocacy and case management services to help women rebuild their lives free from violence. CPACS will assist 20 domestic violence survivors with this funding award.
4. The Latin American Association's (LAA) Homelessness Prevention Program will receive \$30,000.00 serving 25 households. LAA will offer short-term financial assistance for rent, mortgage and utility costs, along with housing case management services.

5. Norcross Cooperative Ministry (NCM), located in one of the most impoverished areas of the County, will receive \$40,000.00 for Emergency Shelter and \$50,000.00 for Homelessness Prevention activities. NCM will assist 30 homeless persons with hotel/motel vouchers as well as case management to help remove barriers to housing stability. The organization will also assist 20 persons with emergency financial assistance to pay rent and associated household bills.
6. Partnership Against Domestic Violence (PADV) will receive \$40,000.00 to support the operations of the Gwinnett Shelter, which is the largest domestic violence shelter in the state of Georgia. In addition to receiving safe lodging, 250 women will be provided with comprehensive case management and crisis stabilization services.
7. Rainbow Village will receive \$50,000.00 to support their transitional housing program. In 2018, their award-winning housing model will assist 95 families.
8. The Salvation Army will receive \$15,000.00 to provide 40 homeless clients with hotel/motel vouchers. Case Management services will also be provided to those clients in need of additional support to overcome barriers to stable housing. The organization will also receive \$26,000.00 to provide Rapid Rehousing activities to 40 individuals.

Wrap-around/supportive services have been identified as a more efficient strategy in reducing reoccurring periods of homelessness. The Salvation Army and Another Chance Atlanta have been allocated 2018 funds to provide Emergency Shelter, paired alongside case management and Rapid Rehousing. These projects are reinforced by their program's self-sufficiency and job readiness training, so that clients may become independent and remain in permanent housing.

AP-75 Barriers to affordable housing – 91.220(j)

In its 2015 Analysis of Impediments to Fair Housing Choice, Gwinnett County identified six barriers to affordable housing.

1. A Lack of Affordable Housing Supply

The inventory of affordable housing units in Gwinnett County is not sufficient to meet demand. Tools that might alleviate the housing cost burden, such as Housing Choice Vouchers, are currently inaccessible.

2. Accessibility and Mobility Issues

Low-income residents encounter mobility issues due to limited transportation and accessibility options.

3. Restrictive Zoning Laws

Gwinnett County's 16 municipalities operate their own zoning provisions and codes beyond what is offered in the Unified Development Ordinance. Zoning laws include restrictive accessory structure requirements, varying definitions of what qualifies as a family, differing lot size requirements, and rezoning procedures that are complicated and difficult to understand.

4. Resident Viewpoint on Affordable Housing

While some Gwinnett County residents understand and see the need for the development of affordable housing, others object to affordable housing being located near their homes or businesses.

5. Deficiency of Fair Housing Education

Additional fair housing education is needed to help individuals and property owners understand the requirements and their rights under the Fair Housing Act.

6. Underserved Populations

A portion of Gwinnett County residents, (low-income, homeless, and disabled persons especially), are currently underserved as it pertains to meeting their housing needs.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing

Barriers to affordable housing can encompass a wide array of conditions, including banking, finance, and insurance industry regulations; socio-economic situations; neighborhood conditions; public policy legislation; and fair housing enforcement. Gwinnett County will continue to work with local nonprofit agencies, businesses, cities, and state agencies to remove or ameliorate the negative effects of the impediments that serve as barriers to affordable housing.

Barrier: A Lack of Affordable Housing Supply

Gwinnett County will address the need for more decent and affordable housing by continuing to prioritize investment of funds into all of its housing programs. In 2018, Gwinnett will: (1) Increase the preservation of existing affordable housing by the continued funding of the Homeowner Housing Rehabilitation program; (2) Increase the production of affordable housing units through the use of the HOME Investment Partnerships Program; (3) Increase the number of nonprofit developers involved in the County's affordable housing programs while strengthening the capacity of those already engaged; and (4) introduce the use of Tenant Based Rental Assistance (TBRA) to offset high rents for low-income families.

The County will also continue to consider opportunities to support Low Income Housing Tax Credit (LIHTC) projects proposed by developers in the area, either through letters of endorsement and/or the investment of CDBG funds. There are two Opportunity Zones located in Gwinnett County. One is located at the intersection of Interstate I85 and Jimmy Carter Boulevard adjacent to the City of Norcross; the other is located at the intersection of Interstate I85 and Pleasant Hill Road near the City of Duluth. Gwinnett County will partner with Community Improvement Districts (CID) and the Economic Development Department to discuss the potential for projects within these Opportunity Zones.

Barrier: Accessibility and Mobility Issues

Many of Gwinnett's major roads and highways were developed for people to travel to and from Atlanta. Most of the major roads in the County run north and south; few roads run east and west. When the County's population began to grow in 1990, so did the number of jobs that were available within the County. This created an issue for residents who needed to get across the County for work.

Mass public transportation has developed slowly in Gwinnett County. Bus route options are currently limited to only five routes; like the road system, bus routes run predominantly north-south and service only the I-85 corridor. Many residents in the

southern part of the County, (the cities of Lilburn, Snellville, Loganville, and Grayson); do not have access to public transportation for in-County trips. This is a significant barrier for people with limited access to private transportation.

Gwinnett County will review studies and plans, (such as the Gwinnett County Unified Plan and the Comprehensive Transportation Plan), along with specialized studies that offer alternative solutions to transportation issues (such as the Gwinnett Place CID and Gwinnett Village CID I-85 Corridor Light Rail Feasibility Study), as they are produced.

Barrier: Restrictive Zoning Laws

Gwinnett County is currently initiating a recalibration of its Unified Plan. This recalibration is intended to review zoning laws, development goals, and priorities for the next 15 years. The Community Development Program will participate in this process by attending public hearings and scheduling meetings with Planning and Development staff.

Barrier: Resident Viewpoint on Affordable Housing

One of the biggest obstacles entitlement jurisdictions must overcome when attempting to develop affordable housing is negative perceptions of this type of housing. Opponents often conclude that affordable housing is always subsidized, project based, high-density apartments with unappealing facades that attract crime to the neighborhood. As a result, local residents often oppose affordable housing developments where they live.

To combat the negative attitudes toward various types of fair and affordable housing, the County will continue to fund Fair Housing education activities.

Barrier: Deficiency of Fair Housing Education

Gwinnett County will assist agencies and organizations that educate citizens and stakeholders in the affordable housing process. Homeowner education programs will continue to be offered throughout the year.

The County will work with nonprofit partners to provide a clearer understanding of affordable housing issues in Gwinnett County, targeting: lenders; realtors; builders and developers; homeowners associations; the general public; local officials; building inspectors; and, civic organizations.

Other outreach efforts will focus on issues such as informing the public about the need for affordable housing and reducing fears and resistance often put forth by

neighborhood organizations which anticipate a reduction in their property values if affordable housing is constructed.

In 2018, Gwinnett County will invest an aggregate of \$80,000.00 into projects that provide Gwinnett residents with housing and foreclosure prevention counseling, homebuyer workshops, and fair housing education.

The Community Development Program will facilitate both public and private meetings to educate local officials and interested citizens about the Affirmatively Furthering Fair Housing Final Rule.

Barrier: Underserved Populations

Populations identified as underserved in Gwinnett County are comprised of homeless individuals and families, minority groups, and special needs individuals. In order to identify what can be done to ensure that the needs of the underserved are met, the County will collaborate with local service providers, the Gwinnett County Coalition for Health and Human Services, and the Georgia Department of Community Affairs Balance of State Continuum of Care to help determine the needs of, and capture data on, underserved populations in Gwinnett County.

One need, already identified, is the lack of translated documents from Gwinnett County. The minority population in Gwinnett County represents 58.8% of the total population. There is a great need to have documents available in a variety of languages in order to serve citizens for whom English is their second language. In 2018, the County will engage with local nonprofit groups for assistance with the translation of documents for outreach to their non-English speaking clientele.

Other Actions

AP-85 Other Actions- 91.220(k)

Gwinnett County will utilize 2018 funds to continue the provision of the Homestretch Down Payment Assistance, Homeowner Housing Rehabilitation Program, HOME Investment Partnerships Program (HOME), and the Emergency Solutions Grant (ESG).

Community Development Program staff will host a subrecipient meeting to provide an overview of program guidelines and expectations. Subrecipients can also use the meeting as an opportunity to network, share successes and lessons learned, and to discuss best practices for utilizing HUD funding. Technical Assistance will also be provided to CDBG, HOME, and ESG subrecipients as needed.

Actions Planned to Address Obstacles to Meeting Underserved Needs

Community Development Program staff will ensure all fair housing education materials are current and compliant with the Affirmatively Furthering Fair Housing Final Rule. In 2018, the County will engage with local nonprofit groups for assistance with the translation of documents for outreach to their non-English speaking clientele.

Actions Planned to Foster and Maintain Affordable Housing

The County will actively work to address the need for more decent and affordable housing by continuing to prioritize investment of funds into all of its housing programs. The County will continue to preserve existing affordable housing by allocating \$350,000.00 to the CDBG Homeowner Rehabilitation Program. HOME funding will be invested in numerous affordable housing projects to serve Gwinnett County. An aggregate of \$659,513.50 will be allocated to projects that will produce or rehab four single-family affordable housing units; and \$80,000.00 will be invested in the acquisition of land to be used for three single-family affordable housing units.

In 2018, Action Ministries will utilize \$111,773.00 in HOME funding, to provide low- to moderate-income persons with tenant based rental assistance. Paired alongside case management, at-risk Gwinnett residents will be given the opportunity to become more financially self-sustaining based on the temporary rental cost relief and connections to employment and financial management education.

The County Commission has spearheaded an Affordable Housing Initiative to address homelessness and affordable housing needs throughout the County. The County will allocate \$1,028,294.50 in HOME funding towards this initiative for low-income families.

Actions Planned to Reduce Lead-Based Paint Hazards

Properties built prior to 1978 are required to be inspected for lead-based paint hazards. These inspections are completed according to HUD and Environmental Protection Agency (EPA) guidelines. Properties in which lead-based paint is found will be evaluated for abatement/removal of hazardous materials. Work write-ups and cost estimates will include the associated costs.

Actions Planned to Reduce the Number of Poverty-Level Families

Gwinnett County will continue to increase its efforts to implement anti-poverty strategies for the citizens of Gwinnett. In 2018, the County will continue funding for homeowner housing rehabilitation and acquisition/rehabilitation of affordable housing. These strategies can decrease LMI residents' financial burden to maintain suitable living environments.

The County will employ the following strategies to reduce the number of poverty-level families:

1. Support the collaborative efforts of the service providers in Gwinnett County.
2. Use enhanced accomplishment data as a criterion in the evaluation of applications for ESG funding.
3. Participate in the development of a regional social service collaborative to coordinate the work of social service organizations, disseminate news and information, eliminate duplication of efforts, and spearhead community-wide solutions to local needs.
4. Promote the use of referral services for the existing Human Service Centers which involves a partnership with many human service agencies in Gwinnett, including job referrals.
5. Support any expansion of local transit service and/or for express transit service to Atlanta.
6. Support the efforts of local human service organizations to increase job training programs.
7. Support the efforts of the Gwinnett County Chamber of Commerce to attract new business and industry to Gwinnett, consistent with the goals and strategies adopted in the Partnership Gwinnett Initiative, which includes adopted aggressive job creation goals, and which is targeting certain segments of the economy for business development/job creation.

Actions Planned to Develop Institutional Structure

Gwinnett County will use the Community Development Program, (under the leadership of the Gwinnett County Department of Financial Services), as the lead agency for program planning, management, coordination and administration of the Community Development Block Grant Program, HOME Investment Partnerships Program, and the Emergency Solutions Grant Program. The Community Development Program is fully staffed and managed by W. Frank Newton, Inc., a program management firm that specializes in HUD Grant Programs and has been managing all facets of Gwinnett County's HUD Programs since 1986.

The Community Development Program will work as the housing and community development liaison between County agencies, local public housing, participating cities, state agencies, and non-profit and community-based organizations.

Actions Planned to Enhance Coordination Between Public and Social Service Agencies

The Gwinnett Community Development Program encourages collaborative relationships with ESG and HOME funded organizations to develop wrap-around services for clients being served. Relationship building among these social services and housing agencies encourages referrals, creating the appropriate case management to move clients from homelessness, through to emergency shelter and transition housing services, to affordable rental housing and homeownership opportunities. Ultimately, this collaborative approach assists in developing longer-term, sustainable solutions to the challenges clients face in maintaining their self- sufficiency.

Gwinnett County also requires ESG subrecipients to actively participate in the Gwinnett County Coalition for Health and Human Services. Lastly, the County participates in the implementation of a coordinated intake system, ensuring that access and the use of wrap-around services are supported and monitored in a cooperative, sustainable and systemic manner.

Program-Specific Requirements

AP-90 Program Specific Requirements – 91.220(l) (1, 2, 4)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l) (1)

Projects planned with all CDBG funds expected to be available during the year are identified in Table 8. The following identifies program income that is available for use that is included in projects to be carried out.

1. Gwinnett County anticipates \$50,000 in program income will have been received before the start of FFY 2018. Program income received will be expended for costs associated with the Homeowner Housing Rehabilitation Program.
2. Gwinnett County will not receive any proceeds from Section 108 loan guarantees.
3. Gwinnett County will not receive any surplus funds from urban renewal settlements.
4. Gwinnett County will not receive any income from float-funded activities.

Total Program Income = \$50,000

Other CDBG Requirements

Gwinnett County does not anticipate having any urgent need activities.

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l) (2)

Gwinnett County uses no other forms of investment beyond those identified in Section 92.205.

Gwinnett County's guidelines for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254 are as follows:

Gwinnett County utilizes a recapture policy in compliance of 24 CFR 92.254. The affordability period is determined based upon the amount of HOME Investment Partnership Program funds invested into an individual project. HOME Regulations set three minimum tiers of affordability periods.

If a homeowner chooses to sell or use the property for non-eligible HOME Program activities during the Period of Affordability, the full amount of the HOME Program

Direct Subsidy shall be recaptured and repaid to Gwinnett County provided that net proceeds are sufficient. If net proceeds are insufficient to repay the total HOME investment due, only the actual net proceeds will be recaptured. In the event that net proceeds are zero (as is usually the case with foreclosure), the recapture provision still applies, but there are no funds to recapture. Recaptured funds shall be returned to the Gwinnett County HOME Trust Fund to reinvest in other affordable housing projects for low- to moderate-income persons.

Gwinnett County’s guidelines for resale or recapture that ensure the affordability of units acquired with HOME funds [see 24 CFR 92.254(a) (4)] are as follows:

Gwinnett County’s resale and recapture provisions ensure the affordability of units acquired with HOME funds in several ways. The HOME rule at §92.254(a) (4) establishes the period of affordability for all homebuyer housing. How Gwinnett County calculates the amount of HOME assistance in each unit and therefore the applicable period of affordability varies depending on whether the unit is under resale or recapture provisions.

a. Period of Affordability Under Resale Provisions

Under resale, §92.254(a) (5) (i) of the HOME rule states that the period of affordability is based on the total amount of HOME funds invested in the housing. In other words, the total HOME funds expended for the unit determines the applicable affordability period. Any HOME program income used to assist the project is included when determining the period of affordability under a resale provision.

b. Period of Affordability Under Recapture Provisions

For HOME-assisted homebuyer units under the recapture option, the period of affordability is based upon the HOME-funded Direct Subsidy provided to the homebuyer that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included when determining the period of affordability.

Table 11 – Resale/Recapture Guidelines	
Total HOME Investment (resale) OR Direct Subsidy (recapture)	Affordability Period
Under \$15,000	5 years
\$15,000 - \$40,000	10 years
Over \$40,000	15 years

Gwinnett County does not intend to use 2018 HOME Program funds to refinance existing debt secured by housing that is rehabilitated with HOME Program funds.

Emergency Solutions Grant (ESG)

Reference 91.220(l) (4)

Gwinnett County maintains written standards for the provision of eligible activities, which all ESG subrecipients must follow.

The Georgia Balance of State Continuum of Care has not formally developed a coordinated assessment system; however, Gwinnett County, in conjunction with the Balance of State Continuum of Care and the Georgia Department of Community Affairs, utilizes the same ESG forms as a first step toward developing a coordinated outreach and intake system.

ESG Performance Standards

Performance standards provide a measure for Gwinnett County to evaluate the effectiveness of each ESG service provider in the areas of: (a) Targeting those who need assistance most; (b) Reducing the number of people living on the streets or in emergency shelters; (c) Reducing the time people spend homeless; and, (d) Reducing clients' housing barriers or housing stability risks. A complete listing of ESG written standards can be found attached as an appendix.

Gwinnett County will evaluate each ESG service provider's performance based on the following standards:

1. Subrecipients will develop and adhere to priorities for service delivery by need.
2. Subrecipients will assist clients in rapid movement to permanent housing from shelters or from the street.
3. Subrecipients will ensure that clients have easy access to services
4. Subrecipients will provide comprehensive case management to address a spectrum of needs for each client.

Table 12 - Emergency Solutions Grant (ESG) Performance Measures

ESG Program Component	Performance Measure #1	Applicable Standard Reference*	Target Percentage	Performance Measure #2	Applicable Standard Reference*	Target Percentage
Emergency Shelter (ES)	Percentage of clients who exit shelter to permanent housing	2	75%	Percentage of clients who exit shelter in less than 90 days	2	90%
Emergency Shelter: Essential Services	Percentage of eligible clients in ES who are connected with mainstream resources before leaving shelter	3,4	95%	Percentage of clients who have a special need (as identified on Pathways' Special Needs screen) or two or more significant barriers to housing stability	1,4	50%
Homelessness Prevention	Percentage of clients receiving assistance who remain stably housed three months after assistance ends	2,4	60%	Percentage of clients receiving assistance who are remain stably housed six months after assistance ends	2,4	50%
Rapid Rehousing	Percentage of clients receiving assistance who remain stably housed three months after assistance ends	2,4	50%	Percentage of clients receiving assistance who remain stably housed six months after assistance ends	2,4	40%

**See the 5-year strategic priorities listed in Section AP-05*

Monitoring

To ensure that each recipient of CDBG, HOME and ESG funds operates in compliance with applicable federal laws and regulations, the County implements an annual monitoring strategy that reviews subrecipient activities and provides extensive technical assistance to prevent potential compliance issues.

Risk analysis is conducted annually, using a scoring tool that assigns scores based on the following categories: Financial Capacity; Overall Management; Planning Capacity; and, National Objectives. Scores can range between low-risk (zero to 30 points), moderate-risk (31 to 50 points), and high-risk (51 to 100 points). The annual monitoring schedule is based on the number of moderate- and high-risk subrecipients. Subrecipients are automatically identified for monitoring in their first year of receiving funding.

As a general rule, staff conducts on-site monitoring for all moderate- and high-risk subrecipients on an annual basis, typically in the third or fourth quarter of each program year. Conversely, the low-risk subrecipients are monitored on-site every other program year during the same time frame, and desk reviews are conducted throughout the year. Subrecipients' performance expectations, both timeliness and productivity, are closely monitored throughout the year, in line with the new performance measurement system initiated by HUD.

Gwinnett County CDBG, HOME, and ESG Funding and Protected Classes

As illustrated in Table 13, Gwinnett County will address the needs of minorities, people with disabilities, and other protected classes by funding organizations that primarily serve eligible clients who are representative of the protected classes under the Fair Housing Act. The County will utilize funding from the CDBG, HOME, and ESG programs to address the needs of these protected classes.

Table 13 - Protected Class Funding Summary

Grant	Organization	Clientele Served	Beneficiaries	Protected Classes						
				Race	Color	Familial Status	National Origin	Disability	Sex	Religion
CDBG	Action Ministries	Low-mod income persons	212	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Africa's Children's Fund	Abused/Neglected Children	120	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Annandale Village at Suwanee	Developmentally Disabled	265	\$0.00	\$0.00	\$0.00	\$0.00	\$404,082.00	\$0.00	\$0.00
	Another Chance Atlanta	Low-mod income persons	94	\$22,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Atlanta Legal Aid Society	Low-mod income persons	72	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Boys and Girls Clubs of Metro Atlanta	Low-mod income persons	1,143	\$135,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Catholic Charities	Low-mod income persons	302	\$61,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Center for Pan Asian Community Services	Low-mod income persons	284	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Buford	Low-mod income persons	65	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Dacula	Low-mod income persons	1,408	\$667,928.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Lawrenceville	Low-mod income persons	2,220	\$169,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Loganville	Low-mod income persons	34	\$667,928.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Clearpoint Credit Solutions	Low-mod income persons	320	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Creative Enterprises	Developmentally Disabled	160	\$0.00	\$0.00	\$0.00	\$0.00	\$55,203.00	\$0.00	\$0.00
	Families First	Low-mod income persons	314	\$0.00	\$0.00	\$64,500.00	\$0.00	\$0.00	\$0.00	\$0.00
	Family Support Circle	Low-mod income persons	20	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Goodwill of North Georgia	Small businesses	30	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Economic Development	Small businesses	30	\$260,117.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Homeowner Housing Rehab	Low-mod income persons	18	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Hi-Hope Service Center	Developmentally Disabled	175	\$0.00	\$0.00	\$0.00	\$0.00	\$489,895.00	\$0.00	\$0.00
Hope Clinic	Low-mod income persons	1496	\$95,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Lawrenceville Housing Authority	Low-mod income persons	475	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
North Gwinnett Cooperative	Low-mod income persons	16,000	\$801,622.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Partnership Against Domestic Violence	Battered Spouses, Children	330	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
Rainbow Village	Low-mod income persons	10	\$19,219.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
The Salvation Army	Low-mod income persons	1,500	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
The Sheltering Arms	Low-mod income persons	309	\$119,000.00	\$0.00	\$119,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
HOME	Action Ministries	Low-mod income persons	75	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Atlanta Neighborhood Development Partnership	Low-mod income persons	2	\$607,081.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Affordable Housing Initiative	Low-mod income persons	TBD	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Homestretch DPA Program	Low-mod income persons	17	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett Habitat for Humanity	Low-mod income persons	3	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Lawrenceville Housing Corporation	Low-mod income persons	2	\$800,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ESG	Action Ministries, Inc.	Low-mod income persons	74	\$97,766.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Another Chance of Atlanta	Low-mod income persons	198	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Center for Pan Asian Community Services	Low-mod income persons	30	\$29,760.00	\$0.00	\$0.00	\$29,760.00	\$0.00	\$0.00	\$0.00
	Latin American Association	Low-mod income persons	35	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00
	Norcross Cooperative Ministry, Inc.	Low-mod income persons	97	\$90,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Partnership Against Domestic Violence	Battered spouses, children	135	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	Rainbow Village	Low-mod income persons	160	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
The Salvation Army	Low-mod income persons	200	\$41,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
TOTAL			28,562	\$6,427,021.00	\$0.00	\$263,500.00	\$59,760.00	\$949,180.00	\$0.00	\$0.00
PERCENT OF TOTAL				85%	0%	3%	<1%	12%	0%	0%